



Shire of Yilgarn Long Term Financial Plan 2013 – 2023





LONG TERM FINANCIAL PLAN

2013-14 to 2022-23

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Prepared for the Shire of Yilgarn by Bob Waddell Local Government Consultant June 2013



Department of **Local Government**
Department of **Regional Development and Lands**



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Purpose of the Plan

The Shire of Yilgarn's Long Term Financial Plan (LTFP) details what the Council proposes to do over the next ten years as a means of ensuring the Shire's financial sustainability. It is aligned to other core planning documents by which Council is accountable to the community including the Strategic Community Plan and the Corporate Business Plan. Information contained in other strategic plans including the Workforce Plan, Asset Management Plan and Forward Capital Works Plan have informed the LTFP. Financial information has been extracted from the LTFP for inclusion in the Corporate Business Plan which will be the basis for preparation of the Shire's Annual Budgets.

The LTFP is a dynamic tool which analyses financial trends over a ten year period on a range of assumptions and provides the Shire with information to assess resourcing requirements to achieve its strategic objectives and assists the Shire to ensure its future financial sustainability.

The LTFP covers the period 2013-14 to 2022-23. There is a high level of accuracy and detail in the first 3 years of the LTFP but this is underpinned by a number of assumptions. The remaining seven years of the LTFP are shown as an overview with reasonable estimates only. The Shire undertakes a broad review of its Strategic Community Plan every two years and a full review is planned every four years. This LTFP will be reviewed in conjunction with Strategic Community Plan reviews. As Annual Budgets are developed from the LTFP there may be some annual variations between both which will be explained in the Annual Budget.

Key Statistics

The following table provides a snapshot of the Shire of Yilgarn at 2012-13:

Distance from Perth (km)	370
Area (sq km)	30,720
Population (est)	1,636
Number of Electors	845
Number of Dwellings	809
Total Rates Levied	\$4,051,167
Total Revenue	\$11,619,470
Number of Employees (Full Time Equivalents)	35

Council Information

Yilgarn is located 370 km east of Perth in the heart of the Eastern Wheatbelt and is well known as the Gateway between the Wheatbelt and the Goldfields.

The name 'Yilgarn' is aboriginal for 'white stone' or 'quartz'.

The town of Southern Cross is the main centre, and houses the administration of the Shire, however, there are numerous other smaller townsites throughout the Shire, including, Bodallin, Bullfinch, Ghooli, Koolyanobbing, Marvel Loch, Moorine Rock, Mt Hampton and Yellowdine.

In 1891, the Yilgarn Road Board was gazetted, and in 1918, it merged with the Municipality of Southern Cross. In 1961 it became the Shire of Yilgarn following changes to the *Local Government Act 1960*.

The Shire provides roads, recreational facilities, funding for medical services, parks and gardens, street lighting, and waste collection amongst other community services and infrastructure. Our elected members advocate for the interests of the community and make decisions about where and how development can occur.

Agricultural production and a continual increase in mining activities are the main primary industries for the Shire. Mining employees make up an increasing percentage of the local workforce.

Distance to Perth and the regional centres of Kalgoorlie and Merredin is one of our biggest challenges and this challenge is often at the forefront of decisions our Council makes on behalf of our community.

Our Community

The Shire has a population of approximately 1,600. Forecast population in the LTFP is expected to remain constant which is contrary to the WA Planning Commission (WAPC) Band C (WA Tomorrow) predictions. Council and management feel strongly that the Shire's population will go against the WAPC prediction of a decline in population. The Shire's very strong financial position will enable it to provide new and improved amenities to existing and future residents of the Shire. This will help retain and attract residents to the locality.

According to the 2011 Census with the Australian Bureau of Statistics the population comprises approximately 61.6% males and 38.4% females with the median age being 38 years.

The community of the Shire is a diverse one which brings with it challenges. The retention of youth and families are challenging areas for the Shire. These challenges are targeted in this LTFP.

Our Services

The Shire of Yilgarn provides an extensive range of services to the community which fall into the following programs prescribed under the *Local Government (Financial Management) Regulations 1996*. Estimates of expenditure and income have been calculated for each of these programs in this LTFP:

Governance – relates to the support of members of Council (Councillors) and administration and operation of services and facilities to support the Council's function.

General Purpose Funding – expenses and income associated with levying and collecting rates, general purpose grants and interest from investments.

Law, Order and Public Safety – covers expenses and income principally associated with the administration and implementation of various local laws, animal control (licensing and enforcement), fire prevention and emergency services.

Health – operation of child health clinic, support of medical services, monitoring of food quality, licensing of food premises and pest control measures (mosquito control).

Education and Welfare – operation of senior citizens centre, day care centres and pre-school facilities; assistance to playgroups, homes for the aged and other voluntary services.

Housing – control and maintenance of staff housing as well as commercially rented dwellings.

Community Amenities – principally covers rubbish collection services, operation of refuse disposal sites, noise control, administration of the Town Planning Scheme, maintenance of cemeteries, maintenance of rest centre and storm water drainage maintenance, operation and maintenance of sewerage schemes.

Recreation and Culture – maintenance of halls, the aquatic centre, recreation centres and various reserves; operation of the library.

Transport – construction and maintenance of streets, roads, bridges, parking areas and footpaths including street cleaning and lighting of streets. Costs associated with operation of the works depot and maintenance of the airstrip are also included.

Economic Services – The regulation and provision of tourism, area promotion, building control, noxious weeds, vermin control and standpipes.

Other Property and Services – private works undertaken by the Shire and operating and maintenance costs of the Shire's plant and equipment used in maintenance and construction works. Any other unclassified services are included in this program.

Service Delivery

It is proposed that existing service levels will be maintained for all operational areas in the short term, however, a key objective in the Corporate Business Plan which directly impacts future service delivery is to improve existing service levels in the longer term whilst striving to achieve annual operating surpluses each year to fund the provision of infrastructure.

Service levels will be reviewed from time to time when future reviews of the LTFP are undertaken and the impact of any growth across the municipality can be monitored and assessed.

Asset Management

The Shire has developed a strategic approach to asset management and developed asset management plans based on total life cycle of assets. The Asset Management Plan will assist the Council in predicting infrastructure consumption and asset renewal needs and identifies the cost required to renew or reserve the asset (renewal gap). This renewal gap is being addressed in the LTFP and will be the focus of future annual budgets.

Funding for the renewal of assets has been increased to ensure sustainability in the longer term. The continued allocation of funding towards the renewal of assets and funding for maintenance and upgrades will result in a positive investment for the community in the future. Asset acquisitions and capital works projects are funded from rate revenue, specific cash reserves, sales of existing assets or government grants.

Financial Strategies and Principles

Rate Increases

There is not expected to be much population growth in the Shire so little increase demand for services are expected. There is however, expected to be a need for additional funds for the operations, maintenance, renewal, upgrade and expansion of Council's assets over the long term. Levying rate increases at or below CPI is unsustainable in the long term and in the LTFP the Council has determined that rate increases would be based on 9.0% for year 1 and 6.0% for the remaining 9 years of the plan. These increases are significantly higher than the CPI figure if 2.5% used in LTFP. It is not envisaged that the rate base will grow over the term of the LTFP.

Budget Surpluses

The Council believes that adopting a balance budget each year will not improve its financial sustainability or liquidity and will include an increasing budget surplus each year so that by 2022-23 it is estimated that the budget surplus will be \$64k.

Cost Recovery of Services

Discretionary fees and charges are planned to be increased by CPI to match estimated additional costs in service delivery. The Shire does not recover the full cost of providing all services but is working towards full cost recovery for all services.

Applications fees for building licences and planning and development approvals are limited by regulations preventing the full cost recovery of these services.

Prudent Use of Debt Finance

The Shire has no debt at the commencement of the LTFP and does not propose to use debt funding in the future for large non-recurrent capital works projects. The Shire will continue to have excellent levels of debt to revenue and a strong capacity to repay debt should the need to borrow arise.

Cash Reserves

Cash Reserves are also maintained by the Shire to ease the impact of future capital expenditures in any one year. The principal capital purpose cash reserves are:

- Airport Reserve
- Building Reserve
- Community Bus Reserve
- Homes for the Aged Reserve
- Land Development Reserve
- Long Service Leave Reserve
- Mt Hampton/Dulyalbin Water Supply Reserve
- Museum Reserve
- Plant Replacement Reserve
- Recreation Facility Reserve
- Refuse Disposal
- Sewerage Reserve
- Health Services Reserve
- Youth Development Reserve
- ICT and Furniture & Equipment Reserve

Reserve funds utilised over the life of the Plan are detailed below:

- \$320,000 from the Recreation Facility Reserve in 2014-15 towards the upgrade of the swimming pool facilities and change rooms.
- \$110,500 from the Community Bus Reserve in 2017-18 towards the replacement of the community bus.

Funds will be utilised from the Plant Reserve over the life of the LTFP. Funds are transferred from this reserve if the total net changeover of plant and vehicles is greater than a set threshold for that year. The threshold is set at \$550,000 at the commencement of the Plan. This threshold is increased by CPI over the life of the Plan. Funds are transferred to this reserve if the net changeover is less than the threshold for that year.

Funds will also be utilised from the ICT and Furniture & Equipment Reserve over the life of the LTFP. Funds are transferred from this reserve if the net capital purchases of ICT and Furniture & Equipment is greater than a set threshold for that year. The threshold is set at \$25,000 at the commencement of the Plan. This threshold is increased by CPI over the life of the Plan. Funds are transferred to this reserve if the net capital purchases are less than the threshold for that year.

All cash reserves attract interest earnings which are re-invested in the applicable reserve. Over the life of the LTFP the cash reserves are projected to increase from \$3.59m to \$13.13m.

Grant Funding

The Shire will continue to pursue grant funding for strategic capital works from the State and Federal Government.

Workforce Planning Strategies

The Workforce Plan proposes that net staff levels will remain unchanged in line with current service provision levels. Increasing legislative requirements associated with Integrated Strategic Planning are expected to be absorbed within existing Staff numbers. The Workforce Plan proposes building our leadership capability and putting in place a robust framework so that that we have the necessary skills to deliver the required level of service now and into the future.

Scenario Modelling and Sensitivity Analysis

A couple of scenarios were developed using slightly different assumptions and changes in variables to determine how capable the Shire is to deliver services and assets to the community. Of the two scenarios, scenario one was adopted by Council which is considered the most beneficial to achieve required service delivery levels and outcomes of the Strategic Community Plan and Corporate Business Plan.

Scenario 1 (Adopted)

An initial scenario (and detailed in statements and schedules attached) was developed based on no growth in population, no change in service levels, a 9% rate increase in 13-14 and 6% rate increases each year thereafter, a small increasing surplus budget for the life of the LTFP, other operating income based on the assumptions adopted in the plan, operating expenditure based on assumptions adopted in this plan, Council funded capital expenditure on buildings increasing in 2015-16 by approximately \$400,00 and being maintained at this level plus CPI, Council funded capital expenditure on road renewal increased in 2016/17 by \$250,000 and being maintained at this level plus CPI, transfers to reserves used to balance the LTFP in years where a significant surplus eventuated.

Scenario 2

An second scenario was developed based on no growth in population, no change in service levels, a 9% rate increase in 13-14 and 4% rate increases each year thereafter, a small surplus budget for the life of the LTFP, other operating income based on the assumptions adopted in the plan, operating expenditure based on assumptions adopted in this plan, Council funded capital expenditure on buildings increasing in 2015-16 by approximately \$400,00 and being maintained at this level plus CPI except for 2018-19 where expenditure was reduced by \$200,000 as a one off, Council funded capital expenditure on road renewal increased in 2016/17 by \$250,000 and being maintained at this level plus CPI, transfers to/from reserves used to balance the LTFP in years where a significant surplus/deficit eventuated.

The following table highlights variances in results over the term of the LTFP:

	Scenario 1	Scenario 2	Difference
Rate Income Over 10 Years	61,902,343	56,647,781	5,254,562
Cash Reserve Balances Over 10 Years	13,133,530	7,292,410	5,841,120
Interest Earnings on Reserves over 10 years	2,509,085	1,917,904	591,181
Average Current Ratio	1.33	1.12	.21
Average Operating Surplus Ratio	5.17%	-1.44%	6.61%
Average Rates Coverage Ratio	50.02%	48.23%	1.79%
Average Own Source Revenue Coverage Ratio	76.52%	70.69%	5.83%

The most sensitive criterion in the adopted model is a variation in the level of proposed rate increases. The result of a 2% reduction in rates (to those proposed) over the life of the LTFP is highlighted in the table above.

Key Assumptions Underpinning the Long Term Financial Plan

The estimates in the LTFP are based on a number of assumptions and Council strategies. The base point for the modelling is the adopted 2012-13 budget (adjusted for variations) and assumptions have been applied to the model. The assumptions are:

- Existing service levels will be maintained with a view to improvement in the longer term
- Annual operating surpluses will be strived for and achieved over the term of the LTFP
- Staff levels will remain unchanged over the life of the Plan as Shire demographics' not expected to change over the life of the LTFP
- CPI will be 2.5% per annum for the term of the LTFP
- Employees wages will increase at 5% for 2013-14 and 4% for the remaining nine years of the LTFP
- Rate increases will be 9.00% for 2013-14 and 6% per annum for the remaining nine years of the LTFP. These increases will be used to ensure Council's rating base is at a the benchmark level of the Rates Coverage Ration benchmark of 40% or greater
- The rate base will not increase over the life of the LTFP
- Discretionary fees and charges will increase by CPI
- Interest rates for new borrowings will be in line with indicative prices issued by WATC in May 2013 which progressively increase from 2.93% in 2013 to 3.86% in 2023
- Interest rates for invested funds will be 4.50% over the life of the LTFP
- Roads to Recovery funding will continue until 2022-23
- Royalties for Regions funding will cease in 2012-13
- Local Roads Financial Assistance Grants will increase by CPI over the life of the LTFP
- General Purpose Financial Assistance Grants will increase by 10% for the full term of the LTFP. These increments are in line with guidance provided by the grants commission taking into account the new calculation methodology for Financial Assistance Grants
- Other government grants have been included and incremented in the LTFP on a line by line basis
- Materials and contracts will increase by CPI
- Utility charges will increase by CPI plus 2% over the life of the LTFP to reflect a continuation of recent increases in energy and water costs
- The shire's expenditure on renewal of road infrastructure from its own sources will increase by CPI over the term of the LTFP. There will be additional funds spent on renewal of road infrastructure from 2016-17 for the remainder of the term of the LTFP
- The Shire's expenditure on renewal and replacement of buildings from its own sources will be maintained and increased by CPI over the term of the LTFP
- Cash reserves will continue to be maintained and increased to fund future commitments

Measuring Sustainability

Several statutory key performance indicators (KPIs) have been prescribed in the *Local Government (Financial Management) Regulations 1996* to measure the financial sustainability of local governments. The LTFP has been assessed against these KPIs and will be compared with KPIs measured from the Annual Financial Statements to provide clear targets for the Shire to report its progress to the community each year.

The KPIs, target rates and results measured from the LTFP are tabled below:

KPI	Target	Year 1	Year 10	Average
Current Ratio	1 : 1	1.12	1.56	1.33
Operating Surplus Ratio	0% - 15%	-29.60%	24.16%	5.17%
Rates Coverage Ratio	>= 40%	44.92%	52.66%	50.02%
Debt Service Ratio	< 0.08	N/A	N/A	N/A
Asset Sustainability Ratio	90% - 100%	83.77%	95.57%	94.39%
Asset Consumption Ratio	50% - 75%	61.53%	52.63%	56.55%
Growth in Cash Reserves	5%	-16.85%	25.51%	7.27%

Explanations for the ratios in the above table is provided for the understanding of the reader:

Current Ratio

This is a measure of a local government's liquidity and its ability to meet its short term financial obligations out of unrestricted current assets. It is measured as:

$$\frac{\text{Current Assets less Restricted Assets}}{\text{Current Liabilities less Current Liabilities associated with Restricted Assets}}$$

Target – greater than or equal to 1 : 1

Operating Surplus Ratio

This is an indicator of the extent to which revenues raised cover operational expenses only or are available for capital funding purposes. This is measured as:

$$\frac{\text{Operating Revenue less Operating Expense}}{\text{Own Source Operating Revenue}}$$

Target – between 0% and 15%

Rates Coverage Ratio

This is an indicator of a local government's ability to cover its costs through its own revenue efforts. This is measured as:

$$\frac{\text{Net Rate Revenue}}{\text{Operating Revenue}}$$

Target – greater than or equal to 40%

Debt Service Ratio

This is an indicator of a local government's ability to produce enough cash to cover its debt payments. This is measured as:

$$\frac{\text{Debt Service Cost (Principal and Interest)}}{\text{Available Operating Revenue}}$$

Target – less than 0.08

Asset Sustainability Ratio

This is an indicator of the extent to which assets managed by a local government are being replaced as they reach the end of their useful lives. This is measured as:

$$\frac{\text{Capital Renewal and Replacement Expenditure}}{\text{Depreciation Expense}}$$

Target – greater than 90%

Asset Consumption Ratio

This ratio highlights the aged condition of a local governments physical assets. This is measured as:

$$\frac{\text{Depreciated Replacement Cost of Assets (Written Down Value)}}{\text{Current Replacement Cost}}$$

Target – greater than 50%

Risk Assessment

The Asset Management Plan identifies assets that are critical to the Shire's operations and outlines risk management strategies for these.

The ability of the Shire to levy Rates with the prescribed increases in the LTFP is a clear risk. Ratepayer pressure on Council may influence the ability for this LTFP to be implemented. Strong adherence to the LTFP assumptions in relation to rating is required to ensure the desired financial outcome is achieved. The risk associated with this is moderate.

The major risks associated with long term financial planning relate to delays in approvals for major projects, the viability of a project if it relies on land acquisition which may be affected by land price movements and funding of projects.

A number of new building projects are included each year in the LTFP. All of these are proposed to be constructed on land owned by the Shire or Crown Land managed by the Shire. The developments will not require external approvals and are being funded through rate revenues, reserve funds and/or grant funding. The risk associated with these is therefore low.

The Shire has an extensive road renewal program which includes some external funding. If that funding reduces or is not made available to the Shire, then the timing of the works will be reviewed.

Interest rates on borrowings and on investments are predicted to be relatively constant over the life of the LTFP. If adverse changes in rates occur this may impact on the Shire's revenues and future project costs if it decides to borrow.. The risk is considered low.

No other risks have been identified.

Financial Projections

The financial projections in this LTFP have been developed in a format that conforms to the *Local Government (Financial Management) Regulations 1996* and Australian Accounting Standards. This format has been chosen as it allows projections to feed into the statutory format of the Annual Budget and key performance measures in the LTFP to be compared with Annual Financial Reports. The Statutory statements include:

- Forecast Statement of Comprehensive Income By Nature & Type
- Forecast Statement of Comprehensive Income By Program
- Forecast Statement of Financial Position (Balance Sheet)
- Forecast Statement of Changes in Equity
- Forecast Statement of Cash Flows
- Forecast Statement of Funding (Rate Setting)

The Forecast Statement of Comprehensive Income shows what is expected to happen during the year in terms of revenue, expenses and other adjustments from all activities. A surplus is estimated for each year of the LTFP.

The Forecast Statement of Financial Position is a snap-shot of the expected financial position of the Shire at the end of the financial year. It reports what is expected to be owned (assets) and what is expected to be owed (liabilities). The bottom line "Net Assets" represents the net worth of the Council. The assets and liabilities are separated into current and non-current. Current means those assets or liabilities which will fall due in the next 12 months. Non-current refers to assets and liabilities that are recoverable or which fall due over a longer period than 12 months.

The Forecast Statement of Changes in Equity shows the composition of Equity and the movements within Equity and the Statement of Comprehensive Income. The three sections of this statement are the Retained Surplus, Cash Backed Reserves and Asset Revaluation Reserves.

The Forecast Statement of Cash Flows shows what is expected to happen during the year in terms of cash. The net cash provided by operating activities shows how much cash is expected to remain after paying for the services provided to the community. This can be used to fund other activities such as capital works and infrastructure. The information in this statement assists in the assessment of the ability to generate cash flows and meet financial commitments as they fall due, including debt repayments.

The format of the Forecast Statement of Funding (Rate Setting Statement) varies from the format of the statement prepared in Annual Budgets. In Annual Budgets, the bottom line of the statement is the amount to be made up from rates. In the LTFP, rates assessed in accordance with relevant assumptions has been shown as a revenue stream with all other sources of revenue, so that if a surplus results, this can be used to fund other services. However, where a shortfall results, this indicates that the Council is unable to fund the services proposed at the planned rating levels and may need to defer works or services, increase debt or increase rates even further to cover the cost of planned service provision. In the LTFP the Forecast Statement of Funding shows the accumulated surplus carried forward at the end of each year.

The statements are supported by the following:

- Forecast Statement of Movements in Fixed Assets
- Forecast Ratio Analysis
- Forecast Cash Reserves
- Property, Plant and Equipment Capital Expenditure
- 10 Year Plant Replacement Program
- 10 Year ICT / Furniture & Equipment Program
- Details of Infrastructure Capital Expenditure

Conclusion - Implementation and Review of the LTFP

The Council will consider the content of the LTFP when preparing the Annual Budget for 2013-14 and subsequent years and it is expected that adopted budgets will be closely aligned with the proposals in the LTFP and assumptions underpinning this.

Some minor review of the LTFP will occur each year as budgets are prepared to account for performance information and changing circumstances. However, a detailed desktop review is planned for 2014-15 and a full review will be undertaken in 2017-18 in conjunction with formal reviews of the Strategic Community Plan.

The Council is confident that the LTFP will allow the Shire to set priorities within its resourcing capabilities to sustainably deliver the assets and services required by the community.

LONG TERM FINANCIAL PLAN

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Shire of Yilgarn

Forecast Statement of Comprehensive Income

For the period 2013 - 2023

	Notes	2009-10	2010-11	2011-12	Base	1	2	3	4	5	6	7	8	9	10
		2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23				
INCOME STATEMENT		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Revenues															
Rates		3,235,702	3,498,928	4,051,167	4,218,764	4,756,310	5,027,007	5,313,864	5,617,849	5,939,990	6,281,372	6,643,148	7,026,540	7,432,839	7,863,424
Operating grants, subsidies and contributions		2,037,732	2,660,530	3,763,594	2,255,753	2,340,734	2,431,469	2,539,051	2,654,086	2,777,238	2,909,231	3,050,864	3,203,011	3,366,633	3,542,782
Fees and charges		738,372	879,287	656,605	1,203,024	700,495	717,558	735,035	752,949	771,315	790,143	809,438	829,214	849,481	870,256
Service charges		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earnings - General		21,821	96,361	167,899	145,810	84,533	75,834	78,488	81,009	83,812	86,666	89,875	93,156	96,805	100,648
Interest earnings - Reserves		154,345	182,680	182,542	220,330	194,348	161,597	158,090	169,017	189,221	229,811	257,478	304,997	373,635	470,891
Other revenue		294,134	265,089	183,179	209,550	272,510	275,329	278,236	281,235	284,329	287,523	290,820	294,223	297,738	301,369
		6,482,106	7,582,875	9,004,986	8,253,231	8,348,930	8,688,794	9,102,764	9,556,145	10,045,905	10,584,746	11,141,623	11,751,141	12,417,131	13,149,370
Expenses															
Employee costs		(1,879,029)	(2,038,744)	(2,224,541)	(2,559,759)	(2,612,531)	(2,693,782)	(2,785,404)	(2,894,448)	(3,001,290)	(3,111,265)	(3,226,931)	(3,346,541)	(3,471,013)	(3,599,933)
Materials and contracts		(1,368,226)	(1,695,582)	(1,776,142)	(4,148,903)	(2,555,525)	(1,966,006)	(1,987,750)	(2,215,527)	(2,218,821)	(2,258,186)	(2,284,537)	(2,327,505)	(2,380,827)	(2,426,204)
Utility charges (electricity, gas, water etc.)		(303,967)	(310,099)	(389,142)	(315,800)	(328,941)	(343,561)	(358,835)	(374,790)	(391,458)	(408,870)	(427,059)	(446,063)	(465,916)	(486,661)
Depreciation on non-current assets		(2,291,962)	(2,426,074)	(2,926,487)	(3,251,600)	(4,227,273)	(4,412,935)	(4,229,320)	(3,080,510)	(3,206,396)	(3,530,331)	(3,549,771)	(3,667,315)	(3,726,215)	(3,845,948)
Interest expense		(7,787)	(5,654)	(3,217)	(1,917)	-	-	-	-	-	-	-	-	-	-
Insurance expense		(239,961)	(249,994)	(209,262)	(247,290)	(257,147)	(263,552)	(270,116)	(276,845)	(283,742)	(290,810)	(298,056)	(305,484)	(313,096)	(320,897)
Other expenditure		(78,848)	(159,368)	(76,738)	(102,548)	(146,159)	(138,288)	(139,444)	(140,631)	(150,846)	(102,092)	(103,367)	(104,676)	(156,019)	(148,396)
		(6,169,780)	(6,885,515)	(7,605,529)	(10,627,817)	(10,127,576)	(9,818,124)	(9,770,869)	(8,982,751)	(9,252,553)	(9,701,554)	(9,889,721)	(10,197,584)	(10,513,086)	(10,828,039)
OPERATING RESULT		312,326	697,360	1,399,457	(2,374,586)	(1,778,646)	(1,129,330)	(668,105)	573,394	793,352	883,192	1,251,902	1,553,557	1,904,045	2,321,331
Revenue (Asset related)															
Non-Operating grants, subsidies and contributions		1,233,286	2,008,002	2,470,077	2,279,070	2,252,379	2,545,979	2,145,599	1,770,805	1,897,774	1,444,985	1,350,813	1,362,098	1,907,616	1,795,906
Profit on disposal of assets		125,982	170,339	144,407	118,375	-	-	-	-	-	-	-	-	-	-
Loss on asset disposal		(4,176)	(94,168)	(31,960)	(98,990)	-	-	-	-	-	-	-	-	-	-
NET RESULT		1,667,418	2,781,533	3,981,981	(76,131)	473,733	1,416,649	1,477,494	2,344,199	2,691,126	2,328,177	2,602,715	2,915,655	3,811,661	4,117,237
Other Comprehensive Income		-	-	10,549,173	-	-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income		1,667,418	2,781,533	14,531,154	(76,131)	473,733	1,416,649	1,477,494	2,344,199	2,691,126	2,328,177	2,602,715	2,915,655	3,811,661	4,117,237

Shire of Yilgarn
Forecast Statement of Comprehensive Income
By Program
For the period 2013 - 2023

		2009-10	2010-11	2011-12	Base	1	2	3	4	5	6	7	8	9	10	
	Notes	\$	\$	\$	\$	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
INCOME STATEMENT																
Revenues																
Governance		77,462	557,370	255,075	26,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
General Purpose Funding		4,877,902	5,356,134	7,518,660	5,892,306	6,889,163	7,253,316	7,188,335	7,604,211	8,055,523	8,554,953	9,071,436	9,639,553	10,263,109	10,951,853	
Law, Order, Public Safety		69,013	842,648	111,118	536,840	629,402	542,028	544,718	547,475	620,301	123,198	126,167	129,211	632,333	545,532	
Health		41,661	52,306	55,752	52,020	31,020	31,020	31,020	31,020	31,020	31,020	31,020	31,020	31,020	31,020	
Education and Welfare		172,206	203,275	220,700	213,181	198,648	203,419	208,306	213,314	218,452	223,714	229,111	234,641	268,305	246,110	
Housing		66,339	52,226	57,886	60,060	61,563	63,104	64,681	66,298	67,955	69,654	71,396	73,180	75,010	76,886	
Community Amenities		408,068	442,580	467,631	516,346	534,460	532,779	541,301	550,036	558,990	568,171	577,578	587,221	597,103	607,235	
Recreation & Culture		32,474	88,239	409,540	262,713	29,640	340,193	396,761	31,342	31,938	32,550	33,176	33,817	34,475	35,149	
Transport		1,568,019	1,627,750	1,670,806	1,734,578	1,634,500	1,651,367	1,670,163	1,669,381	1,709,562	1,790,191	1,704,647	1,724,775	1,725,358	1,766,939	
Economic Services		329,795	284,937	675,767	368,347	352,315	375,209	358,957	367,924	402,115	386,536	396,192	406,089	442,233	426,630	
Other Property and Services		198,435	253,751	176,535	273,310	239,598	241,338	243,121	244,949	246,823	248,744	250,713	252,732	254,801	256,922	
		7,841,374	9,761,216	11,619,470	9,935,701	10,601,309	11,234,773	11,248,363	11,326,950	11,943,679	12,029,731	12,492,436	13,113,239	14,324,747	14,945,276	
Expenses Excluding Finance Costs																
Governance		(385,589)	(574,372)	(670,056)	(569,098)	(407,110)	(387,603)	(393,118)	(385,231)	(395,646)	(424,136)	(418,597)	(429,739)	(440,356)	(452,143)	
General Purpose Funding		(302,113)	(329,136)	(329,099)	(482,909)	(449,700)	(464,618)	(478,964)	(491,008)	(507,352)	(524,852)	(542,051)	(560,159)	(578,735)	(598,152)	
Law, Order, Public Safety		(254,115)	(325,823)	(307,412)	(509,918)	(503,865)	(510,815)	(505,261)	(443,277)	(430,216)	(404,938)	(411,973)	(424,956)	(484,692)	(489,191)	
Health		(212,445)	(287,788)	(271,830)	(303,490)	(312,671)	(320,116)	(325,520)	(325,228)	(333,003)	(342,253)	(349,885)	(358,389)	(366,817)	(375,905)	
Education and Welfare		(381,289)	(394,715)	(395,120)	(520,886)	(532,478)	(535,023)	(541,145)	(516,739)	(534,157)	(557,891)	(572,336)	(590,425)	(607,343)	(626,549)	
Housing		(82,998)	(151,670)	(119,677)	(274,923)	(227,580)	(225,348)	(223,042)	(194,295)	(200,629)	(212,480)	(216,048)	(222,396)	(227,215)	(233,791)	
Community Amenities		(426,598)	(449,372)	(537,361)	(896,444)	(948,952)	(904,828)	(923,006)	(914,781)	(941,367)	(988,815)	(999,095)	(1,027,682)	(1,055,528)	(1,085,770)	
Recreation & Culture		(895,071)	(1,088,188)	(1,293,749)	(1,714,475)	(1,858,982)	(1,754,281)	(1,696,002)	(1,584,586)	(1,637,097)	(1,716,100)	(1,757,464)	(1,812,646)	(1,861,667)	(1,919,834)	
Transport		(2,677,963)	(2,812,265)	(3,089,929)	(3,350,114)	(3,879,147)	(4,026,246)	(3,978,497)	(3,419,043)	(3,539,118)	(3,766,210)	(3,833,126)	(3,954,025)	(4,045,615)	(4,171,489)	
Economic Services		(482,295)	(475,048)	(550,483)	(1,467,041)	(630,516)	(640,130)	(657,427)	(657,883)	(682,475)	(711,551)	(735,960)	(763,100)	(790,147)	(819,316)	
Other Property and Services		(65,693)	(85,652)	(69,556)	(61,609)	(376,575)	(49,116)	(49,887)	(50,680)	(51,493)	(52,328)	(53,186)	(54,067)	(54,971)	(55,899)	
		(6,166,169)	(6,974,029)	(7,634,272)	(10,150,907)	(10,127,576)	(9,818,124)	(9,770,869)	(8,982,751)	(9,252,553)	(9,701,554)	(9,889,721)	(10,197,584)	(10,513,086)	(10,828,039)	
Finance Costs																
Governance		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
General Purpose Funding		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Law, Order, Public Safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Education and Welfare		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Housing		(7,787)	(5,654)	(3,217)	(1,917)	-	-	-	-	-	-	-	-	-	-	
Community Amenities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Recreation & Culture		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Economic Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other Property and Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
		(7,787)	(5,654)	(3,217)	(1,917)	-	-	-	-	-	-	-	-	-	-	
NET RESULT		1,667,418	2,781,533	3,981,981	(217,123)	473,733	1,416,649	1,477,494	2,344,199	2,691,126	2,328,177	2,602,715	2,915,655	3,811,661	4,117,237	
Other Comprehensive Income		-	-	10,549,173	-	-	-	-	-	-	-	-	-	-	-	
TOTAL COMPREHENSIVE INCOME		1,667,418	2,781,533	14,531,154	(217,123)	473,733	1,416,649	1,477,494	2,344,199	2,691,126	2,328,177	2,602,715	2,915,655	3,811,661	4,117,237	

Shire of Yilgarn

Forecast Statement of Financial Position

For the period 2013 - 2023

BALANCE SHEET	2009-10	2010-11	2011-12	Base	1	2	3	4	5	6	7	8	9	10
	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23				
CURRENT ASSETS	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Unrestricted Cash and Equivalents	735,708	1,058,013	1,862,157	1,030,743	1,035,000	1,060,875	1,087,397	1,114,582	1,142,447	1,171,008	1,200,283	1,230,290	1,261,047	1,292,573
Restricted Cash and Cash Equivalent	2,584,296	3,580,985	5,035,881	4,318,812	3,342,619	3,243,855	3,458,997	3,882,530	4,755,842	5,345,343	6,372,803	7,872,724	10,007,559	12,645,935
Non-Cash Investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables	245,804	355,284	254,046	190,647	196,647	202,647	208,647	214,647	220,647	226,647	228,147	228,147	228,147	228,147
Inventories	91,347	62,201	14,999	14,999	14,999	14,999	14,999	14,999	14,999	14,999	14,999	14,999	14,999	14,999
TOTAL CURRENT ASSETS	3,657,155	5,056,483	7,167,083	5,555,201	4,589,265	4,522,376	4,770,040	5,226,758	6,133,935	6,757,997	7,816,232	9,346,160	11,511,752	14,181,654
NON-CURRENT ASSETS														
Other Receivables	10,921	61,486	59,462	53,462	47,462	41,462	35,462	29,462	23,462	17,462	15,962	15,962	15,962	15,962
Inventories	79,126	79,148	-	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Property Plant and Equipment	12,074,971	13,022,822	24,442,969	25,633,419	27,187,754	28,979,155	30,302,663	31,551,706	32,654,592	33,385,257	34,078,687	34,774,959	35,908,149	36,800,362
Infrastructure	45,082,215	45,557,965	46,720,596	47,605,635	47,496,969	47,195,106	47,107,429	47,751,867	48,438,930	49,418,380	50,270,930	50,960,385	51,473,264	52,028,386
TOTAL NON-CURRENT ASSETS	57,247,233	58,721,421	71,223,027	73,312,516	74,752,185	76,235,723	77,465,554	79,353,035	81,136,984	82,841,099	84,385,579	85,771,306	87,417,375	88,864,710
TOTAL ASSETS	60,904,388	63,777,904	78,390,110	78,867,717	79,341,450	80,758,099	82,235,594	84,579,793	87,270,919	89,599,096	92,201,811	95,117,466	98,929,127	103,046,364
CURRENT LIABILITIES														
Trade and Other Payables	72,153	180,958	243,740	983,740	983,740	983,740	983,740	983,740	983,740	983,740	983,740	983,740	983,740	983,740
Current Portion of Long-term Liabilities	40,520	42,830	45,270	-	-	-	-	-	-	-	-	-	-	-
Provisions	251,320	343,850	397,660	397,660	397,660	397,660	397,660	397,660	397,660	397,660	397,660	397,660	397,660	397,660
TOTAL CURRENT LIABILITIES	363,993	567,638	686,670	1,381,400	1,381,400	1,381,400	1,381,400	1,381,400	1,381,400	1,381,400	1,381,400	1,381,400	1,381,400	1,381,400
NON-CURRENT LIABILITIES														
Long-term Borrowings	88,100	45,270	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	98,845	30,013	37,303	37,303	37,303	37,303	37,303	37,303	37,303	37,303	37,303	37,303	37,303	37,303
TOTAL NON-CURRENT LIABILITIES	186,945	75,283	37,303	37,303	37,303	37,303	37,303	37,303	37,303	37,303	37,303	37,303	37,303	37,303
TOTAL LIABILITIES	550,938	642,921	723,973	1,418,703	1,418,703	1,418,703	1,418,703	1,418,703	1,418,703	1,418,703	1,418,703	1,418,703	1,418,703	1,418,703
NET ASSETS	60,353,450	63,134,983	77,666,137	77,449,014	77,922,747	79,339,396	80,816,891	83,161,090	85,852,216	88,180,393	90,783,108	93,698,763	97,510,424	101,627,661
EQUITY														
Retained Surplus	57,810,114	59,553,998	62,147,790	62,581,029	63,782,517	65,277,121	66,511,805	68,407,002	70,196,149	71,909,522	73,456,247	74,846,574	76,496,979	77,944,957
Reserves - Cash Backed	2,543,336	3,580,985	4,969,174	4,318,812	3,591,057	3,513,102	3,755,912	4,204,914	5,106,893	5,721,697	6,777,687	8,303,015	10,464,271	13,133,530
Reserves - Revaluation	-	-	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173
TOTAL EQUITY	60,353,450	63,134,983	77,666,137	77,449,014	77,922,747	79,339,396	80,816,890	83,161,089	85,852,215	88,180,392	90,783,107	93,698,762	97,510,423	101,627,660

Shire of Yilgarn

Forecast Statement of Changes in Equity For the period 2013 - 2023

	2009-10	2010-11	2011-12	Base	1	2	3	4	5	6	7	8	9	10
					2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
RETAINED SURPLUS														
Opening Balance	56,142,696	57,810,114	59,553,998	62,006,798	62,581,029	63,782,517	65,277,121	66,511,805	68,407,002	70,196,149	71,909,522	73,456,247	74,846,574	76,496,979
Net Result	1,667,418	2,781,533	14,531,154	(76,131)	473,733	1,416,649	1,477,494	2,344,199	2,691,126	2,328,177	2,602,715	2,915,655	3,811,661	4,117,237
Total Other Comprehensive Income	-	-	(10,549,173)	-	-	-	-	-	-	-	-	-	-	-
Amount transferred (to)/from Reserves	-	(1,037,649)	(1,388,189)	650,362	727,755	77,955	(242,810)	(449,002)	(901,979)	(614,804)	(1,055,990)	(1,525,328)	(2,161,256)	(2,669,259)
Closing Balance	57,810,114	59,553,998	62,147,790	62,581,029	63,782,517	65,277,121	66,511,805	68,407,002	70,196,149	71,909,522	73,456,247	74,846,574	76,496,979	77,944,957
RESERVES - CASH/INVESTMENT BACKED														
Opening Balance	2,543,336	2,543,336	3,580,985	4,969,174	4,318,812	3,591,057	3,513,102	3,755,912	4,204,914	5,106,893	5,721,697	6,777,687	8,303,015	10,464,271
Amount transferred to/(from) Retained Surplus	-	1,037,649	1,388,189	(650,362)	(727,755)	(77,955)	242,810	449,002	901,979	614,804	1,055,990	1,525,328	2,161,256	2,669,259
Closing Balance	2,543,336	3,580,985	4,969,174	4,318,812	3,591,057	3,513,102	3,755,912	4,204,914	5,106,893	5,721,697	6,777,687	8,303,015	10,464,271	13,133,530
Asset Revaluation Reserves														
Opening Balance	-	-	-	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173
Total Other Comprehensive Income	-	-	10,549,173	-	-	-	-	-	-	-	-	-	-	-
Closing Balance	-	-	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173	10,549,173
TOTAL EQUITY														
	60,353,450	63,134,983	77,666,137	77,449,014	77,922,747	79,339,396	80,816,890	83,161,089	85,852,215	88,180,392	90,783,107	93,698,762	97,510,423	101,627,660

Shire of Yilgarn

Forecast Statement of Cashflows For the period 2013 - 2023

	2010-11	2011-12	Base	1	2	3	4	5	6	7	8	9	10
	\$	\$	\$	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Cash Flows From Operating Activities													
Receipts													
Rates	3,498,928	4,051,167	4,218,764	4,756,310	5,027,007	5,313,864	5,617,849	5,939,990	6,281,372	6,643,148	7,026,540	7,432,839	7,863,424
Operating grants, subsidies and contributions	2,660,530	3,763,594	2,255,753	2,340,734	2,431,469	2,539,051	2,654,086	2,777,238	2,909,231	3,050,864	3,203,011	3,366,633	3,542,782
Fees and Charges	719,242	757,843	1,272,423	700,495	717,558	735,035	752,949	771,315	790,143	809,438	829,214	849,481	870,256
Service Charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Earnings	279,041	350,441	366,140	278,881	237,431	236,578	250,026	273,033	316,477	347,353	398,153	470,440	571,539
Other Revenue	294,213	230,381	189,550	272,510	275,329	278,236	281,235	284,329	287,523	290,820	294,223	297,738	301,369
	7,451,954	9,153,426	8,302,630	8,348,930	8,688,794	9,102,764	9,556,145	10,045,905	10,584,746	11,141,623	11,751,141	12,417,131	13,149,370
Payments													
Employee Costs	(2,015,046)	(2,163,441)	(2,559,759)	(2,612,531)	(2,693,782)	(2,785,404)	(2,894,448)	(3,001,290)	(3,111,265)	(3,226,931)	(3,346,541)	(3,471,013)	(3,599,933)
Materials and Contracts	(1,586,777)	(1,713,360)	(3,408,903)	(2,555,525)	(1,966,006)	(1,987,750)	(2,215,527)	(2,218,821)	(2,258,186)	(2,284,537)	(2,327,505)	(2,380,827)	(2,426,204)
Utility Charges	(310,099)	(389,142)	(315,800)	(328,941)	(343,561)	(358,835)	(374,790)	(391,458)	(408,870)	(427,059)	(446,063)	(465,916)	(486,661)
Insurance Expenses	(5,654)	(3,217)	(1,917)	-	-	-	-	-	-	-	-	-	-
Interest expenses	(249,994)	(209,262)	(247,290)	(257,147)	(263,552)	(270,116)	(276,845)	(283,742)	(290,810)	(298,056)	(305,484)	(313,096)	(320,897)
Other Expenditure	(159,368)	(76,738)	(102,548)	(146,159)	(138,288)	(139,444)	(140,631)	(150,846)	(102,092)	(103,367)	(104,676)	(156,019)	(148,396)
	(4,326,938)	(4,555,160)	(6,636,217)	(5,900,303)	(5,405,189)	(5,541,549)	(5,902,241)	(6,046,157)	(6,171,223)	(6,339,950)	(6,530,269)	(6,786,871)	(6,982,091)
Net Cash Provided By (Used In) Operating Activities	3,125,016	4,598,266	1,666,413	2,448,627	3,283,605	3,561,215	3,653,904	3,999,748	4,413,523	4,801,673	5,220,872	5,630,260	6,167,279
Cash Flows from Investing Activities													
Payments for Development of Land Held for Resale	(141)	-	(100,000)	-	-	-	-	-	-	-	-	-	-
Payments for Purchase of Property, Plant & Equipment	(2,201,490)	(2,743,525)	(3,133,809)	(2,963,869)	(3,309,316)	(2,973,800)	(3,020,506)	(2,919,172)	(2,701,535)	(2,588,640)	(2,839,909)	(3,422,254)	(3,160,473)
Payments for Construction of Infrastructure	(1,964,955)	(2,298,021)	(3,210,340)	(3,021,173)	(2,909,757)	(2,840,051)	(2,315,485)	(2,384,373)	(2,920,011)	(2,733,311)	(2,600,733)	(2,362,131)	(2,432,210)
Advances to Community Groups	(60,000)	-	-	-	-	-	-	-	-	-	-	-	-
Non-Operating Grants, Subsidies and Contributions	2,008,002	2,470,077	2,279,070	2,252,379	2,545,979	2,145,599	1,770,805	1,897,774	1,444,985	1,350,813	1,362,098	1,907,616	1,795,906
Proceeds from Sale of Plant & Equipment	445,636	299,432	261,555	312,100	316,600	348,700	362,000	307,200	381,100	226,200	387,600	412,100	299,400
Proceeds from Sale of Land Held for Resale	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers (to)/from Investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Provided By (Used In) Investing Activities	(1,772,948)	(2,272,037)	(3,903,524)	(3,420,563)	(3,356,494)	(3,319,552)	(3,203,186)	(3,098,571)	(3,795,461)	(3,744,938)	(3,690,944)	(3,464,669)	(3,497,377)
Cash Flows from Financing Activities													
Repayment of Debentures	(40,520)	(42,830)	(45,270)	-	-	-	-	-	-	-	-	-	-
Proceeds from Self Supporting Loans	4,500	6,000	6,000	-	-	-	-	-	-	-	-	-	-
Proceeds from New Debentures	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Provided By (Used In) Financing Activities	(36,020)	(36,830)	(39,270)	-	-	-	-	-	-	-	-	-	-
Net Increase (Decrease) in Cash Held	1,316,048	2,289,399	(2,276,381)	(971,936)	(72,889)	241,663	450,718	901,177	618,062	1,056,735	1,529,928	2,165,591	2,669,902
Cash at Beginning of Year	3,320,004	4,638,998	6,898,038	5,349,555	4,377,619	4,304,730	4,546,394	4,997,112	5,898,289	6,516,351	7,573,086	9,103,014	11,268,606
Cash and Cash Equivalents at the End of the Year	4,636,052	6,928,397	4,621,657	4,377,619	4,304,730	4,546,393	4,997,112	5,898,289	6,516,351	7,573,086	9,103,014	11,268,605	13,938,508
Reconciliation of Net Cash Provided By Operating Activities to Net Result													
Net Result	2,781,533	3,981,981	(76,131)	473,733	1,416,649	1,477,494	2,344,199	2,691,126	2,328,177	2,602,715	2,915,655	3,811,661	4,117,237
Depreciation	2,426,074	2,926,487	3,251,600	4,227,273	4,412,935	4,229,320	3,080,510	3,206,396	3,530,331	3,549,771	3,667,315	3,726,215	3,845,948
Write off of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
(Profit)/Loss on Sale of Asset	(76,171)	(112,447)	(19,385)	-	-	-	-	-	-	-	-	-	-
(Increase)/Decrease in Receivables	(160,045)	101,238	69,399	-	-	-	-	-	-	-	-	-	-
(Increase)/Decrease in Inventories	29,124	47,202	(20,000)	-	-	-	-	-	-	-	-	-	-
Increase/(Decrease) in Payables	108,805	62,782	740,000	-	-	-	-	-	-	-	-	-	-
Increase/(Decrease) in Employee Provisions	23,698	61,100	-	-	-	-	-	-	-	-	-	-	-
Grants/Contributions for the Development of Assets	(2,008,002)	(2,470,077)	(2,279,070)	(2,252,379)	(2,545,979)	(2,145,599)	(1,770,805)	(1,897,774)	(1,444,985)	(1,350,813)	(1,362,098)	(1,907,616)	(1,795,906)
Net Cash from Operating Activities	3,125,016	4,598,266	1,666,413	2,448,627	3,283,605	3,561,215	3,653,904	3,999,748	4,413,523	4,801,673	5,220,872	5,630,260	6,167,279

Shire of Yilgarn

Forecast Statement of Funding For the period 2013 - 2023

	2010-11	2011-12	Base	1	2	3	4	5	6	7	8	9	10
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
OPERATING													
Revenues													
Rates	3,498,928	4,051,167	4,218,764	4,756,310	5,027,007	5,313,864	5,617,849	5,939,990	6,281,372	6,643,148	7,026,540	7,432,839	7,863,424
Operating grants, subsidies and contributions	2,660,530	3,763,594	2,255,753	2,340,734	2,431,469	2,539,051	2,654,086	2,777,238	2,909,231	3,050,864	3,203,011	3,366,633	3,542,782
Profit on Asset Disposal	170,339	144,407	118,375	-	-	-	-	-	-	-	-	-	-
Fees and charges	879,287	656,605	1,203,024	700,495	717,558	735,035	752,949	771,315	790,143	809,438	829,214	849,481	870,256
Service charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earnings - General	96,361	167,899	115,000	84,533	75,834	78,488	81,009	83,812	86,666	89,875	93,156	96,805	100,648
Interest earnings - Reserves	182,680	182,542	200,000	194,348	161,597	158,090	169,017	189,221	229,811	257,478	304,997	373,635	470,891
Other revenue	265,089	183,179	209,550	272,510	275,329	278,236	281,235	284,329	287,523	290,820	294,223	297,738	301,369
	<u>7,753,214</u>	<u>9,149,393</u>	<u>8,320,466</u>	<u>8,348,930</u>	<u>8,688,794</u>	<u>9,102,764</u>	<u>9,556,145</u>	<u>10,045,905</u>	<u>10,584,746</u>	<u>11,141,623</u>	<u>11,751,141</u>	<u>12,417,131</u>	<u>13,149,370</u>
Expenses													
Employee costs	(2,038,744)	(2,224,541)	(2,559,759)	(2,612,531)	(2,693,782)	(2,785,404)	(2,894,448)	(3,001,290)	(3,111,265)	(3,226,931)	(3,346,541)	(3,471,013)	(3,599,933)
Materials and contracts	(1,695,582)	(1,776,142)	(4,148,903)	(2,555,525)	(1,966,006)	(1,987,750)	(2,215,527)	(2,218,821)	(2,258,186)	(2,284,537)	(2,327,505)	(2,380,827)	(2,426,204)
Utility charges (electricity, gas, water etc.)	(310,099)	(328,941)	(315,800)	(328,941)	(343,561)	(358,835)	(374,790)	(391,458)	(408,870)	(427,059)	(446,063)	(465,916)	(486,661)
Depreciation on non-current assets	(2,426,074)	(2,926,487)	(3,251,600)	(4,227,273)	(4,412,935)	(4,229,320)	(3,080,510)	(3,206,396)	(3,530,331)	(3,549,771)	(3,667,315)	(3,726,215)	(3,845,948)
Loss on Asset Disposal	(94,168)	(31,960)	(98,990)	-	-	-	-	-	-	-	-	-	-
Interest Expense	(5,654)	(3,217)	(1,917)	-	-	-	-	-	-	-	-	-	-
Insurance expense	(249,994)	(209,262)	(247,290)	(257,147)	(263,552)	(270,116)	(276,845)	(283,742)	(290,810)	(298,056)	(305,484)	(313,096)	(320,897)
Other expenditure	(159,368)	(76,738)	(102,548)	(146,159)	(138,288)	(139,444)	(140,631)	(150,846)	(102,092)	(103,367)	(104,676)	(156,019)	(148,396)
	<u>(6,979,683)</u>	<u>(7,637,489)</u>	<u>(10,726,807)</u>	<u>(10,127,576)</u>	<u>(9,818,124)</u>	<u>(9,770,869)</u>	<u>(8,982,751)</u>	<u>(9,252,553)</u>	<u>(9,701,554)</u>	<u>(9,889,721)</u>	<u>(10,197,584)</u>	<u>(10,513,086)</u>	<u>(10,828,039)</u>
NET OPERATIONS	<u>773,531</u>	<u>1,511,904</u>	<u>(2,406,341)</u>	<u>(1,778,646)</u>	<u>(1,129,330)</u>	<u>(668,105)</u>	<u>573,394</u>	<u>793,352</u>	<u>883,192</u>	<u>1,251,902</u>	<u>1,553,557</u>	<u>1,904,045</u>	<u>2,321,331</u>
Funding Position Adjustments													
Depreciation on non-current assets	2,426,074	2,926,487	3,251,600	4,227,273	4,412,935	4,229,320	3,080,510	3,206,396	3,530,331	3,549,771	3,667,315	3,726,215	3,845,948
Net profit and losses on Disposal	(76,171)	(112,447)	(19,385)	-	-	-	-	-	-	-	-	-	-
Movement in Accruals	12,064	14,937	-	-	-	-	-	-	-	-	-	-	-
Movement in Deferred Pensioner Rates (Non-Current)	-	-	-	6,000	6,000	6,000	6,000	6,000	6,000	6,000	1,500	-	-
Movement in Non Current Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Movement in Employee Benefit Provisions	23,698	61,100	-	-	-	-	-	-	-	-	-	-	-
Write-off of assets	-	-	-	-	-	-	-	-	-	-	-	-	-
FUNDING FROM GENERAL OPERATIONS	<u>3,159,196</u>	<u>4,401,981</u>	<u>825,874</u>	<u>2,454,627</u>	<u>3,289,605</u>	<u>3,567,215</u>	<u>3,659,904</u>	<u>4,005,748</u>	<u>4,419,523</u>	<u>4,803,173</u>	<u>5,220,872</u>	<u>5,630,260</u>	<u>6,167,279</u>
CAPITAL													
Asset Acquisitions and Construction													
Purchase of land held for resale	(141)	-	(100,000)	-	-	-	-	-	-	-	-	-	-
Purchase of Property Plant and Equipment	(2,201,490)	(2,743,525)	(3,133,809)	(2,963,869)	(3,309,316)	(2,973,800)	(3,020,506)	(2,919,172)	(2,701,535)	(2,588,640)	(2,839,909)	(3,422,254)	(3,160,473)
Infrastructure	(1,964,955)	(2,298,021)	(3,210,340)	(3,021,173)	(2,909,757)	(2,840,051)	(2,315,485)	(2,384,373)	(2,920,011)	(2,733,311)	(2,600,733)	(2,362,131)	(2,432,210)
Proceeds on Disposal	445,636	299,432	261,555	312,100	316,600	348,700	362,000	307,200	381,100	226,200	387,600	412,100	299,400
Non-Operating grants, subsidies and contributions	2,008,002	2,470,077	2,279,070	2,252,379	2,545,979	2,145,599	1,770,805	1,897,774	1,444,985	1,350,813	1,362,098	1,907,616	1,795,906
NET FUNDING BEFORE FINANCING	<u>(1,712,948)</u>	<u>(2,272,037)</u>	<u>(3,903,524)</u>	<u>(3,420,563)</u>	<u>(3,356,494)</u>	<u>(3,319,552)</u>	<u>(3,203,186)</u>	<u>(3,098,571)</u>	<u>(3,795,461)</u>	<u>(3,744,938)</u>	<u>(3,690,944)</u>	<u>(3,464,669)</u>	<u>(3,497,377)</u>
Financing													
Inflows													
Transfer from Reserves	2,464,538	2,925,229	4,387,454	995,481	332,016	10,990	128,543	110,500	43,839	48,698	55,005	73,278	425
New Borrowings	-	-	-	-	-	-	-	-	-	-	-	-	-
Self Supporting Loan	4,500	6,000	6,000	-	-	-	-	-	-	-	-	-	-
Outflows													
Transfer to Reserves	(3,502,187)	(4,313,418)	(3,116,098)	(267,726)	(254,061)	(253,800)	(577,545)	(1,012,479)	(658,643)	(1,104,688)	(1,580,333)	(2,234,534)	(2,669,684)
Advances to Community Groups	(60,000)	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Past Borrowings	(40,520)	(42,830)	(45,270)	-	-	-	-	-	-	-	-	-	-
NET FINANCING	<u>(1,133,669)</u>	<u>(1,425,019)</u>	<u>1,232,086</u>	<u>727,755</u>	<u>77,955</u>	<u>(242,810)</u>	<u>(449,002)</u>	<u>(901,979)</u>	<u>(614,804)</u>	<u>(1,055,990)</u>	<u>(1,525,328)</u>	<u>(2,161,256)</u>	<u>(2,669,259)</u>
ACCOUNTING PERIOD BALANCES													
Opening Balance	1,041,666	1,354,245	2,059,170	252,649	14,468	25,534	30,387	38,103	43,301	52,559	54,804	59,404	63,739
Closing Balance	<u>1,354,245</u>	<u>2,059,170</u>	<u>213,606</u>	<u>14,468</u>	<u>25,534</u>	<u>30,387</u>	<u>38,103</u>	<u>43,301</u>	<u>52,559</u>	<u>54,804</u>	<u>59,404</u>	<u>63,739</u>	<u>64,382</u>
PROOF OF CLOSING POSITION													
CURRENT ASSETS													
Unrestricted Cash and Equivalents	735,708	1,058,013	1,862,157	1,035,000	1,060,875	1,087,397	1,114,582	1,142,447	1,171,008	1,200,283	1,230,290	1,261,047	1,292,573
Restricted Cash and Cash Equivalent	2,584,296	3,580,985	5,035,881	3,342,619	3,243,855	3,458,997	3,882,530	4,755,842	5,345,343	6,372,803	7,872,724	10,007,559	12,645,935
Non-Cash Investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables	245,804	355,284	254,046	196,647	202,647	208,647	214,647	220,647	226,647	228,147	228,147	228,147	228,147
Inventories	91,347	62,201	14,999	14,999	14,999	14,999	14,999	14,999	14,999	14,999	14,999	14,999	14,999
CURRENT LIABILITIES													
Trade and Other Payables	(72,153)	(180,958)	(243,740)	(983,740)	(983,740)	(983,740)	(983,740)	(983,740)	(983,740)	(983,740)	(983,740)	(983,740)	(983,740)
Reserves	(2,543,336)	(3,580,985)	(4,969,174)	(3,591,057)	(3,513,102)	(3,755,912)	(4,204,914)	(5,106,893)	(5,721,697)	(6,777,687)	(8,303,015)	(10,464,271)	(13,133,530)
Current Self Supporting Loans Receivable	-	-	-	-	-	-	-	-	-	-	-	-	-
Movement in Deferred Pensioner Rates (Non-Current)	-	-	-	-	-	-	-	-	-	-	-	-	-
Movement in Accrued Salaries and Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
	<u>1,041,666</u>	<u>1,294,540</u>	<u>1,954,169</u>	<u>14,468</u>	<u>25,534</u>	<u>30,388</u>	<u>38,104</u>	<u>43,302</u>	<u>52,560</u>	<u>54,805</u>	<u>59,405</u>	<u>63,741</u>	<u>64,384</u>

Shire of Yilgarn

Forecast Statement of Movements in Fixed Assets For the period 2013 - 2023

	1	2	3	4	5	6	7	8	9	10
	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Capital Works - Infrastructure										
Roads	2,474,317	2,364,254	2,220,865	2,276,177	2,343,100	2,630,163	2,645,670	2,509,317	2,321,840	2,389,905
Drainage	33,956	35,653	37,436	39,308	41,273	34,805	36,544	38,372	40,291	42,305
Parks and Gardens	-	-	500,000	-	-	-	-	-	-	-
Footpaths and Cycleways	39,900	49,850	51,750	-	-	40,898	51,096	53,044	-	-
Airports	-	-	-	-	-	-	-	-	-	-
Sewerage Scheme	50,000	60,000	30,000	-	-	-	-	-	-	-
Other Infrastructure	401,000	350,000	-	-	-	-	-	-	-	-
Total Capital Works - Infrastructure	2,999,173	2,859,757	2,840,051	2,315,485	2,384,373	2,705,866	2,733,310	2,600,733	2,362,131	2,432,210
Represented by:										
Additions - Assets at no cost	-	-	-	-	-	-	-	-	-	-
Additions - Expansion, Upgrades and New	867,172	1,050,739	1,105,768	437,299	409,678	767,170	591,985	577,062	437,299	409,678
Additions - Renewal	2,154,001	1,859,018	1,734,283	1,878,186	1,974,695	2,152,842	2,141,325	2,023,671	1,924,832	2,022,532
Total Capital Works - Infrastructure	3,021,173	2,909,757	2,840,051	2,315,485	2,384,373	2,920,012	2,733,310	2,600,733	2,362,131	2,432,210
Asset Movement Reconciliation										
Total Capital Works Infrastructure	2,999,173	2,859,757	2,840,051	2,315,485	2,384,373	2,705,866	2,733,310	2,600,733	2,362,131	2,432,210
Depreciation Infrastructure	(3,129,839)	(3,211,620)	(2,927,728)	(1,671,047)	(1,697,310)	(1,940,561)	(1,880,761)	(1,911,278)	(1,849,251)	(1,877,088)
Net Book Value of disposed/Written Off assets	-	-	-	-	-	-	-	-	-	-
Net Movement in Infrastructure Assets	(130,666)	(351,863)	(87,677)	644,438	687,063	765,305	852,549	689,455	512,880	555,122
Capital Works - Property, Plant and Equip.										
Land	-	-	-	-	-	-	-	-	-	-
Buildings	1,553,369	2,047,950	1,650,000	1,556,250	1,595,156	1,635,035	1,675,911	1,717,809	1,760,754	1,804,773
Plant and Equipment	1,410,500	1,261,366	1,293,800	1,424,256	1,324,016	1,036,500	912,729	1,077,100	1,631,500	1,355,700
Furniture and Equipment	-	-	30,000	40,000	-	30,000	-	45,000	30,000	-
Other non-Infrastructure	-	-	-	-	-	-	-	-	-	-
Total Capital Works Property, Plant and Equipment	2,963,869	3,309,316	2,973,800	3,020,506	2,919,172	2,701,535	2,588,640	2,839,909	3,422,254	3,160,473
Represented by:										
Additions - Assets at no cost	-	-	-	-	-	-	-	-	-	-
Additions - Expansion, Upgrades and New	1,576,869	2,092,950	1,400,000	1,300,000	1,332,500	1,365,813	1,447,958	1,434,957	1,470,831	1,507,602
Additions - Renewal	1,387,000	1,216,366	1,573,800	1,720,506	1,586,672	1,335,722	1,140,682	1,404,952	1,951,423	1,652,871
Total Capital Works Property, Plant and Equipment	2,963,869	3,309,316	2,973,800	3,020,506	2,919,172	2,701,535	2,588,640	2,839,909	3,422,254	3,160,473
Asset Movement Reconciliation										
Total Capital Works Property, Plant and Equipment	2,963,869	3,309,316	2,973,800	3,020,506	2,919,172	2,701,535	2,588,640	2,839,909	3,422,254	3,160,473
Depreciation Property, Plant and Equipment	(1,097,434)	(1,201,315)	(1,301,592)	(1,409,463)	(1,509,086)	(1,589,770)	(1,669,010)	(1,756,037)	(1,876,964)	(1,968,860)
Net Book Value of disposed/Written Off assets	(312,100)	(316,600)	(348,700)	(362,000)	(307,200)	(381,100)	(226,200)	(387,600)	(412,100)	(299,400)
Net Movement in Property, Plant and Equipment	1,554,335	1,791,401	1,323,508	1,249,043	1,102,886	730,665	693,430	696,272	1,133,190	892,213
Capital Works Areas - Total										
Total Capital Works Infrastructure	2,999,173	2,859,757	2,840,051	2,315,485	2,384,373	2,705,866	2,733,310	2,600,733	2,362,131	2,432,210
Total Capital Works Property, Plant and Equipment	2,963,869	3,309,316	2,973,800	3,020,506	2,919,172	2,701,535	2,588,640	2,839,909	3,422,254	3,160,473
TOTAL CAPITAL WORKS	5,963,042	6,169,073	5,813,851	5,335,991	5,303,545	5,407,401	5,321,950	5,440,642	5,784,385	5,592,683
Net Asset Movement Reconciliation										
Net Movement in Infrastructure Assets	(130,666)	(351,863)	(87,677)	644,438	687,063	765,305	852,549	689,455	512,880	555,122
Net Movement in Property, Plant and Equipment	1,554,335	1,791,401	1,323,508	1,249,043	1,102,886	730,665	693,430	696,272	1,133,190	892,213
NET MOVEMENT IN FIXED ASSETS	1,423,669	3,075,384	3,308,083	3,598,692	3,561,367	3,488,564	3,282,007	3,428,623	3,876,255	3,675,403

Shire of Yilgarn
Forecast Ratio Analysis

For the period 2013 - 2023

	Standard	Target Range		Average	1	2	3	4	5	6	7	8	9	10
					2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
LIQUIDITY RATIOS														
Current Ratio	Intermediate	> 1.00	> 1.20	1.33	1.12	1.16	1.20	1.25	1.30	1.35	1.40	1.45	1.50	1.56
OPERATING RATIOS														
Operating Surplus Ratio	Basic	> 0.00%	> 15.00%	5.17%	-29.60%	-18.05%	-10.18%	8.31%	10.91%	11.51%	15.47%	18.17%	21.04%	24.16%
Rates Coverage Ratio	Basic	> 30.00%	> 50.00%	50.02%	44.92%	44.79%	47.29%	49.65%	49.78%	52.27%	53.23%	53.63%	51.93%	52.66%
Own Source Revenue Coverage Ratio	Intermediate	60.00%	90.00%	76.52%	59.33%	63.73%	67.18%	76.84%	78.56%	79.12%	81.81%	83.83%	86.09%	88.72%
BORROWINGS RATIOS														
Debt Service Coverage Ratio	Advanced	0.00	< .08	0	0	0	0	0	0	0	0	0	0	0
FIXED ASSETS RATIOS														
Asset Sustainability Ratio	Basic	> 90.00%		94.39%	83.77%	69.69%	78.22%	116.82%	111.07%	98.82%	92.46%	93.49%	104.03%	95.57%
Asset Consumption Ratio	Basic	> 50.00%	> 60.00%	56.55%	61.53%	59.85%	58.31%	57.58%	56.82%	55.97%	55.11%	54.23%	53.45%	52.63%
Asset Renewal Funding Ratio	Basic	> 75.00%	> 95.00%	Unknown	Unknown	Unknown	Unknown	Unknown	Unknown	Unknown	Unknown	Unknown	Unknown	Unknown

Shire of Yilgarn
Forecast Cash Reserves

For the period 2013 - 2023

	Base	1	2	3	4	5	6	7	8	9	10
	\$	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
CASH BACKED RESERVE	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Airport Reserve	106,526	111,320	116,329	121,564	127,034	132,751	138,725	194,968	273,742	286,060	298,933
Building Reserve	411,752	430,281	449,644	469,878	521,023	794,469	980,220	1,324,330	1,883,925	2,608,702	3,366,094
Community Bus Reserve	69,647	87,781	106,731	126,534	147,228	58,353	75,979	94,398	113,646	133,760	154,779
Computer Hardware and Software Reserve	46,348	-	-	-	-	-	-	-	-	-	-
Homes for the Aged Reserve	262,881	274,711	287,073	299,991	313,491	327,598	342,340	357,745	373,844	790,667	1,226,247
Land Development Reserve	135,566	141,666	148,041	154,703	161,665	218,940	278,792	341,338	406,698	474,999	546,374
Long Service Leave Reserve	255,369	266,861	278,870	291,419	304,533	318,237	332,558	347,523	363,162	379,504	396,582
Mt Hampton/Dulyalbin Water Supply Reserve	30,242	31,603	33,025	34,511	36,064	37,687	39,383	41,155	43,007	44,942	46,964
Museum Reserve	18,248	19,069	19,927	20,824	21,761	22,740	23,763	24,832	25,949	27,117	28,337
Plant Replacement Reserve	853,383	793,385	817,071	853,583	791,028	1,002,405	1,012,388	1,009,248	1,018,941	991,515	1,035,708
Recreation Facility Reserve	551,040	575,837	281,750	314,429	578,578	854,614	1,043,072	1,390,010	1,952,560	2,685,425	3,806,269
Refuse Disposal Reserve	132,139	138,085	144,299	150,792	157,578	164,669	172,079	244,823	340,840	356,178	372,206
Sewerage Reserve	492,159	523,950	610,567	698,753	793,725	888,724	982,549	1,076,681	1,170,468	1,264,077	1,357,030
Health Services Reserve	136,150	142,277	148,679	155,370	162,362	169,668	177,303	185,282	193,620	242,333	293,238
Unspent Grants Reserve	698,508	-	-	-	-	-	-	-	-	-	-
HVRIC Reserve	113,594	-	-	-	-	-	-	-	-	-	-
Youth Development Reserve	5,260	5,497	5,744	6,002	56,272	68,804	81,900	95,586	109,887	124,832	140,449
ICT and Furniture & Equipment Reserve	-	48,734	65,352	57,559	32,572	47,234	40,646	49,768	32,726	54,160	64,320
	4,318,812	3,591,057	3,513,102	3,755,912	4,204,914	5,106,893	5,721,697	6,777,687	8,303,015	10,464,271	13,133,530

BUILDINGS

Asset Expenditure Type
Additions - Assets at no cost

Project

Additions - Expansion, Upgrades and New

Dwelling Construction
Purchase of House - Doctor
Purchase & Install Unisex Toilet Block/Outside Shower
Southern Cross Community Centre Upgrade
Sports Complex Capital Upgrade
Recreation Sporting Precinct
Airport Terminal - Firehouse Reels & Pumps
Caravan Park Improvements
Install New Transportable Accommodation
Admin Centre Upgrade
Depot Office Upgrade
Pool Facilities & Change rooms
Construct Indoor Heated/Hydrotherapy Pool
Energy Conservation Project - Admin Centre
Brick Paving at new Pavilion & other capital upgrades
Construct New Store Room - SX Community Centre
Dust proof Telescope shed - Masonic Hall
Caravan Park Power Upgrades
Tourist Visitor Centre Development
Seniors Accommodation - Lifestyle Village
Council Funded Commitment to Upgrade of L & B

Additions - Renewal

Council Funded Commitment to Renewal of L & B

TOTAL BUILDINGS CAPITAL EXPENDITURE

Funding Sources

CLGF- Regional Government (State) 11/12
CLGF- local Government (State) 11/12 - RECEIVED 2011-12
Lotterywest - Playgound Equip
CLGF- local Government (State) 12/13
CSRFF
Lotterywest
Grant Funding
CLGF- Regional Government (State) 12/13
Transfer from Recreation Facilities Reserve

Professional Accommodation - Yilgarn
Recreation Sporting Precinct
Recreation Sporting Precinct
Caravan Park Improvements
Pool Facilities & Change rooms
Construct Indoor Heated/Hydrotherapy Pool
Tourist Visitor Centre Development
Seniors Accommodation - Lifestyle Village
Pool Facilities & Change rooms

Funded by Council

		Inventories, Property, Plant & Equipment - Asset Capital Expenditure											
Base 2012-13	Project	Projected										CBP REF	
		2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23		
0		0	0	0	0	0	0	0	0	0	0	0	
0		0	0	0	0	0	0	0	0	0	0	0	
0	Dwelling Construction	472,361	0	0	0	0	0	0	0	0	0	0	
43,500	Purchase of House - Doctor	0	0	0	0	0	0	0	0	0	0	0	S1.10.3
22,250	Purchase & Install Unisex Toilet Block/Outside Shower	0	0	0	0	0	0	0	0	0	0	0	
35,500	Southern Cross Community Centre Upgrade	0	0	0	0	0	0	0	0	0	0	0	
7,000	Sports Complex Capital Upgrade	0	0	0	0	0	0	0	0	0	0	0	S1.12.4
582,268	Recreation Sporting Precinct	0	0	0	0	0	0	0	0	0	0	0	S1.12.4
1,500	Airport Terminal - Firehouse Reels & Pumps	0	0	0	0	0	0	0	0	0	0	0	
0	Caravan Park Improvements	419,368	0	0	0	0	0	0	0	0	0	0	
0	Install New Transportable Accommodation	100,000	0	0	0	0	0	0	0	0	0	0	S1.3.2
75,500	Admin Centre Upgrade	0	150,000	0	0	0	0	0	0	0	0	0	
15,440	Depot Office Upgrade	0	0	0	0	0	0	0	0	0	0	0	
0	Pool Facilities & Change rooms	0	580,000	0	0	0	0	0	0	0	0	0	S1.12.1
0	Construct Indoor Heated/Hydrotherapy Pool	0	0	1,200,000	0	0	0	0	0	0	0	0	S1.12.1
0	Energy Conservation Project - Admin Centre	30,000	30,000	0	0	0	0	0	0	0	0	0	
0	Brick Paving at new Pavilion & other capital upgrades	2,000	0	0	0	0	0	0	0	0	0	0	
0	Construct New Store Room - SX Community Centre	60,000	0	0	0	0	0	0	0	0	0	0	
0	Dust proof Telescope shed - Masonic Hall	9,000	0	0	0	0	0	0	0	0	0	0	
0	Caravan Park Power Upgrades	50,000	0	0	0	0	0	0	0	0	0	0	
0	Tourist Visitor Centre Development	360,640	0	0	0	0	0	0	0	0	0	0	
0	Seniors Accommodation - Lifestyle Village	50,000	1,287,950	0	0	0	0	0	0	0	0	0	
0	Council Funded Commitment to Upgrade of L & B	0	0	200,000	1,300,000	1,332,500	1,365,813	1,399,958	1,434,957	1,470,831	1,507,602	0	
782,958		1,553,369	2,047,950	1,400,000	1,300,000	1,332,500	1,365,813	1,399,958	1,434,957	1,470,831	1,507,602	0	
0		0	0	250,000	256,250	262,656	269,222	275,953	282,852	289,923	297,171	0	
0		0	0	0	0	0	0	0	0	0	0	0	
0		0	0	250,000	256,250	262,656	269,222	275,953	282,852	289,923	297,171	0	
782,958	TOTAL BUILDINGS CAPITAL EXPENDITURE	1,553,369	2,047,950	1,650,000	1,556,250	1,595,156	1,635,035	1,675,911	1,717,809	1,760,754	1,804,773	0	
(392,361)	CLGF- Regional Government (State) 11/12	0	0	0	0	0	0	0	0	0	0	0	
(392,361)	CLGF- local Government (State) 11/12 - RECEIVED 2011-12	0	0	0	0	0	0	0	0	0	0	0	
(60,198)	Lotterywest - Playgound Equip	0	0	0	0	0	0	0	0	0	0	0	
0	CLGF- local Government (State) 12/13	(392,361)	0	0	0	0	0	0	0	0	0	0	
0	CSRFF	0	(193,333)	0	0	0	0	0	0	0	0	0	
0	Lotterywest	0	0	(200,000)	0	0	0	0	0	0	0	0	
0	Grant Funding	0	0	0	0	0	0	0	0	0	0	0	
0	CLGF- Regional Government (State) 12/13	(10,640)	0	0	0	0	0	0	0	0	0	0	
0	Transfer from Recreation Facilities Reserve	0	(442,361)	0	0	0	0	0	0	0	0	0	
0		0	(320,000)	0	0	0	0	0	0	0	0	0	
(844,920)		(403,001)	(955,694)	(200,000)	0	0	0	0	0	0	0	0	
(61,962)	Funded by Council	1,150,368	1,092,256	1,450,000	1,556,250	1,595,156	1,635,035	1,675,911	1,717,809	1,760,754	1,804,773	0	

PLANT & EQUIPMENT

		Inventories, Property, Plant & Equipment - Asset Capital Expenditure										CBP REF
		Base 2012-13	Projected									
Asset Expenditure Type	Project	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	
Additions - Assets at no cost		0	0	0	0	0	0	0	0	0	0	
Additions - Expansion, Upgrades and New	Seating for Constellation Park Works Miscellaneous Plant Items Skeleton Weed Program Minor Plant	5,000 0 5,000	0 23,500 0	0 45,000 0	0 0 0	0 0 0	0 0 0	0 48,000 0	0 0 0	0 0 0	0 0 0	S1.2.5 CL4.4.5
		10,000	23,500	45,000	0	0	0	48,000	0	0	0	
Additions - Renewal	FESA Vehicles Replaced Doctors Vehicle Replaced Community Bus Replacement Community Vehicle Replacement Parks & Gardens Plant Replacement Works Major Plant Replacement Light Vehicles - Outside Crew Replacement Light Vehicles - Skeleton Weed Program Replacement Light Vehicles - Administration Replacement	410,000 35,000 0 0 28,000 353,000 208,000 40,000 139,800	500,000 0 0 37,500 0 699,000 48,500 0 102,000	410,000 0 0 0 0 532,500 173,566 0 100,300	410,000 0 0 0 0 350,500 429,300 0 104,000	410,000 37,500 0 0 0 677,156 196,000 0 103,600	500,000 0 150,500 0 36,000 365,600 113,616 52,000 106,300	0 0 0 40,000 0 756,229 304,000 0 108,500	0 0 0 0 0 479,500 487,900 0 109,700	500,000 0 0 0 0 747,000 262,000 55,000 67,500	410,000 0 0 0 35,000 692,500 63,000 0 155,200	S1.10.1 CL4.4.5 CL4.4.5
		1,213,800	1,387,000	1,216,366	1,293,800	1,424,256	1,324,016	1,036,500	864,729	1,077,100	1,631,500	1,355,700
TOTAL PLANT & EQUIPMENT CAPITAL EXPENDITURE		1,223,800	1,410,500	1,261,366	1,293,800	1,424,256	1,324,016	1,036,500	912,729	1,077,100	1,631,500	1,355,700
Funding Sources												
Proceeds on Disposal of Assets	FESA Vehicles Proceeds	(4,340)	(50,000)	(41,000)	(41,000)	(41,000)	(50,000)	0	0	0	(50,000)	(41,000)
Proceeds on Disposal of Assets	Doctors Vehicle Proceeds	(11,245)	0	0	0	(21,000)	0	0	0	0	0	0
Proceeds on Disposal of Assets	Community Bus Proceeds	0	0	0	0	(40,000)	0	0	0	0	0	0
Proceeds on Disposal of Assets	Community Vehicle Proceeds	0	(21,000)	0	0	0	(21,000)	0	0	0	0	0
Proceeds on Disposal of Assets	Parks & Gardens Plant Proceeds	(1,500)	0	0	0	0	(5,000)	0	0	0	0	(3,500)
Proceeds on Disposal of Assets	Works Major Plant Proceeds	(35,000)	(159,500)	(105,000)	(70,000)	(140,000)	(70,000)	(110,000)	(160,000)	(110,000)	(166,000)	(100,000)
Proceeds on Disposal of Assets	Light Vehicles - Outside Crew Proceeds	(89,000)	(15,000)	(94,500)	(172,000)	(81,500)	(50,200)	(167,000)	0	(195,000)	(124,000)	(47,000)
Proceeds on Disposal of Assets	Light Vehicles - Skeleton Weed Program Proceeds	(8,000)	0	0	0	0	(27,000)	0	0	0	(29,000)	0
Proceeds on Disposal of Assets	Light Vehicles - Administration Proceeds	(112,470)	(66,600)	(76,100)	(63,700)	(78,500)	(65,000)	(81,100)	(66,200)	(82,600)	(43,100)	(107,900)
		(261,555)	(312,100)	(316,600)	(346,700)	(362,000)	(307,200)	(379,100)	(226,200)	(387,600)	(412,100)	(299,400)
Funded by Council		962,245	1,098,400	944,766	947,100	1,062,256	1,016,816	657,400	686,529	689,500	1,219,400	1,056,300

NB: A reserve exists for the purchase of the above plant and equipment.

**SHIRE OF YILGARN
10 YEAR PLANT REPLACEMENT PROGRAM**

Plant No	Rego	Existing Plant Item	Make	Year	Estd Life	Year 1		Year 2		Year 3		Year 4		Year 5		Year 6		Year 7		Year 8		Year 9		Year 10					
						Purchase	Net	Purchase	Net	Purchase	Net	Purchase	Net	Purchase	Net	Purchase	Net	Purchase	Net	Purchase	Net	Purchase	Net	Purchase	Net	Purchase	Net	Purchase	Net
						Disposal	Impact	Disposal	Impact	Disposal	Impact	Disposal	Impact	Disposal	Impact	Disposal	Impact	Disposal	Impact	Disposal	Impact	Disposal	Impact	Disposal	Impact	Disposal	Impact	Disposal	Impact
Fire Vehicles																													
YL 531		Fire Appliance	Isuzu	2006	8			250,000																250,000					
								(25,000)																(25,000)	225,000				
YL 531		Fire Appliance	Isuzu	2009	8					250,000																			
										(25,000)																			
YL 532		Fire Appliance	Isuzu	2006	8			250,000																250,000					
								(25,000)																(25,000)	225,000				
YL 531		Fire Appliance	Isuzu	2010	8							250,000																	
												(25,000)																	
YL 531		Fire Appliance	Isuzu	2006	8			250,000																250,000					
								(25,000)																(25,000)	225,000				
YL 532		Fire Appliance	Isuzu	2011	8									250,000															
														(25,000)															
YL 531		Fire Appliance	Isuzu	2007	8																								
YL 532		Fire Appliance	Isuzu	2009	8									250,000															
														(25,000)															
YL 532		Fire Appliance	Isuzu	2006	8																								
YL 531		Fast Attack	Lnd Crs	2003	8			160,000																160,000					
								(16,000)																(16,000)	144,000				
YL 531		Fast Attack	Lnd Crs	2004	8					160,000																			
										(16,000)																			
YL 531		Fast Attack	Lnd Crs	2010	8							160,000																	
												(16,000)																	
CAPITAL COST OR OUTRIGHT PURCHASE PRICE						1,410,500		1,261,366		1,293,800		1,424,256		1,324,016		1,036,500		912,729		1,077,100		1,631,500		1,355,700					
(ESTIMATED TRADE) NET REPLACEMENT COST						(312,100)	1,098,400	(316,600)	944,766	(346,700)	947,100	(362,000)	1,062,256	(307,200)	1,016,816	(379,100)	657,400	(226,200)	686,529	(387,600)	689,500	(412,100)	1,219,400	(299,400)	1,056,300				
CHECKSUM						-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-				
NET CHANGEOVERS SPLIT																													
FESA Vehicles (Funded by Contribution Income)						450,000		369,000		369,000		369,000		450,000		-		-		-		450,000		369,000					
Skeleton Weed Vehicle (Funded by Grant Income - DAFWA)						-		-		-		-		25,000		-		-		-		26,000		-		-			
Community Bus (Linked to Community Bus Reserve)						-		-		-		110,500		110,500		657,400		686,529		689,500		743,400		687,300					
Plant/Vehicles (Linked to Plant Replacement Reserve)						648,400		575,766		578,100		693,256		431,316		-		-		-		-		743,400		687,300			
						1,098,400		944,766		947,100		1,062,256		1,016,816		657,400		686,529		689,500		1,219,400		1,056,300					
Transfer to Community Bus Reserve (Refer WP-Reserves Tab)						-		-		-		-		110,500		-		-		-		-		-		-			
Transfer from Community Bus Reserve						-		-		-		-		-		-		-		-		-		-		-			
Transfer to Plant Reserve						-		-		-		-		175,781		-		-		-		-		-		-			
Transfer from Plant Reserve						98,400		12,016		256		100,966		-		35,125		48,698		35,723		73,278		425		425			
Plant Capital Spend Benchmark Figure						590,000		563,750		577,844		592,290		607,097		622,275		637,831		653,777		670,122		686,875		686,875			
NB: Any saving on Actual to Budget changovers to be transferred to Plant Reserve																													
EOY Plant Reserve Balance Opening Position						853,383																							
EOY Plant Reserve Balance (Including Interest Earned)						793,385		817,071		853,583		791,028		1,002,405		1,012,388		1,009,248		1,018,941		991,515		1,035,708		1,035,708			
NET CHANGEOVER CHECKSUM TO PPE CAP EXPENDITURE						1,098,400		944,766		947,100		1,062,256		1,016,816		657,400		686,529		689,500		1,219,400		1,056,300		1,056,300			
VARIANCE						-		-		-		-		-		-		-		-		-		-		-			

ROADS - CLEARING & EARTHWORKS

		Infrastructure - Asset Capital Expenditure										CBP REF
		Base 2012-13	Projected									
Asset Expenditure Type	Project	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	
Additions - Assets at no cost		0	0	0	0	0	0	0	0	0	0	E3.4.2
Additions - Expansion, Upgrades and New		0	0	0	0	0	0	0	0	0	0	E3.4.2
	RRG Clearing & Earthworks	108,024	117,941	33,229	57,031	38,220	20,801	117,941	33,229	57,031	38,220	E3.4.2
	RTR Clearing & Earthworks	239,527	187,093	193,945	163,057	145,446	151,263	187,093	193,945	163,057	145,446	E3.4.2
	Council Funded Clearing & Earthworks	0	0	0	0	0	0	0	0	0	0	E3.4.2
	HVRIC Funded Clearing & Earthworks	0	0	0	0	0	0	0	0	0	0	
		347,551	305,034	227,173	220,088	183,666	172,065	305,034	227,173	220,088	183,666	
Additions - Renewal		432,441	444,436	422,251	380,026	399,027	418,976	444,436	422,251	380,026	399,027	E3.4.2
	RRG Clearing & Earthworks	190,328	0	281,614	236,556	262,071	262,289	0	281,614	236,556	262,071	E3.4.2
	RTR Clearing & Earthworks	0	0	0	0	0	0	0	0	0	0	E3.4.2
	Council Funded Clearing & Earthworks	0	0	0	0	0	0	0	0	0	0	E3.4.2
	HVRIC Funded Clearing & Earthworks	0	0	0	0	0	0	0	0	0	0	E3.4.2
		622,769	444,436	703,865	616,581	661,098	681,265	444,436	703,865	616,581	661,098	
TOTAL ROAD CAPITAL EXPENDITURE		970,321	749,470	931,038	836,669	844,763	853,330	749,470	931,038	836,669	844,763	853,330
Funding Sources												
Regional Road Grants	RRG Clearing & Earthworks	(288,294)	(296,291)	(281,500)	(253,350)	(266,018)	(279,317)	(296,291)	(281,500)	(253,350)	(266,018)	(279,317)
Roads To Recovery Grant	RTR Clearing & Earthworks	(298,352)	(117,941)	(314,843)	(293,586)	(300,291)	(283,091)	(117,941)	(314,843)	(293,586)	(300,291)	(283,091)
		(586,646)	(414,232)	(596,343)	(546,936)	(566,309)	(562,408)	(414,232)	(596,343)	(546,936)	(566,309)	(562,408)
Funded by Council		383,675	335,238	334,695	289,733	278,454	290,923	335,238	334,695	289,733	278,454	290,923

ROADS - GRAVEL

Asset Expenditure Type
Additions - Assets at no cost

Project

Additions - Expansion, Upgrades and New

RRG Gravel Works
RTR Gravel Works
Council Funded Gravel Works
HVRIC Funded Gravel Works

Additions - Renewal

RRG Gravel Works
RTR Gravel Works
Council Funded Gravel Works
HVRIC Funded Gravel Works

TOTAL ROAD CAPITAL EXPENDITURE

Funding Sources

Regional Road Grants
Roads To Recovery Grant

Funded by Council

Infrastructure - Asset Capital Expenditure										
Base 2012-13	Projected									
	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0
149,176	162,872	45,887	78,756	52,780	28,726	162,872	45,887	78,756	52,780	28,726
318,403	258,366	267,828	225,174	200,853	208,888	258,366	267,828	225,174	200,853	208,888
0	0	0	0	0	0	0	0	0	0	0
467,579	421,238	313,716	303,930	253,633	237,613	421,238	313,716	303,930	253,633	237,613
0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0
467,579	421,238	313,716	303,930	253,633	237,613	421,238	313,716	303,930	253,633	237,613
0	0	0	0	0	0	0	0	0	0	0
(149,176)	(162,872)	(45,887)	(78,756)	(52,780)	(28,726)	(162,872)	(45,887)	(78,756)	(52,780)	(28,726)
(149,176)	(162,872)	(45,887)	(78,756)	(52,780)	(28,726)	(162,872)	(45,887)	(78,756)	(52,780)	(28,726)
318,403	258,366	267,828	225,174	200,853	208,888	258,366	267,828	225,174	200,853	208,888

CBP
REF

E3.4.2

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E3.4.2

VARIOUS

E3.4.2

E3.4.2

E3.4.2

VARIOUS

ROADS - SEALED

		Infrastructure - Asset Capital Expenditure										CBP REF
		Base 2012-13	Projected									
Asset Expenditure Type	Project	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	
Additions - Assets at no cost		0	0	0	0	0	0	0	0	0	0	E3.4.2
Additions - Expansion, Upgrades and New		0	0	0	0	0	0	0	0	0	0	E3.4.2
	RRG Sealing Works	0	0	0	0	0	0	0	0	0	0	E3.4.2
	RTR Sealing Works	0	0	0	0	0	0	0	0	0	0	E3.4.2
	Council Funded Sealing Works	0	0	0	0	0	0	0	0	0	0	E3.4.2
	HVRIC Funded Sealing Works	0	0	0	0	0	0	0	0	0	0	VARIOUS
Additions - Renewal		0	0	0	0	0	0	0	0	0	0	E3.4.2
	RRG Sealing Works	500,539	566,339	598,991	654,206	618,193	642,797	566,339	598,991	654,206	618,193	E3.4.2
	RTR Sealing Works	117,482	284,187	204,270	192,657	212,099	253,184	284,187	204,270	192,657	212,099	E3.4.2
	Council Funded Sealing Works	230,140	243,849	223,448	138,291	0	0	243,849	223,448	138,291	0	E3.4.2
	Council Funded Additional Sealing Works	0	0	0	0	250,000	256,250	262,656	269,222	275,953	282,852	E3.4.2
	HVRIC Funded Sealing Works	0	209,234	92,791	95,111	97,489	99,926	102,424	104,985	107,610	110,300	VARIOUS
		848,161	1,303,609	1,119,500	1,080,266	1,177,781	1,252,157	1,459,455	1,400,916	1,368,718	1,223,444	1,298,962
TOTAL ROAD CAPITAL EXPENDITURE		848,161	1,303,609	1,119,500	1,080,266	1,177,781	1,252,157	1,459,455	1,400,916	1,368,718	1,223,444	1,298,962
Funding Sources												
Regional Road Grants		(333,693)	(377,559)	(399,328)	(436,138)	(412,128)	(428,531)	(377,559)	(399,328)	(436,138)	(412,128)	(428,531)
Roads To Recovery Grant		(117,482)	(284,187)	(204,270)	(192,657)	(212,099)	(253,184)	(284,187)	(204,270)	(192,657)	(212,099)	(253,184)
		(451,175)	(661,746)	(603,598)	(628,795)	(624,227)	(681,715)	(661,746)	(603,598)	(628,795)	(624,227)	(681,715)
Funded by Council		396,986	641,863	515,902	451,470	553,554	570,442	797,709	797,318	739,922	599,217	617,247

ROADS - KERBING

Asset Expenditure Type

Project

Additions - Assets at no cost

Additions - Expansion, Upgrades and New

RRG Kerbing Works
RTR Kerbing Works
Council Funded Kerbing Works
HVRIC Funded Kerbing Works

Additions - Renewal

RRG Kerbing Works
RTR Kerbing Works
Council Funded Kerbing Works
HVRIC Funded Kerbing Works

TOTAL ROAD CAPITAL EXPENDITURE

Funding Sources

Regional Road Grants
Roads To Recovery Grant

Funded by Council

Infrastructure - Asset Capital Expenditure											
Base 2012-13	Projected										
	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0

CBP
REF

E3.4.2

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VARIOUS

E3.4.2

E3.4.2

E3.4.2

VARIOUS

FOOTPATHS

Asset Expenditure Type
Additions - Assets at no cost

Project

Additions - Expansion, Upgrades and New

Construct Dual Use Paths

Additions - Renewal

TOTAL FOOTPATHS CAPITAL EXPENDITURE

Funding Sources

FAGS Grant - Road Component Utilised on Footpaths

Construct Dual Use Paths

Funded by Council

		Infrastructure - Asset Capital Expenditure										
Base 2012-13	Projected										CBP REF	
	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23		
0	0	0	0	0	0	0	0	0	0	0	0	VARIOUS
70,800	39,900	49,850	51,750	0	0	40,898	51,096	53,044	0	0	0	VARIOUS
0	0	0	0	0	0	0	0	0	0	0	0	VARIOUS
70,800	39,900	49,850	51,750	0	0	40,898	51,096	53,044	0	0	0	VARIOUS
0	0	0	0	0	0	0	0	0	0	0	0	VARIOUS
0	0	0	0	0	0	0	0	0	0	0	0	VARIOUS
70,800	39,900	49,850	51,750	0	0	40,898	51,096	53,044	0	0	0	
(70,800)	(39,900)	(49,850)	(51,750)	0	0	(40,898)	(51,096)	(53,044)	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	
(70,800)	(39,900)	(49,850)	(51,750)	0	0	(40,898)	(51,096)	(53,044)	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	0	

DRAINAGE

Asset Expenditure Type
Additions - Assets at no cost

Project

Additions - Expansion, Upgrades and New

Additions - Renewal

Improve Stormwater Drainage

TOTAL DRAINAGE CAPITAL EXPENDITURE

Funding Sources

Funded by Council

		Infrastructure - Asset Capital Expenditure									
Base 2012-13	Projected										
	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	
0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	
20,400	33,956	35,653	37,436	39,308	41,273	34,805	36,544	38,372	40,291	42,305	
0	0	0	0	0	0	0	0	0	0	0	
20,400	33,956	35,653	37,436	39,308	41,273	34,805	36,544	38,372	40,291	42,305	
20,400	33,956	35,653	37,436	39,308	41,273	34,805	36,544	38,372	40,291	42,305	
0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	
20,400	33,956	35,653	37,436	39,308	41,273	34,805	36,544	38,372	40,291	42,305	

CBP
REF

EN2.1.8

PARKS AND OVALS

Asset Expenditure Type

Additions - Assets at no cost

Project

Additions - Expansion, Upgrades and New

Complete Upgrade of Power Outlets (SX Oval)
Upgrade Lights SX Oval

Additions - Renewal

Remove and Replace Football Railing

TOTAL PARKS AND OVALS CAPITAL EXPENDITURE

Funding Sources

CSRFF Grant
Lotterywest Grant

Upgrade Lights SX Oval

Funded by Council

		Infrastructure - Asset Capital Expenditure									
Base 2012-13	Projected										
	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	
0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	
5,000	0	0	0	0	0	0	0	0	0	0	
0	0	0	500,000	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	
5,000	0	0	500,000	0	0	0	0	0	0	0	
30,000	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	
30,000	0	0	0	0	0	0	0	0	0	0	
35,000	0	0	500,000	0	0	0	0	0	0	0	
0	0	0	(166,000)	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	
0	0	0	(166,000)	0	0	0	0	0	0	0	
35,000	0	0	334,000	0	0	0	0	0	0	0	

CBP
REF

SI.12.2

TOWNSCAPE

		Infrastructure - Asset Capital Expenditure														
Asset Expenditure Type	Project	Base	Projected									CBP REF				
		2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22		2022-23			
Additions - Assets at no cost		0	0	0	0	0	0	0	0	0	0	0	0	0		
Additions - Expansion, Upgrades and New	Mining Head Frame Display	8,000	0	50,000	0	0	0	0	0	0	0	0	0	0	0	Various
		0	0	0	0	0	0	0	0	0	0	0	0	0		
Additions - Renewal	RAAF Vultee Vengeance plane crash site	2,300	2,000	0	0	0	0	0	0	0	0	0	0	0	0	Various
	Information Bay (Emu Fence)	9,600	0	0	0	0	0	0	0	0	0	0	0	0	0	Various
	Capital Promotional Projects	46,500	0	0	0	0	0	0	0	0	0	0	0	0	0	Various
	Bullfinch Cemetery Fencing and Clean Up	20,210	0	0	0	0	0	0	0	0	0	0	0	0	0	Various
	Pioneer Wall	0	20,000	0	0	0	0	0	0	0	0	0	0	0	0	Various
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	
		78,610	22,000	0	0	0	0	0	0	0	0	0	0	0	0	
TOTAL TOWNSCAPE CAPITAL EXPENDITURE		86,610	22,000	50,000	0	0	0	0	0	0	0	0	0	0	0	
Funding Sources																
Additions - Renewal	Mining Head Frame Display	0	0	(25,000)	0	0	0	0	0	0	0	0	0	0	0	
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	
		0	0	(25,000)	0	0	0	0	0	0	0	0	0	0	0	
Funded by Council		86,610	22,000	25,000	0	0	0	0	0	0	0	0	0	0	0	

SEWERAGE

Asset Expenditure Type
Additions - Assets at no cost

Project

Additions - Expansion, Upgrades and New

Southern Cross Sewerage Treatment
Marvel Loch Sewerage Treatment
Energy Conservation Project - Sewerage

Additions - Renewal

TOTAL SEWERAGE CAPITAL EXPENDITURE

Funding Sources

Sewerage Charge
Sewerage Charge

Southern Cross Sewerage Treatment
Marvel Loch Sewerage Treatment

Funded by Council

Infrastructure - Asset Capital Expenditure										
Base 2012-13	Projected									
	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0
34,700	50,000	0	0	0	0	0	0	0	0	0
26,200	0	60,000	0	0	0	0	0	0	0	0
0	0	0	30,000	0	0	0	0	0	0	0
60,900	50,000	60,000	30,000	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0
60,900	50,000	60,000	30,000	0	0	0	0	0	0	0
(34,700)	(50,000)	0	0	0	0	0	0	0	0	0
(26,200)	0	(60,000)	0	0	0	0	0	0	0	0
(60,900)	(50,000)	(60,000)	0	0	0	0	0	0	0	0
0	0	0	30,000	0	0	0	0	0	0	0

CBP
REF

AERODROMES

		Infrastructure - Asset Capital Expenditure									
Base 2012-13	Project	Projected									
		2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
0	Additions - Assets at no cost	0	0	0	0	0	0	0	0	0	0
0	Additions - Expansion, Upgrades and New	0	0	0	0	0	0	0	0	0	0
0	Additions - Renewal	0	0	0	0	0	0	0	0	0	0
208,680	Airstrip Runway 09/27 - Gravel Overlay	0	0	0	0	0	214,146	0	0	0	0
0		0	0	0	0	0	0	0	0	0	0
208,680		0	0	0	0	0	214,146	0	0	0	0
208,680	TOTAL AERODROMES CAPITAL EXPENDITURE	0	0	0	0	0	214,146	0	0	0	0
(98,700)	RADS Grant Funding	0	0	0	0	0	(103,711)	0	0	0	0
0	Airstrip Runway 09/27 - Gravel Overlay	0	0	0	0	0	0	0	0	0	0
(98,700)		0	0	0	0	0	(103,711)	0	0	0	0
109,980	Funded by Council	0	0	0	0	0	110,435	0	0	0	0

CBP
REF

OTHER INFRASTRUCTURE

Asset Expenditure Type

Additions - Assets at no cost

Project

Additions - Expansion, Upgrades and New

Tennis Courts Fencing & Lighting
Construct a new fixed concrete skate park.

Additions - Renewal

Resurfacing Tennis Courts

TOTAL OTHER INFRASTRUCTURE CAPITAL EXPENDITURE

Funding Sources

CSRFF Funding

Tennis Courts

CSRFF Funding

Construct a new fixed concrete skate park.

Funded by Council

		Infrastructure - Asset Capital Expenditure									
Base 2012-13	Projected										
	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	
0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	
70,000	0	0	0	0	0	0	0	0	0	0	
0	51,000	350,000	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	
70,000	51,000	350,000	0	0	0	0	0	0	0	0	
350,000	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	0	0	
350,000	0	0	0	0	0	0	0	0	0	0	
420,000	51,000	350,000	0	0	0	0	0	0	0	0	
(48,415)	0	0	0	0	0	0	0	0	0	0	
0	0	(116,666)	0	0	0	0	0	0	0	0	
(48,415)	0	(116,666)	0	0	0	0	0	0	0	0	
371,585	51,000	233,334	0	0	0	0	0	0	0	0	

CBP
REF

SI.12.4
SI.12.4