



Minutes

Ordinary Meeting of Council

19 February 2026

DISCLAIMER

Any Plans or documents in agendas or minutes may be subject to copyright. The express permission of the copyright owner must be obtained before copying any copyright material, as per the Copyright Act 1968.

Any statement, comment or decision made at a Council meeting regarding any application for an approval, consent or licence, including the resolution of approval, is not effective as an approval of any application and must not be relied upon as such.

Any person or entity who has an application before the Shire of Yilgarn must obtain, and should rely on, written notice of the Shire of Yilgarn's decision and any conditions attaching to the decision, and cannot treat as an approval anything said or done in a Council meeting.

Any advice provided by an employee of the Shire of Yilgarn on the operation of a written law, or the performance of a function by the Shire of Yilgarn, is provided in the capacity of an employee, and to the best of the persons knowledge and ability. It does not constitute, and should not be relied upon, as legal advice or representation by the Shire of Yilgarn. Any advice on a matter of law, or anything sought to be relied upon as a representation by the Shire of Yilgarn should be sought in writing and should make clear the purpose of the request. Any plans or documents in Agendas and Minutes may be subject to copyright.

Table of Content

1 Declaration of Opening/Announcement of Visitors	3
2 Announcements from the Presiding Member	3
3 Attendance	3
4 Declaration of Interest	3
5 Response to Previous Public Questions Taken on Notice	3
5.1 Public Question Time	4
6 Confirmation of Minutes	5
7 Presentations, Petitions, Deputations	5
8 Delegates' Reports	7
9 Officers' Reports	9
9.1 Chief Executive Officer	
9.1.1 Council Decision Status Report 2026	9
9.1.2 Disposal of Council Assets - Lots 7, 8 and 10 Antares Steet, Southern Cross	11
9.1.3 Disposal of Land - Tesla Supercharger Site, Southern Cross	13
9.1.4 Lease Agreement - Tesla Supercharger Site, Southern Cross	22
9.1.5 Southern Cross Townsite Boundary Change	25
9.1.6 Proposed New Lease Over Lot 963 on Deposited Plan 93506	29
9.2 Executive Manager Corporate Services	
9.2.1 Financial Reports - December 2025	33
9.2.2 Financial Reports - January 2026	37
9.2.3 Accounts for Payment - December 2025	41
9.2.4 Accounts for Payment - January 2026	45
9.3 Executive Manager of Infrastructure	
9.3.1 Supply of One New Motor Grader (Plant Replacement Program)	49
9.3.2 Gating Mt Jackson Road	54
9.3.3 Bitumen Tender	60
10 Application for Leave of Absence	64
11 Motions for Which Previous Notice Has Been Given	64
12 New Business of an Urgent Nature Introduce by Decision of the Meeting	64
12.1 Acting Chief Executive Office Appointment	65
13 Meeting Closed to the Public - Confidential Items	69
13.1 CEO Recruitment - Appointment of Chief Executive Officer	69
14 Closure	71

1. DECLARATION OF OPENING/ANNOUNCEMENT OF VISITORS

The Presiding Member declared the meeting open at 5.03pm

2. ANNOUNCEMENTS FROM THE PRESIDING MEMBER

Nil.

3. ATTENDANCE

Members	Cr B Close Cr G Guerini Cr B Bradford Cr L Granich Cr D Newbury Cr L Rose	Shire President Deputy Shire President Councillor Councillor Councillor Councillor
Council Officers	C Watson G Brigg K Chrisp T Prue T Beaton	Acting Chief Executive Officer Executive Manager Infrastructure Asset and Projects Manager Finance Manager Executive Assistant

Apologies:

Observers: Kaye Crafter, Kelly Smith, Kevin Dalgetty, Kent Broad, Kelly Pang, Joe Shackleton and Harry Broad

Leave of Absence:

4. DECLARATION OF INTEREST

Nil.

5. RESPONSE TO PREVIOUS PUBLIC QUESTIONS TAKEN ON NOTICE

Nil.

5.1 PUBLIC QUESTION TIME

Kaye Crafter attended Public Question Time and posed the following questions;

- 1. Where Spica/Sirius Street and Antares Street converge, there is a barricade to stop drivers from taking a shortcut through the old road. Unfortunately, many people drive around the warning sign and whizz through without looking carefully. This is dangerous and could cause an accident at the conjunction of Rigel Street, Antares Street, and the end of Spica/Sirius Street.**

Can The Shire ensure that this road properly blocked off - maybe with large white rocks, cement curbing to delineate the edge of the road, plough it up, erect more substantial barricades or all the above.

The Shire President took this question on notice.

- 2. When is Labyrinth going to be revamped?**

Glen responded with Labyrinth we are sort of labor. We have some glow in the dark tiles to go in there with some aggregate. When we get some labor, we are a bit short of people at the moment. We had a bloke that was going to do it, but he has recently left.

- 3. Constellation Park is looking very bare where the shrubs are situated. Can there be mulch and curbs (plastic or rocks) placed around these sections. That means the bushes will be cool on their roots in the summer, warm in the winter and be more aesthetically pleasing to the eye. Even though they are natives, they still need water and moisture. Once the job is done, there will not be any reason to clean up the leaves because they are self-mulching. Win Win.**

Glen responded we actually have a horticulturalist on staff at the moment.

With no further questions the Shire President thanked Kaye Crafter for her time.

6. CONFIRMATION OF MINUTES

- 6.1 Ordinary Meeting of Council Minutes, Thursday, 18th December 2025 - (Minutes Attached)

1/2026

Moved Cr Bradford/Seconded Cr Rose

That the minutes from the Ordinary Council Meeting held on 18th December 2025 be confirmed as a true record of proceedings.

CARRIED (6/0)

Cr's For: Close, Guerini, Bradford, Granich, Newbury, Rose

Cr's Against: Nil

- 6.2 Yilgarn History Museum Advisory Committee Meeting, Wednesday, 4th February 2026 - (Minutes Attached)

2/2026

Moved Cr Granich/Seconded Cr Newbury

That the minutes from the Yilgarn History Museum Advisory Committee Meeting held on the 4th February 2026 be confirmed as a true record of proceedings.

CARRIED (6/0)

Cr's For: Close, Guerini, Bradford, Granich, Newbury, Rose

Cr's Against

7. PRESENTATIONS, PETITIONS, DEPUTATIONS

Outback Carbon representative Kent Broad (General Manger) attended Council to provide an update;

Southern Cross, Yilgarn North and South Carbon Project Update 2026

- What we said we were going to do
- What we said we were going to do and did not do well
- What we are doing in 2026

Cr Rose asked do the managers that you have for your fire litigation are they trained?

Kent responded we have done basic training; we are in that process of working out do we get them trained to the standard where they can actually fight fires. At the moment they are trained enough to, as a land owner their obligation is to once FESA or whoever is the patrol or local bush fire is in control. If the fire is down, we are committed to staying and putting out any spot fires or anything that could get going again. Which is what happened with the pole top fire up at our Yuna property last year. So, as part of the discussion with the greater group and the other carbon developers we are very keen to get that in our repertoire. It is not just our fire's that the boys and girls can fight, it is also neighbours and other peoples in the district. I am wanting to stand here next year and say we have got a person here full time during the summer months ready to fight whatever fires in the district there are.

Cr Rose said just in saying that, the local fire station is holding a training course in the coming months.

Kent responded excellent, we will be there.

Cr Rose asked about the inter-rows?

Kent responded we are prepared to pay extra for the cropping to go in, put it that way. Whether it's a full crop or a shar farm. I'm aware it's a leasing arrangement. As long as we break even, because we're mitigating weeds and fire. So we want the ground looking like that come October/November once the crops off, all the sheep have been in and grazed. We want the fire risk to be next to nothing. We want the carbon out of the trees, we don't want money out of the interrows. So really, as good neighbours, we're prepared to do that. It is because the setup of the machines, the 5 meters apart each time you do the twin rows and it's just too difficult we would be running over existing trees and I get what you're saying about lifting up as well, but it's technically pretty challenging, unfortunately. But I take your point and lots of variations of everything has been made for the trees to have the best chance when were planting new trees, we just got to a new scalp, it's really difficult to go back in the old scalp. For some reason, I don't know what that is. The seedlings themselves seem to enjoy being in fresh dirt.

Cr Rose asked have you had a percentage survival like this on your other properties?

Kent responded, no, this has been out toughest year for sure.

Cr Rose said, it was a tough year last year.

Kent responded with the rain like we've had, obviously with weeds we need to cleanup the area and deep ripping down. It was my fault, I just underestimated how that top 20cm's were, compared to elsewhere, where we've been. We got down sort of 20, we need to get a bit deeper than that. At least 25 if not 30cm's, to give those seedlings a chance. If we had a bit more rain, potentially they would have been ok. But unfortunately, as we know we did not.

Cr Rose asked so when would be your plans to put trees into the rest of the lots you have, you still have a lot that haven't been put in?

Kent responded, that's right, so the seedling numbers and seedling quality is what stopped us last year and the season. We were pretty nervous by the end of July; where the soil profile was not very wet. But, that is our attention for sure is just to replicate this model across so we can either crop in the future or graze those areas.

Cr Newbury asked how much are you going to put in this year?

Kent explained using the map presented, what the plan for this year would look like.

With no further questions the Shire President thanked Kent Broad for this time

Kent Broad, Kelly Pang, Joe Shackleton and Harry Broad left the chambers at 5:25pm.

8. DELEGATES' REPORTS

Cr Close

- Australia Day Breakfast and Awards - 26th January 2026
- Outback Carbon Meeting - 28th January 2026
- CEO Recruitment List - 29th January 2026
- SRRG Meeting (Council Chambers) - 9th February 2026
- CEO Interviews - 10th February 2026
- GEZED Meeting (Trayning) - 11th February 2026
- WEROC (Perth) - 16th February 2026
- CEACA (Perth) - 16th February 2026

Cr Guerini

- CEO Selection Panel Meeting - 29th January 2026
- CEO Farewell Dinner - 29th January 2026
- CEO Interviews - 10th February 2026

Cr Bradford

- Australia Day Breakfast and Awards - 26th January 2026
- Economic Development Committee Meeting - 29th January 2026
- Back to School Pool Disco - 7th February 2026
- Regional Road Group Meeting - 9th February 2026
- CEO Interviews - 10th February 2026

Cr Rose

- Australia Day Breakfast and Awards - 26th January 2026
- CEO Selection and Farewell dinner for Nic - 29th January 2026
- Volunteered at the Men's Bowling Day - 1st February 2026
- CEO Interviews - 10th February 2026

Cr Granich

- Economic Growth Strategy Meeting (via Zoom) - 29th January 2026
- Interview Selection Meeting (via Zoom) - 29th January 2026
- CEO Interviews (via Zoom) - 10th February 2026
- Economic Development Plan Meeting (prior to Council Meeting) - 19th February 2026

Cr Newbury

- Australia Day Breakfast and Awards - 26th January 2026
- CEO Interview Selection and Farewell Dinner for Nic - 29th January 2026
- Museum Committee Meeting - 4th February 2026
- Yilgarn Community Support Group - 18th February 2026

Unconfirmed

9.1 Officers Report - Chief Executive Officer

9.1.1 Council Decision Status Report 2026

File Reference	2.1.2
Disclosure of Interest	Nil
Voting Requirements	Simple Majority
Author	Nic Warren - Chief Executive Officer
Attachments	Council Decision Status Report 2026

Purpose of Report

Council to note the Council Decision Status Report 2026.

Background

A Council Decision Status Report details the decisions of Council and provides a status as to whether the decisions have been completed or if they are still pending, an update as to their progress or reasoning as to why there is delays.

Comment

The Council Decision Status Report does not include decisions that do not require staff and/or Council actions, including:

- Confirmation of minutes
- Financial Reports
- Accounts for Payment
- Applications for Leave of Absence
- Decisions to close meetings to the public and to reopen meetings to the public

Confidential decisions or certain details may also be excluded to maintain confidentiality.

Statutory Environment

Nil.

Strategic Implications

Nil.

Policy Implications

Nil.

Financial Implications

Nil.

Risk Implications

Risk Category	Description	Rating (Consequence x Likelihood)	Mitigation Action
Health/People	Nil	Nil	Nil
Financial Impact	Nil	Nil	Nil
Service Interruption	Nil	Nil	Nil
Compliance	Nil	Nil	Nil
Reputational	Nil	Nil	Nil
Property	Nil	Nil	Nil
Environment	Nil	Nil	Nil

Risk Matrix						
Consequence		Insignificant	Minor	Moderate	Major	Catastrophic
Likelihood		1	2	3	4	5
Almost Certain	5	Moderate (5)	High (10)	High (15)	Extreme (20)	Extreme (25)
Likely	4	Low (4)	Moderate (8)	High (12)	High (16)	Extreme (20)
Possible	3	Low (3)	Moderate (6)	Moderate (9)	High (12)	High (15)
Unlikely	2	Low (2)	Low (4)	Moderate (6)	Moderate (8)	High (10)
Rare	1	Low (1)	Low (2)	Low (3)	Low (4)	Moderate (5)

Officer Recommendation and Council Decision

3/2026

Moved Cr Rose/Seconded Cr Bradford

That Council note the Council Decision Status Report 2026.

CARRIED (6/0)

Cr's For: Close, Guerini, Bradford, Granich, Newbury, Rose

Cr's Against: Nil

9.1 Officers Report - Chief Executive Officer

9.1.2 Disposal of Council Assets - Lots 7, 8 and 10 Antares Street, Southern Cross

File Reference	
Disclosure of Interest	None
Voting Requirements	Simple Majority
Author	Nic Warren - Chief Executive Officer
Attachments	Nil

Purpose of Report

For Council to consider the disposal of Lots 7, 8 and 10 Antares Street, Southern Cross.

Background

The Shire of Yilgarn is part of the Central East Accommodation and Care Alliance (CEACA), which has previously sought and received funding for a number of Independent Living Units throughout several Wheatbelt Shires.

Whilst originally focused on housing and care, given the increase in home care providers, CEACA's function has refocussed on seeking funding for additional housing.

The CEACA Expansion Project (the Project) has received support from the State Government and Federal Government via Housing Australia based on a commitment from the member Council's that land will be gifted to CEACA and a co-contribution will be provided.

The Shire originally sought two additional dwellings as part of the Project, with the estimated contribution per dwelling at 10% being approximately \$50,000, therefore the 2025/2026 Annual Budget has a \$100,000 provision.

After original nominations for additional dwellings, the Shire of Merredin has since advised CEACA they no longer seek additional units as part of the Project, as such, other member Shire's were afforded the opportunity to seek additional units from original nominations.

The Shire of Yilgarn tentatively earmarked one additional dwelling, on the provision land was available.

The Shire had already earmarked 7-8 / 50 Antares Street for the 2 additional dwellings and now Council has endorsed the purchase of Lots 10 and 12 50 Antares Street, it was proposed Lot 10 would be utilised for the additional third dwelling

At the November 2025 Ordinary Council Meeting, the following resolution was carried:

161/2025

Moved Cr Guerini/Seconded Cr Bradford

That Council endorse the Shire of Yilgarn receiving three dwelling as part of the Central East Accommodation and Care Alliance Inc's Housing Expansion Project.

And

That Council, as per section 3.58 of the Local Government Act 1995, endorse commencing the Local Public Notice for the disposal of Lots 7, 8 & 10 / 50 Antares Street, Southern Cross to the Central East Accommodation and Care Alliance Inc for nil consideration.

And

Council notes the valuation requirements for Section 3.58 and considers the Department of Communities valuation of Lots 10 and 12, which are the same in nature and location as Lots 7 and 8 are applicable to all Lots and is to be utilised for the purpose of this disposal notice. The valuation per Lot is \$8,500.

CARRIED (6/0)

*Cr's For: Close, Guerini, Bradford, Rose, Newbury Granich
Cr's Against: Nil*

Shire administration had to wait until the purchase of Lot 10 50 Antares Street was finalised before advertising could commence.

Comment

As per Section 3.58 of the *Local Government Act 1995*, the proposed disposal was advertised via local public notice, detailed the following:

Property:	Lots 7, 8 and 10 Antares Street, Southern Cross
Buyer:	Central East Accommodation and Care Alliance Inc
Consideration:	Nil - As per expansion Project funding arrangements
Market Valuation:	\$25,500

Written submissions were sought via mail, in person or via email

Submissions were received up until 4:00 pm on 4 February 2026.

The notice was placed in the Kalgoorlie Miner newspaper on 22nd January 2026, as well as the Shire's website, Facebook page, and notice boards.

No submissions were received.

Statutory Environment

Local Government Act 1995

3.58. Disposing of property

- (1) In this section —

dispose includes to sell, lease, or otherwise dispose of, whether absolutely or not;

property includes the whole or any part of the interest of a local government in property, but does not include money.

- (2) Except as stated in this section, a local government can only dispose of property to —

- (a) the highest bidder at public auction; or
- (b) the person who at public tender called by the local government makes what is, in the opinion of the local government, the most acceptable tender, whether or not it is the highest tender.

- (3) A local government can dispose of property other than under subsection (2) if, before agreeing to dispose of the property —

- (a) it gives local public notice of the proposed disposition —
 - (i) describing the property concerned; and
 - (ii) giving details of the proposed disposition; and
 - (iii) inviting submissions to be made to the local government before a date to be specified in the notice, being a date not less than 2 weeks after the notice is first given;

and

- (b) it considers any submissions made to it before the date specified in the notice and, if its decision is made by the council or a committee, the decision and the reasons for it are recorded in the minutes of the meeting at which the decision was made.

- (4) The details of a proposed disposition that are required by subsection (3)(a)(ii) include —

- (a) the names of all other parties concerned; and
- (b) the consideration to be received by the local government for the disposition; and
- (c) the market value of the disposition —
 - (i) as ascertained by a valuation carried out not more than 6 months before the proposed disposition; or
 - (ii) as declared by a resolution of the local government on the basis of a valuation carried out more than 6 months before the proposed disposition that the local government believes to be a true indication of the value at the time of the proposed disposition.

- (5) This section does not apply to —
- (a) a disposition of an interest in land under the *Land Administration Act 1997* section 189 or 190; or
 - (b) a disposition of property in the course of carrying on a trading undertaking as defined in section 3.59; or
 - (c) anything that the local government provides to a particular person, for a fee or otherwise, in the performance of a function that it has under any written law; or
 - (d) any other disposition that is excluded by regulations from the application of this section.

[Section 3.58 amended: No. 49 of 2004 s. 27; No. 17 of 2009 s. 10.]

The recommendation that follows is consistent with the legislative requirements.

Strategic Implications

Nil.

Policy Implications

Nil.

Financial Implications

Nil return for disposal of land. Conveyancing costs will be incurred.

Risk Implications

Risk Category	Description	Rating (Consequence x Likelihood)	Mitigation Action
Health/People	Nil	Nil	Nil
Financial Impact	Nil	Nil	Nil
Service Interruption	Nil	Nil	Nil
Compliance	Compliance with the Local Government Act and Council Policies.	Low (4)	Ensure disposals comply with legislation.
Reputational	Nil	Nil	Nil
Property	Lack of housing stock if needed	Moderate (6)	Replace with new housing stock in a timely manner.
Environment	Nil	Nil	Nil

Risk Matrix						
Consequence		Insignificant	Minor	Moderate	Major	Catastrophic
Likelihood		1	2	3	4	5
Almost Certain	5	Moderate (5)	High (10)	High (15)	Extreme (20)	Extreme (25)
Likely	4	Low (4)	Moderate (8)	High (12)	High (16)	Extreme (20)
Possible	3	Low (3)	Moderate (6)	Moderate (9)	High (12)	High (15)
Unlikely	2	Low (2)	Low (4)	Moderate (6)	Moderate (8)	High (10)
Rare	1	Low (1)	Low (2)	Low (3)	Low (4)	Moderate (5)

Officer Recommendation and Council Decision

4/2026

*Moved Cr Bradford/Seconded Cr Guerini
That Council:*

1. *Notes local public notice, compliant with Section 1.7 and 3.58 of the Local Government Act 1995 was undertaken, advising of the proposed disposal of Lots 7, 8 and 10 Antares Street, Southern Cross to Central East Accommodation and Care Alliance Inc for nil consideration as per agreement and with a market valuation of \$25,500*
2. *Notes no submissions were received for consideration;*
3. *Endorses the Shire of Yilgarn disposing of Lots 7, 8 and 10 Antares Street, Southern Cross to Central East Accommodation and Care Alliance Inc for nil consideration;*
4. *Endorses the Shire President and Acting Chief Executive Officer executing and applying the Shire's Common Seal to relevant paperwork associated with the sale.*

CARRIED (6/0)

*Cr's For: Close, Guerini, Bradford, Granich, Newbury, Rose
Cr's Against*

9.1 Officers Report - Chief Executive Officer

9.1.3 Disposal of Land - Tesla Supercharger Site, Southern Cross

File Reference	10.2.2.8
Disclosure of Interest	None
Voting Requirements	Simple Majority
Author	Nic Warren - Chief Executive Officer
Attachments	Nil

Purpose of Report

For Council to endorse the disposal of land via lease to Tesla for the purpose of establishing a Supercharger site.

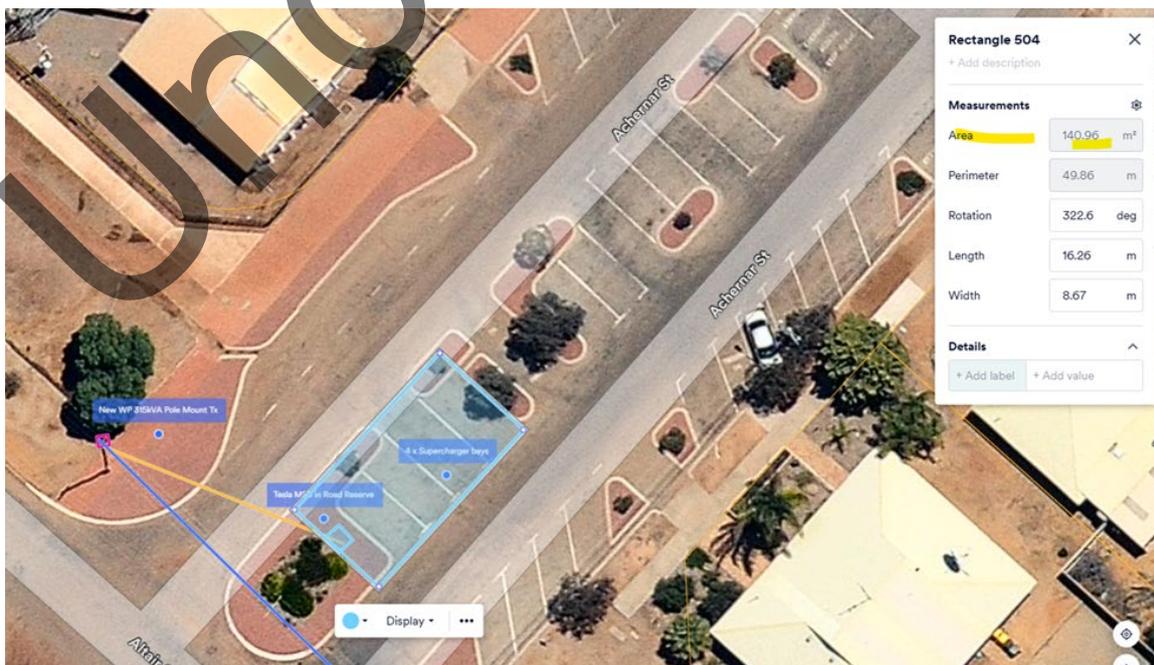
Background

The Shire of Yilgarn Executive staff were approached by Tesla in 2023 seeking to establish a “supercharger” site in Southern Cross, due to its high priority rating amongst Tesla drivers.

Ongoing correspondence at the time was unable to determine a suitable site or arrangements.

In 2025 Tesla re-established communications with the Shire, seeking again to find a suitable site and noting they would be happy to work within the Shire’s commercial requirements.

A potential site was identified as per image below, utilising a section of the Achernar Street and Altair Street road reserves. The site needs to have suitable access, not impact normal flow of traffic, not impact local parking, not unduly impact the aesthetics of the area and have access to a suitable electrical power feed, which the proposed site is deemed to meet.



The site will contain a transformer as indicated on the plan, Tesla branded charging docks and signage. Examples provided below.

Tesla charging hardware example:



Tesla signage example:



Comment

Under Section 3.58(3) of the *Local Government Act 1995*, prior to a Local Government disposing of land, including leasing, it must:

- Give local public notice of the proposed disposition, describing the property concerned, giving details of the proposed disposition;
- Invite submissions to be made to the local government before a date to be specified in the notice, being a date not less than 2 weeks after the notice is first given; and
- it considers any submissions made to it before the date specified in the notice and, if its decision is made by the council or a committee, the decision and the reasons for it are recorded in the minutes of the meeting at which the decision was made.

At the December Ordinary Council meeting, the following resolution was carried:

179/2025

Moved Cr Granich/Seconded Cr Bradford

That Council endorses the Chief Executive Officer commencing the public notice period as per Section 3.58(3) of the Local Government Act 1995 for the disposal via lease of a portion of Achernar Street, Southern Cross to Telsa for a consideration of \$4/square metre per annum, for the purpose of establishing an electric vehicle “Supercharger” site.

Council note the public notice period will not commence until such time as Tesla agree to cover the costs of advertising.

Council note the matter will be referred back to Council for a decision on executing the disposal after consideration of submissions received, if any.

CARRIED (5/0)

Cr's For: Close, Bradford, Rose, Newbury, Granich

Cr's Against: Nil

The proposed disposal was advertised in the Kalgoorlie Miner newspaper on 22 January 2026 and on the Shire of Yilgarn website, Facebook, and notice boards on 20 January 2026.

At the closing of the public notice period, being 9 February 2026, Nil submissions were received.

It is proposed that Council endorse the disposal of land via lease to Tesla for a consideration of \$4.10 per square metre per annum under an agreement which is to cover ongoing responsibilities of both parties and includes rate adjustment provisions per each lease anniversary.

Statutory Environment

Local Government Act 1995

3.58. Disposing of property

- (1) *In this section —
dispose includes to sell, lease, or otherwise dispose of, whether absolutely or not;
property includes the whole or any part of the interest of a local government in
property, but does not include money.*
- (2) *Except as stated in this section, a local government can only dispose of property to —*
 - (a) *the highest bidder at public auction; or*
 - (b) *the person who at public tender called by the local government makes what is,
in the opinion of the local government, the most acceptable tender, whether or
not it is the highest tender.*
- (3) *A local government can dispose of property other than under subsection (2) if, before
agreeing to dispose of the property —*
 - (a) *it gives local public notice of the proposed disposition —*
 - (i) *describing the property concerned; and*
 - (ii) *giving details of the proposed disposition; and*
 - (iii) *inviting submissions to be made to the local government before a date
to be specified in the notice, being a date not less than 2 weeks after the
notice is first given; and*
 - (b) *it considers any submissions made to it before the date specified in the notice
and, if its decision is made by the council or a committee, the decision and the
reasons for it are recorded in the minutes of the meeting at which the decision
was made.*
- (4) *The details of a proposed disposition that are required by subsection (3)(a)(ii) include —*
 - (a) *the names of all other parties concerned; and*
 - (b) *the consideration to be received by the local government for the disposition;
and*
 - (c) *the market value of the disposition —*
 - (i) *as ascertained by a valuation carried out not more than 6 months before
the proposed disposition; or*

- (ii) *as declared by a resolution of the local government on the basis of a valuation carried out more than 6 months before the proposed disposition that the local government believes to be a true indication of the value at the time of the proposed disposition.*
- (5) *This section does not apply to —*
- (a) *a disposition of an interest in land under the Land Administration Act 1997 section 189 or 190; or*
 - (b) *a disposition of property in the course of carrying on a trading undertaking as defined in section 3.59; or*
 - (c) *anything that the local government provides to a particular person, for a fee or otherwise, in the performance of a function that it has under any written law; or*
 - (d) *any other disposition that is excluded by regulations from the application of this section.*

Strategic Implications

Nil.

Policy Implications

Nil.

Financial Implications

Nil.

Risk Implications

Risk Category	Description	Rating (Consequence x Likelihood)	Mitigation Action
Health/People	Nil	Nil	Nil
Financial Impact	Nil	Nil	Nil
Service Interruption	Nil	Nil	Nil
Compliance	Disposal of land in non-compliance with LG Act.	Moderate (6)	Public notice complies with requirement of disposal of land.
Reputational	Nil	Nil	Nil
Property	Nil	Nil	Nil
Environment	Nil	Nil	Nil

Risk Matrix						
Consequence		Insignificant	Minor	Moderate	Major	Catastrophic
Likelihood		1	2	3	4	5
Almost Certain	5	Moderate (5)	High (10)	High (15)	Extreme (20)	Extreme (25)
Likely	4	Low (4)	Moderate (8)	High (12)	High (16)	Extreme (20)
Possible	3	Low (3)	Moderate (6)	Moderate (9)	High (12)	High (15)
Unlikely	2	Low (2)	Low (4)	Moderate (6)	Moderate (8)	High (10)
Rare	1	Low (1)	Low (2)	Low (3)	Low (4)	Moderate (5)

Officer Recommendation and Council Decision

5/2026

Moved Cr Bradford/Seconded Cr Guerini

That Council endorses the disposal via lease of a portion of Achernar Street and Altair Street Road Reserves in Southern Cross, to Telsa for a consideration of \$4.10/square metre per annum, for the purpose of establishing an electric vehicle “Supercharger” site.

Council note the local public notice period, conducted as per Section 3.58 of the Local Government Act, received nil responses.

Council note the disposal of land via lease is to be executed via an agreement that covers the exact lease area, ongoing responsibilities of both parties and includes rate adjustment provisions per each anniversary.

CARRIED (6/0)

Cr's For: Close, Guerini, Bradford, Granich, Newbury, Rose

Cr's Against: Nil

9.1 Officers Report - Chief Executive Officer

9.1.4 Lease Agreement - Tesla Supercharger Site, Southern Cross

File Reference	10.2.2.8
Disclosure of Interest	None
Voting Requirements	Simple Majority
Author	Nic Warren - Chief Executive Officer
Attachments	Propose Agreement

Purpose of Report

For Council to consider a proposed lease agreement for a portion of the Achernar Street and Altair Street road reserve, for the purpose of a Tesla Supercharger site.

Background

This item is to be considered only in the event Council support the disposal of land as per item 9.1.3 of this same agenda.

Item 9.1.3 seeks Council's decision on disposal of a portion of the Achernar Street and Altair Street road reserves to Tesla via a lease for the purpose of a Tesla Supercharger site.

Item 9.1.3 also seeks Council to *"note the disposal of land via lease is to be executed via an agreement that covers the exact lease area, ongoing responsibilities of both parties and includes rate adjustment provisions per each anniversary."*

As such, in the event Council endorse the disposal of land, then to comply with the Officers recommendation, an agreement is to be executed.

Shire Executive staff have been liaising with Tesla representatives over the last few months to draft an agreement that covers the Shire of Yilgarn's desire that there is to be no costs incurred by Council as a result of this lease.

The draft agreement is provided as an attachment for Councillors reference.

Comment

The draft agreement covers the following:

- Provides a location within the Achernar Street and Altair Street road reserves for Tesla to establish a Supercharger site.
- The term of the agreement is five (5) years with a licensee right to twice extend the term for further period of 5 years on each occasion;
- Tesla are solely responsible for covering all associated costs for installation and operation of the supercharger site;
- A licence fee of \$4.10 per square metres of utilised space is to be applied upon the possession date (execution of licence);
- The licence fee is to be indexed by CPI annually;

- Tesla are required to remove all trade fixtures and infrastructure upon termination of lease and the Shire may undertake this work if Tesla default, and recoup costs;
- The Shire will provide two street bins, with Tesla paying the applicable annual rate.

Council are to note, Tesla seek to leave the transformer, required for the supercharger, in-situ after cessation of the lease, all other infrastructure will be returned to a suitable condition, commensurate with how the area looked prior to possession.

Statutory Environment

Nil.

Strategic Implications

Nil.

Policy Implications

Nil.

Financial Implications

Income paid to the Shire for lease.

Risk Implications

Risk Category	Description	Rating (Consequence x Likelihood)	Mitigation Action
Health/People	Nil	Nil	Nil
Financial Impact	Nil	Nil	Nil
Service Interruption	Nil	Nil	Nil
Compliance	Nil	Nil	Nil
Reputational	Nil	Nil	Nil
Property	Use of property under lease exposes Shire	Moderate (6)	Lease agreement ensures terms and conditions are applied to the lease arrangement.
Environment	Nil	Nil	Nil

Risk Matrix						
Consequence		Insignificant	Minor	Moderate	Major	Catastrophic
Likelihood		1	2	3	4	5
Almost Certain	5	Moderate (5)	High (10)	High (15)	Extreme (20)	Extreme (25)
Likely	4	Low (4)	Moderate (8)	High (12)	High (16)	Extreme (20)
Possible	3	Low (3)	Moderate (6)	Moderate (9)	High (12)	High (15)
Unlikely	2	Low (2)	Low (4)	Moderate (6)	Moderate (8)	High (10)
Rare	1	Low (1)	Low (2)	Low (3)	Low (4)	Moderate (5)

Officer Recommendation

That Council endorses the agreement between the Shire of Yilgarn and Tesla Motors Australia Pty Ltd for the lease of a portion of Achernar Street and Altair Street road reserves for the purpose of installation by Tesla of a electric vehicle supercharger site, as presented.

Council Resolution

6/2026

Moved Cr Granich/Seconded Cr Bradford

That Council endorses the agreement between the Shire of Yilgarn and Tesla Motors Australia Pty Ltd for the lease of a portion of Achernar Street and Altair Street Road reserves for the purpose of installation by Tesla of an electric vehicle supercharger site. Subject to amendments requiring the removal of all electrical infrastructure components including transformers and site being returned to preexisting or agreed to state at the conclusion of the lease period.

CARRIED (6/0)

Cr's For: Close, Guerini, Bradford, Granich, Newbury, Rose

Cr's Against: Nil

Reason for Change

To ensure the site is returned to its pre-existing state as Tesla requested permission to leave electrical equipment on site at the conclusion of the lease.

9.1 Officers Report - Chief Executive Officer

9.1.5 Southern Cross Townsite Boundary Change

File Reference	
Disclosure of Interest	None
Voting Requirements	Simple Majority
Author	Nic Warren - Chief Executive Officer
Attachments	Nil

Purpose of Report

For Council to consider a request to the Department of Planning, Lands and Heritage to alter the Southern Cross townsite boundary.

Background

The Shire of Yilgarn has been approached by a landowner, querying the rating of their land, with individual lots separated and valued as rural and urban.

An investigation into the matter determined the Southern Cross townsite boundary intersected a number of the subject lots, creating an anomaly whereby the same lot was valued differently and rated separately.

A map over page, indicating the land parcels (yellow lines) and townsite boundary (red dotted line) shows Lot 8 on DP418424 and Lots 200 and 202 on DP017691 are intersected by the townsite boundary.

It also indicates Lot 55 on DP089831 is within the townsite boundary, however, as it is landlocked with no gazetted access route, it seems practicable to exclude this lot from the townsite boundary.



Comment

The Department of Planning, Lands and Heritage were contacted to seek advice on options to address this anomaly, with a response provided on 7 January 2026 indicating should Council endorse the proposal the Departmental Officer will forward to the Proposal team for actioning.

The Department stated: *There also may be a cost for the new Deposited Plan depicting the new townsite boundary but I will check whether it can be completed through the Departments MOU with Landgate and confirm.*

Council are asked to consider the proposal to exclude the following lots from the Southern Cross townsite boundary:

- Lot 8 on DP 418424
- Lot 200 on DP 017691
- Lot 202 on DP 017691
- Lot 55 on DP 089831

Statutory Environment

Land Administration Act 1997.

Strategic Implications

Nil.

Policy Implications

Nil.

Financial Implications

Possible cost of creating new Deposited Plan, to be confirmed by DPLH and Landgate.

Risk Implications

Risk Category	Description	Rating (Consequence x Likelihood)	Mitigation Action
Health/People	Nil	Nil	Nil
Financial Impact	Nil	Nil	Nil
Service Interruption	Nil	Nil	Nil
Compliance	Nil	Nil	Nil
Reputational	Nil	Nil	Nil
Property	Anomaly in land usage and rating, creating two rating categories for one assessment.	Moderate (6)	Adjustment to townsite boundary will address anomaly.
Environment	Nil	Nil	Nil

Risk Matrix						
Consequence		Insignificant	Minor	Moderate	Major	Catastrophic
Likelihood		1	2	3	4	5
Almost Certain	5	Moderate (5)	High (10)	High (15)	Extreme (20)	Extreme (25)
Likely	4	Low (4)	Moderate (8)	High (12)	High (16)	Extreme (20)
Possible	3	Low (3)	Moderate (6)	Moderate (9)	High (12)	High (15)
Unlikely	2	Low (2)	Low (4)	Moderate (6)	Moderate (8)	High (10)
Rare	1	Low (1)	Low (2)	Low (3)	Low (4)	Moderate (5)

Officer Recommendation and Council Decision

7/2026

Moved Cr Bradford/Seconded Cr Granich

That Council endorse the removal of the following lots from the Southern Cross townsite boundary:

- Lot 8 on DP 418424
- Lot 200 on DP 017691
- Lot 202 on DP 017691
- Lot 55 on DP 0898313

And

Council advise the Department of Planning Lands and Heritage of the same.

CARRIED (6/0)

Cr's For: Close, Guerini, Bradford, Granich, Newbury, Rose

Cr's Against: Nil

9.1 Officers Report - Regulatory Services Officer

9.1.6 Proposed New Lease Over Lot 963 on Deposited Plan 93506

File Reference

Disclosure of Interest

Nil

Voting Requirements

Simple Majority

Author

Kelly Watts - Regulatory Services Office

Attachments

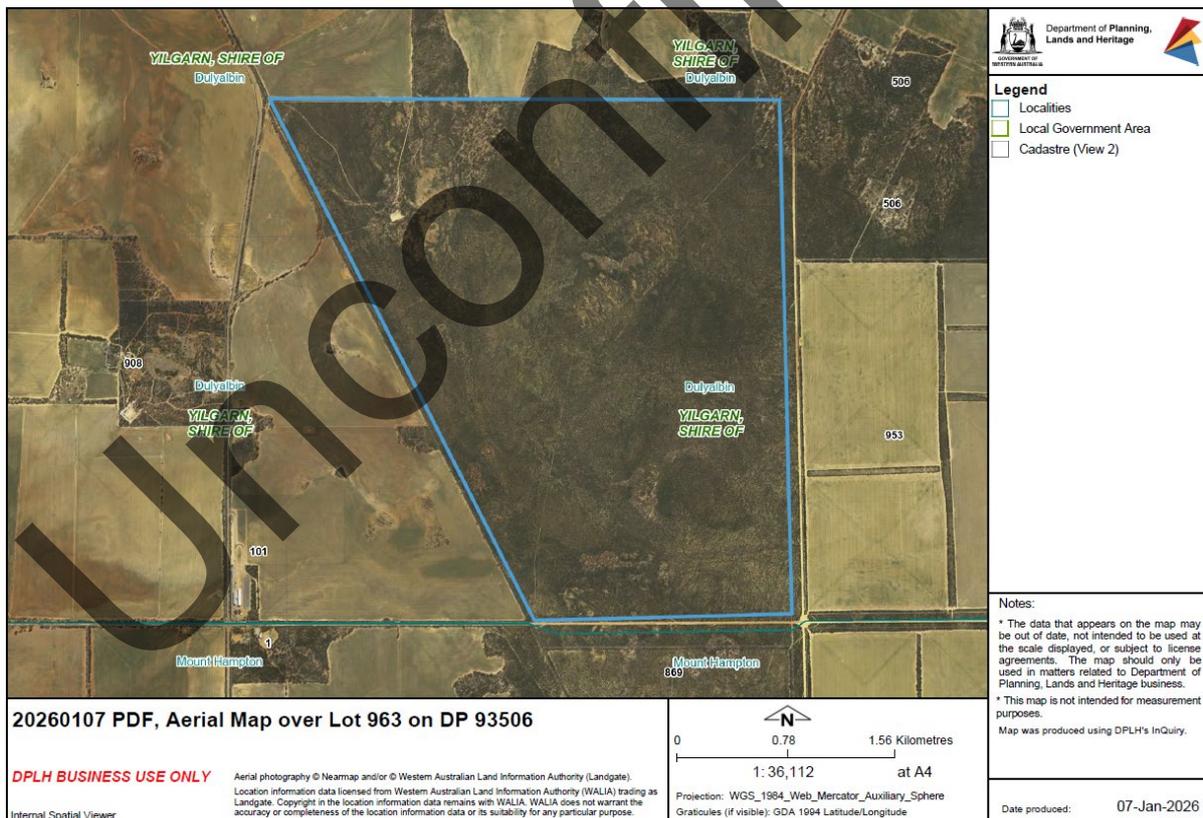
Aerial Tenure

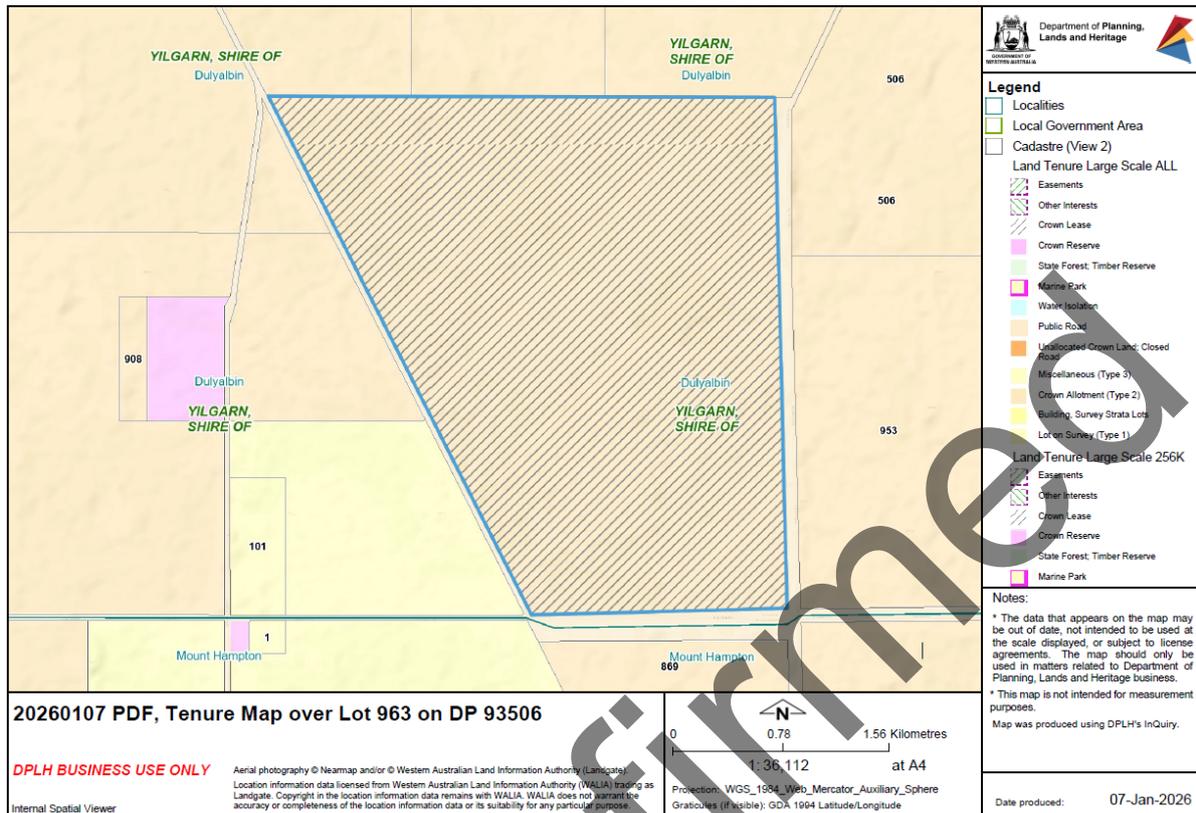
Purpose of Report

For Council to provide comment on the proposed new lease over Lot 963 on deposited plan 93506, the lease is proposed under section 79 of the Land Administration Act 1997 (LAA) for grazing purposes, with a term of 10 years commencing on 1 October 2025.

Background

Aerial and Tenure maps for your information and reference





Comment

Nil.

Statutory Environment

Nil.

Strategic Implications

Nil.

Policy Implications

Nil.

Financial Implications

Nil.

Risk Implications

Risk Category	Description	Rating (Consequence x Likelihood)	Mitigation Action
Health/People	Spills & Leaks	4	Corrective actions to be taken to ensure no escape of water
Financial Impact	Nil	Nil	Nil
Service Interruption	Nil	Nil	Nil
Compliance	Nil	Nil	Nil
Reputational	Spills & Leaks	4	Ensure controls are implanted to manage any potential impact to environment, Flora and Fauna, and groundwater.
Property	Nil	Nil	Nil
Environment	Spills & Leaks	4	Corrective actions to be taken to ensure no escape of water

Risk Matrix						
Consequence		Insignificant	Minor	Moderate	Major	Catastrophic
Likelihood		1	2	3	4	5
Almost Certain	5	Moderate (5)	High (10)	High (15)	Extreme (20)	Extreme (25)
Likely	4	Low (4)	Moderate (8)	High (12)	High (16)	Extreme (20)
Possible	3	Low (3)	Moderate (6)	Moderate (9)	High (12)	High (15)
Unlikely	2	Low (2)	Low (4)	Moderate (6)	Moderate (8)	High (10)
Rare	1	Low (1)	Low (2)	Low (3)	Low (4)	Moderate (5)

Officer Recommendation and Council Decision

8/2026

Moved Cr Newbury/Seconded Cr Granich

That Council endorse the following proposed new lease request over Lot 963 on deposited plan 93506, the lease is proposed under section 79 of the Land Administration Act 1997 (LAA) for grazing purposes, with a term of 10 years commencing on 1 October 2025.

CARRIED (6/0)

Cr's For: Close, Guerini, Bradford, Granich, Newbury, Rose

Cr's Against: Nil

Unconfirmed

9.2 Reporting Officer - Executive Manager Corporate Services

9.2.1 Financial Reports - December 2025

File Reference	8.2.3.2
Disclosure of Interest	Nil
Voting Requirements	Simple Majority
Author	Travis Prue - Finance Manager
Attachments	Financial Reports

Purpose of Report

To consider the Financial Reports.

Background

Enclosed for Council's information are various financial reports that illustrate the progressive position of Council financially on a month-by-month basis.

The following reports are attached and have been prepared as at the 31 December 2025.

- Rates Receipt Statement
- Statement of Investments
- Monthly Statement of Financial Activity

Councillors will be aware that it is normal practice for all financial reports to be indicative of Council's current Financial Position as at the end of each month.

Comment

Nil.

Statutory Environment

Local Government (Financial Management) Regulations 1996

34. Financial activity statement required each month (Act s. 6.4)

(1A) In this regulation —

committed assets means revenue unspent but set aside under the annual budget for a specific purpose.

- (1) A local government is to prepare each month a statement of financial activity reporting on the revenue and expenditure, as set out in the annual budget under regulation 22(1)(d), for that month in the following detail —
 - (a) annual budget estimates, taking into account any expenditure incurred for an additional purpose under section 6.8(1)(b) or (c); and
 - (b) budget estimates to the end of the month to which the statement relates; and
 - (c) actual amounts of expenditure, revenue and income to the end of the month to which the statement relates; and
 - (d) material variances between the comparable amounts referred to in paragraphs (b) and (c); and
 - (e) the net current assets at the end of the month to which the statement relates.
- (2) Each statement of financial activity is to be accompanied by documents containing —
 - (a) an explanation of the composition of the net current assets of the month to which the statement relates, less committed assets and restricted assets; and
 - (b) an explanation of each of the material variances referred to in subregulation (1)(d); and
 - (c) such other supporting information as is considered relevant by the local government.
- (3) The information in a statement of financial activity may be shown —
 - (a) according to nature and type classification; or
 - (b) by program; or
 - (c) by business unit.
- (4) A statement of financial activity, and the accompanying documents referred to in subregulation (2), are to be —
 - (a) presented at an ordinary meeting of the council within 2 months after the end of the month to which the statement relates; and
 - (b) recorded in the minutes of the meeting at which it is presented.
- (5) Each financial year, a local government is to adopt a percentage or value, calculated in accordance with the AAS, to be used in statements of financial activity for reporting material variances.

Strategic Implications

Nil.

Policy Implications

Nil.

Financial Implications

Nil.

Risk Implications

Risk Category	Description	Rating (Consequence x Likelihood)	Mitigation Action
Health/People	Nil	Nil	Nil
Financial Impact	Monthly snapshot of Councils financial position	Moderate (6)	Ongoing review of Councils operations
Service Interruption	Nil	Nil	Nil
Compliance	LG (Financial Management) Regulations 1996	Moderate (6)	Adherence to statutory requirements
Reputational	Nil	Nil	Nil
Property	Nil	Nil	Nil
Environment	Nil	Nil	Nil

Risk Matrix						
Consequence		Insignificant	Minor	Moderate	Major	Catastrophic
Likelihood		1	2	3	4	5
Almost Certain	5	Moderate (5)	High (10)	High (15)	Extreme (20)	Extreme (25)
Likely	4	Low (4)	Moderate (8)	High (12)	High (16)	Extreme (20)
Possible	3	Low (3)	Moderate (6)	Moderate (9)	High (12)	High (15)
Unlikely	2	Low (2)	Low (4)	Moderate (6)	Moderate (8)	High (10)
Rare	1	Low (1)	Low (2)	Low (3)	Low (4)	Moderate (5)

Officer Recommendation and Council Decision

9/2026

Moved Cr Rose/Seconded Cr Guerini

That Council endorse the Financial Reports as presented for the period ending 31 December 2025.

CARRIED (6/0)

Cr's For: Close, Guerini, Bradford, Granich, Newbury, Rose

Cr's Against: Nil

9.2 Reporting Officer - Executive Manager Corporate Services

9.2.2 Financial Reports - January 2026

File Reference	8.2.3.2
Disclosure of Interest	Nil
Voting Requirements	Simple Majority
Author	Travis Prue - Finance Manager
Attachments	Financial Reports

Purpose of Report

To consider the Financial Reports.

Background

Enclosed for Council's information are various financial reports that illustrate the progressive position of Council financially on a month-by-month basis.

The following reports are attached and have been prepared as at the 31 January 2026.

- Rates Receipt Statement
- Statement of Investments
- Monthly Statement of Financial Activity

Councillors will be aware that it is normal practice for all financial reports to be indicative of Council's current Financial Position as at the end of each month.

Comment

Nil.

Statutory Environment

Local Government (Financial Management) Regulations 1996

34. Financial activity statement required each month (Act s. 6.4)

(1A) In this regulation —

committed assets means revenue unspent but set aside under the annual budget for a specific purpose.

- (1) A local government is to prepare each month a statement of financial activity reporting on the revenue and expenditure, as set out in the annual budget under regulation 22(1)(d), for that month in the following detail —
 - (a) annual budget estimates, taking into account any expenditure incurred for an additional purpose under section 6.8(1)(b) or (c); and
 - (b) budget estimates to the end of the month to which the statement relates; and
 - (c) actual amounts of expenditure, revenue and income to the end of the month to which the statement relates; and
 - (d) material variances between the comparable amounts referred to in paragraphs (b) and (c); and
 - (e) the net current assets at the end of the month to which the statement relates.
- (2) Each statement of financial activity is to be accompanied by documents containing —
 - (a) an explanation of the composition of the net current assets of the month to which the statement relates, less committed assets and restricted assets; and
 - (b) an explanation of each of the material variances referred to in subregulation (1)(d); and
 - (c) such other supporting information as is considered relevant by the local government.
- (3) The information in a statement of financial activity may be shown —
 - (a) according to nature and type classification; or
 - (b) by program; or
 - (c) by business unit.
- (4) A statement of financial activity, and the accompanying documents referred to in subregulation (2), are to be —
 - (a) presented at an ordinary meeting of the council within 2 months after the end of the month to which the statement relates; and
 - (b) recorded in the minutes of the meeting at which it is presented.
- (5) Each financial year, a local government is to adopt a percentage or value, calculated in accordance with the AAS, to be used in statements of financial activity for reporting material variances.

Strategic Implications

Nil.

Policy Implications

Nil.

Financial Implications

Nil.

Risk Implications

Risk Category	Description	Rating (Consequence x Likelihood)	Mitigation Action
Health/People	Nil	Nil	Nil
Financial Impact	Monthly snapshot of Councils financial position	Moderate (6)	Ongoing review of Councils operations
Service Interruption	Nil	Nil	Nil
Compliance	LG (Financial Management) Regulations 1996	Moderate (6)	Adherence to statutory requirements
Reputational	Nil	Nil	Nil
Property	Nil	Nil	Nil
Environment	Nil	Nil	Nil

Risk Matrix						
Consequence		Insignificant	Minor	Moderate	Major	Catastrophic
Likelihood		1	2	3	4	5
Almost Certain	5	Moderate (5)	High (10)	High (15)	Extreme (20)	Extreme (25)
Likely	4	Low (4)	Moderate (8)	High (12)	High (16)	Extreme (20)
Possible	3	Low (3)	Moderate (6)	Moderate (9)	High (12)	High (15)
Unlikely	2	Low (2)	Low (4)	Moderate (6)	Moderate (8)	High (10)
Rare	1	Low (1)	Low (2)	Low (3)	Low (4)	Moderate (5)

Officer Recommendation and Council Decision

10/2026

Moved Cr Rose/Seconded Cr Guerini

That Council endorse the Financial Reports as presented for the period ending 31 January 2026.

CARRIED (6/0)

Cr's For: Close, Guerini, Bradford, Granich, Newbury, Rose

Cr's Against: Nil

9.2 Reporting Officer - Executive Manager Corporate Services

9.2.3 Accounts for Payment - December 2025

File Reference	8.2.1.2
Disclosure of Interest	Nil
Voting Requirements	Simple Majority
Author	Steven Chilcott - Finance Officer
Attachments	Accounts for Payment

Purpose of Report

To consider the Accounts Paid under delegated authority.

Background

- Municipal Fund - Cheque 41360 to 41361 totalling \$18,413.00
- Municipal Fund - EFT 17423 to 17537 totalling \$793,662.65
- Municipal Fund - Cheques 2751 to 2767 totalling \$436,550.31
- Municipal Fund - Direct Debit Numbers:
 - 20200.1 to 20200.14 totalling \$29,367.54
 - 20209.1 to 20209.15 totalling \$28,817.09
 - 20221.1 to 20221.15 totalling \$29,633.64

The above are presented for endorsement as per the submitted list.

Comment

Nil.

Statutory Environment

Local Government Act 1995

5.42. Delegation of some powers and duties to CEO

- (1) A local government may delegate* to the CEO the exercise of any of its powers or the discharge of any of its duties under —
 - (a) this Act other than those referred to in section 5.43; or
 - (b) the *Planning and Development Act 2005* section 214(2), (3) or (5).

* Absolute majority required.

- (2) A delegation under this section is to be in writing and may be general or as otherwise provided in the instrument of delegation.

Local Government (Financial Management) Regulations 1996

12. Payments from municipal fund or trust fund, restrictions on making

- (1) A payment may only be made from the municipal fund or the trust fund —
 - (a) if the local government has delegated to the CEO the exercise of its power to make payments from those funds — by the CEO; or
 - (b) otherwise, if the payment is authorised in advance by a resolution of the council.
- (2) The council must not authorise a payment from those funds until a list prepared under regulation 13(2) containing details of the accounts to be paid has been presented to the council.

13. Payments from municipal fund or trust fund by CEO, CEO's duties as to etc.

- (1) If the local government has delegated to the CEO the exercise of its power to make payments from the municipal fund or the trust fund, a list of accounts paid by the CEO is to be prepared each month showing for each account paid since the last such list was prepared —
 - (a) the payee's name; and
 - (b) the amount of the payment; and
 - (c) the date of the payment; and
 - (d) sufficient information to identify the transaction.
- (2) A list of accounts for approval to be paid is to be prepared each month showing —
 - (a) for each account which requires council authorisation in that month —
 - (i) the payee's name; and
 - (ii) the amount of the payment; and
 - (iii) sufficient information to identify the transaction;and
 - (b) the date of the meeting of the council to which the list is to be presented.
- (3) A list prepared under subregulation (1) or (2) is to be —
 - (a) presented to the council at the next ordinary meeting of the council after the list is prepared; and
 - (b) recorded in the minutes of that meeting.

Strategic Implications

Nil.

Policy Implications

Council Policy 3.11 – Timely Payment of Suppliers.

Financial Implications

Drawdown of Bank funds.

Risk Implications

Risk Category	Description	Rating (Consequence x Likelihood)	Mitigation Action
Health/People	Transactions require two senior managers to approve.	Moderate (8)	Transactions require two senior managers to sign cheques or approve bank transfers.
Financial Impact	Reduction in available cash.	Moderate (5)	Nil
Service Interruption	Nil	Nil	Nil
Compliance	Local Government (Financial Management) Regulations 1996	Moderate (6)	Adherence to statutory requirements
Reputational	Non or late payment of outstanding invoices and/or commitments	Moderate (9)	Adherence to Timely Payment of Suppliers Policy
Property	Nil	Nil	Nil
Environment	Nil	Nil	Nil

Risk Matrix						
Consequence		Insignificant	Minor	Moderate	Major	Catastrophic
Likelihood		1	2	3	4	5
Almost Certain	5	Moderate (5)	High (10)	High (15)	Extreme (20)	Extreme (25)
Likely	4	Low (4)	Moderate (8)	High (12)	High (16)	Extreme (20)
Possible	3	Low (3)	Moderate (6)	Moderate (9)	High (12)	High (15)
Unlikely	2	Low (2)	Low (4)	Moderate (6)	Moderate (8)	High (10)
Rare	1	Low (1)	Low (2)	Low (3)	Low (4)	Moderate (5)

Officer Recommendation and Council Decision

11/2026

Moved Cr Bradford/Secoded Cr Granich

- *Municipal Fund - Cheque 41360 to 41361 totalling \$18,413.00*
- *Municipal Fund - EFT 17423 to 17537 totalling \$793,662.65*
- *Municipal Fund - Cheques 2751 to 2767 totalling \$436,550.31*
- *Municipal Fund - Direct Debit Numbers:*
 - *20200.1 to 20200.14 totalling \$29,367.54*
 - *20209.1 to 20209.15 totalling \$28,817.09*
 - *20221.1 to 20221.15 totalling \$29,633.64*

The above are presented for endorsement as per the submitted list.

CARRIED (6/0)

Cr's For: Close, Bradford, Guerini, Granich, Newbury, Rose
Cr's Against

9.2 Reporting Officer - Executive Manager Corporate Services

9.2.3 Accounts for Payment - January 2026

File Reference	8.2.1.2
Disclosure of Interest	Nil
Voting Requirements	Simple Majority
Author	Steven Chilcott - Finance Officer
Attachments	Accounts for Payment

Purpose of Report

To consider the Accounts Paid under delegated authority.

Background

- Municipal Fund - Cheque 41362 to 41365 totalling \$1,344.65
- Municipal Fund - EFT 17538 to 17654 totalling \$898,168.97
- Municipal Fund - Cheques 2768 to 2784 totalling \$327,050.36
- Municipal Fund - Direct Debit Numbers:
 - 20260.1 to 20260.15 totalling \$28,879.93
 - 20281.1 to 20281.15 totalling \$29,517.27

The above are presented for endorsement as per the submitted list.

Comment

Nil.

Statutory Environment

Local Government Act 1995

5.42. Delegation of some powers and duties to CEO

- (1) A local government may delegate* to the CEO the exercise of any of its powers or the discharge of any of its duties under —
 - (a) this Act other than those referred to in section 5.43; or
 - (b) the *Planning and Development Act 2005* section 214(2), (3) or (5).

* *Absolute majority required.*

- (2) A delegation under this section is to be in writing and may be general or as otherwise provided in the instrument of delegation.

Local Government (Financial Management) Regulations 1996

12. Payments from municipal fund or trust fund, restrictions on making

- (1) A payment may only be made from the municipal fund or the trust fund —
 - (a) if the local government has delegated to the CEO the exercise of its power to make payments from those funds — by the CEO; or
 - (b) otherwise, if the payment is authorised in advance by a resolution of the council.
- (2) The council must not authorise a payment from those funds until a list prepared under regulation 13(2) containing details of the accounts to be paid has been presented to the council.

13. Payments from municipal fund or trust fund by CEO, CEO's duties as to etc.

- (1) If the local government has delegated to the CEO the exercise of its power to make payments from the municipal fund or the trust fund, a list of accounts paid by the CEO is to be prepared each month showing for each account paid since the last such list was prepared —
 - (a) the payee's name; and
 - (b) the amount of the payment; and
 - (c) the date of the payment; and
 - (d) sufficient information to identify the transaction.
- (2) A list of accounts for approval to be paid is to be prepared each month showing —
 - (a) for each account which requires council authorisation in that month —
 - (i) the payee's name; and
 - (ii) the amount of the payment; and
 - (iii) sufficient information to identify the transaction;and
 - (b) the date of the meeting of the council to which the list is to be presented.
- (3) A list prepared under subregulation (1) or (2) is to be —
 - (a) presented to the council at the next ordinary meeting of the council after the list is prepared; and
 - (b) recorded in the minutes of that meeting.

Strategic Implications

Nil.

Policy Implications

Council Policy 3.11 – Timely Payment of Suppliers.

Financial Implications

Drawdown of Bank funds.

Risk Implications

Risk Category	Description	Rating (Consequence x Likelihood)	Mitigation Action
Health/People	Transactions require two senior managers to approve.	Moderate (8)	Transactions require two senior managers to sign cheques or approve bank transfers.
Financial Impact	Reduction in available cash.	Moderate (5)	Nil
Service Interruption	Nil	Nil	Nil
Compliance	Local Government (Financial Management) Regulations 1996	Moderate (6)	Adherence to statutory requirements
Reputational	Non or late payment of outstanding invoices and/or commitments	Moderate (9)	Adherence to Timely Payment of Suppliers Policy
Property	Nil	Nil	Nil
Environment	Nil	Nil	Nil

Risk Matrix						
Consequence		Insignificant	Minor	Moderate	Major	Catastrophic
Likelihood		1	2	3	4	5
Almost Certain	5	Moderate (5)	High (10)	High (15)	Extreme (20)	Extreme (25)
Likely	4	Low (4)	Moderate (8)	High (12)	High (16)	Extreme (20)
Possible	3	Low (3)	Moderate (6)	Moderate (9)	High (12)	High (15)
Unlikely	2	Low (2)	Low (4)	Moderate (6)	Moderate (8)	High (10)
Rare	1	Low (1)	Low (2)	Low (3)	Low (4)	Moderate (5)

Officer Recommendation and Council Decision

12/2026

Moved Cr Bradford/Seconded Cr Newbury

- *Municipal Fund - Cheque 41362 to 41365 totalling \$1,344.65*
- *Municipal Fund - EFT 17538 to 17654 totalling \$898,168.97*
- *Municipal Fund - Cheques 2768 to 2784 totalling \$327,050.36*
- *Municipal Fund - Direct Debit Numbers:*
 - *20260.1 to 20260.15 totalling \$28,879.93*
 - *20281.1 to 20281.15 totalling \$29,517.27*

The above are presented for endorsement as per the submitted list.

CARRIED (6/0)

Cr's For: Close, Guerini, Bradford, Granich, Newbury, Rose
Cr's Against

Unconfirmed

9.3 Reporting Officer - Executive Manager Infrastructure

9.3.1 Supply of One New Motor Grader (Plant Replacement Program)

File Reference

Disclosure of Interest

Nil

Voting Requirements

Absolute Majority

Author

Glen Brigg - Executive Manager Infrastructure

Attachments

Nil

Purpose of Report

For Council to consider tenders received through the WALGA Preferred Supplier Program (VendorPanel) for the supply of one new motor grader.

Background

The Shire's Plant Replacement Program provides for the planned replacement of critical plant to maintain operational reliability, safety and value for money over the asset lifecycle.

The existing grader has reached a stage where major components are approaching end of life, increasing the likelihood of extended downtime and unplanned maintenance costs. Replacement at this time is consistent with asset management best practice and reduces both operational and financial risk to the Shire.

Accordingly, the Shire issued a request through VendorPanel (VP490856) under the WALGA Preferred Supplier Program for the supply of one new motor grader suitable for rural road construction and maintenance across the Shire's road network. The request opened on 10 December 2025 and closed on 5 January 2026.

The following preferred suppliers were invited to submit tenders:

- Hitachi Construction Machinery (Australia) Pty Ltd
- AFGRI Equipment Australia Pty Ltd
- Komatsu Australia Pty Ltd
- WesTrac Pty Ltd
- CJD Equipment Pty Ltd.

Conforming submissions were received from:

- WesTrac Pty Ltd
- AFGRI Equipment Australia Pty Ltd

Comment

The Shire manages its plant and equipment in accordance with recognised asset management best practice, with decisions based on whole of life cost, risk and service reliability, rather than reactive replacement.

A structured 10-year Plant Replacement Program allows the Shire to plan capital expenditure in advance, replace plant before major component failure, and dispose of assets while they retain reasonable residual value. This reduces unplanned downtime, budget pressure and safety risk, while providing operational certainty. Without planned replacement, plant is typically run to failure, resulting in higher lifecycle costs and service disruption.

Asset Management Plans (AMPs) support this approach by defining expected service life, renewal timing and performance standards, ensuring replacement decisions are transparent, justified and aligned with the Shire's financial capacity and operational needs.

The proposed replacement of the grader is consistent with the Shire's adopted plant replacement program and is based on asset age, utilisation and increasing risk of major component failure, rather than any single mechanical issue.

Two conforming tenders were received, both offering machines that are fit for purpose and widely used within Australian local governments for rural road construction and maintenance.

Item	Caterpillar 140 (WesTrac Pty Ltd)	John Deere 620P-Tier (AFGRI Equipment Australia)
Machine offered	Caterpillar 140 Motor Grader (2D Cross Slope)	John Deere 620P-Tier Motor Grader
Suitability	Well suited to remote and high-temperature environments	Technically compliant
Local government use	Widely used across WA local governments	Widely used
Fleet alignment	Aligns with existing Caterpillar fleet	New platform for the Shire
Total purchase price	\$472,519.79	\$486,000.00
Extended warranty	Included	Optional
Dealer support	Strong Goldfields service presence	Regional support (Merredin)
Value for money	Stronger whole of life position	Higher purchase price

Total Purchase Price breakdown Caterpillar 140

Component	Amount
Base purchase price	\$443,500.00
Automatic greasing system (NLS 8kg)	\$20,137.50
Spare rim and tyre	\$5,185.33
Extended warranty - 36 months / 6,000 hours	\$3,696.96
Total purchase price (ex GST)	\$472,519.79

The total purchase price above reflects the base machine together with the recommended optional items to support reliability and whole of life value. Trade-in values have not been included, as Council is proposing to dispose of the existing grader by public auction.

AFGRI submitted multiple configuration options, all of which were technically compliant. Assessment focused on the configuration most closely aligned with the Shire's operational requirements. Higher specification options were reviewed but did not provide improved value for money and did not change the assessment outcome.

The Caterpillar 140 aligns with the Shire's existing fleet, delivering benefits through fleet standardisation, operator familiarity and reduced downtime. While the John Deere option is technically compliant, its higher purchase price reduces its value-for-money position when assessed on a whole of life basis.

In assessing the tenders, consideration has been given to whole-of-life cost, service reliability, dealer support and fleet compatibility, not solely the upfront purchase price. Council is not bound to accept the lowest or any tender.

Statutory Environment

This procurement has been undertaken in accordance with the Local Government Act 1995 and the Local Government (Functions and General) Regulations 1996, using the WALGA Preferred Supplier Program (VendorPanel).

The proposed disposal of the existing grader will be undertaken in accordance with section 3.58 of the Local Government Act 1995, which requires public advertising for the disposal of property valued above the statutory threshold.

Strategic Implications

The proposed purchase supports the objectives of the Shire's Strategic Community Plan, in particular:

- 2.5 Safety and quality of transport networks are maintained and improved; and
- 2.5.1 Continue to maintain and upgrade the road network.

The replacement of ageing plant also supports effective service delivery, reduced operational risk, and improved reliability of road maintenance activities across the Shire.

Policy Implications

The procurement and proposed disposal are consistent with the Shire's:

- Finance Policy Purchasing and Tendering;
- Plant Replacement Program; and
- Asset Management Framework and Asset Management Plans.

Financial Implications

The 2025/26 budget makes provision for the replacement of the grader under the Plant Replacement Program.

The gross purchase price of the recommended grader, including approved optional extras, is within the approved budget allocation.

Risk Implications

Risk Category	Description	Rating (Consequence x Likelihood)	Mitigation Action
Health/People	Continued operation of ageing plant increases risk of mechanical failure and operator safety incidents.	Moderate	Replacement with new plant incorporating current safety standards and warranty.
Financial Impact	Risk of increased unplanned maintenance and major component failure if replacement is deferred.	Moderate	Planned replacement within the approved Plant Replacement Program and budget allocation.
Service Interruption	Potential for extended downtime impacting road maintenance and construction activities.	Moderate	Improved reliability through new plant and ongoing dealer support, reducing likelihood of service disruption.
Compliance	Nil		Nil
Reputational	Nil		Nil
Property	Nil		Nil
Environment	Nil		Nil

Risk Matrix						
Consequence		Insignificant	Minor	Moderate	Major	Catastrophic
Likelihood		1	2	3	4	5
Almost Certain	5	Moderate (5)	High (10)	High (15)	Extreme (20)	Extreme (25)
Likely	4	Low (4)	Moderate (8)	High (12)	High (16)	Extreme (20)
Possible	3	Low (3)	Moderate (6)	Moderate (9)	High (12)	High (15)
Unlikely	2	Low (2)	Low (4)	Moderate (6)	Moderate (8)	High (10)
Rare	1	Low (1)	Low (2)	Low (3)	Low (4)	Moderate (5)

Officer Recommendation and Council Decision

13/2026

Moved Cr Rose/Seconded Cr Guerini

That Council, by Absolute Majority in accordance with section 3.57 of the Local Government Act 1995 and the Local Government (Functions and General) Regulations 1996:

1. *Accepts the tender submitted by WesTrac Pty Ltd for the supply of one new Caterpillar 140 motor grader, at a gross purchase price of \$472,519.79 (ex GST);*
2. *Approves the disposal of the existing grader by public auction in accordance with section 3.58 of the Local Government Act 1995; and*
3. *Authorises the Chief Executive Officer to execute all documentation and take all actions necessary to give effect to this decision.*

CARRIED (6/0)

Cr's For: Close, Guerini, Bradford, Granich, Newbury, Rose

Cr's Against

9.3 Reporting Officer - Executive Manager Infrastructure

9.3.2 Gating Mt Jackson Road

File Reference

Disclosure of Interest

Nil

Voting Requirements

Simple Majority

Author

Glen Brigg - Executive Manager Infrastructure

Attachments

Nil

Purpose of Report

To seek Council endorsement to install an unlocked gate and advisory signage on Mt Jackson Road at the intersection with Bullfinch Evanston Road and north of the Radio Gold Mine turnoff, to improve safety, reduce asset damage, and clarify vehicle suitability while retaining lawful access.

Background

Mt Jackson Road is a remote unsealed local road providing access to pastoral land, mining tenure, DBCA managed reserves and recreational heritage areas.

Over recent years, the Shire has experienced:

- Unauthorised access during wet conditions;
- Road damage resulting in increased maintenance costs;
- Vehicles becoming stranded due to unsuitable vehicle type;
- Closure signage being ignored; and
- Elevated duty of care exposure.

On 22 October 2025, the Shire publicly advertised a proposal to gate Mt Jackson Road and invited submissions from stakeholders and the broader public.

Consultation included:

- Direct correspondence to adjoining landholders;
- Mining tenure holders;
- DBCA: Department of Biodiversity, Conservation and Attractions (Western Australia);
- DMPE: Department of Mines, Petroleum and Exploration (Western Australia);
- DWER: Department of Water and Environmental Regulation (Western Australia);
- Public advertisement via the Shire website.

Submissions closed in November 2025. A total of seven submissions were received.

Comment

Mt Jackson Road is a remote unsealed local road that services pastoral interests, mining tenure, DBCA-managed reserves and recreational users accessing heritage and environmental sites. While the road remains legally open, its classification and condition are consistent with a remote, unformed track rather than a maintained rural access road suitable for general traffic.

Over recent years, the Shire has experienced increasing issues associated with the road, including:

- Unauthorised access during wet conditions;
- Road damage resulting in increased maintenance demand;
- Vehicles becoming stranded due to unsuitable vehicle type;
- Closure signage being ignored; and
- Elevated duty of care exposure where known hazards exist.

Council previously resolved to undertake public consultation regarding the installation of gates as a potential access management tool.

A public notice was advertised on 22 October 2025 and direct correspondence was issued to affected stakeholders including pastoralists, mining operators and relevant State agencies. Submissions were invited to ensure Council considered operational, statutory and recreational interests before determining a way forward.

The consultation process identified a clear distinction between stakeholder groups. Pastoral and mining stakeholders generally supported gating, provided their operational access is not restricted. They requested that the gate location allow heavy vehicles to move freely and that adequate turning space, clear signage and practical access arrangements be provided.

DBCA indicated support for the proposal subject to emergency and fire access being maintained. DMPE raised considerations regarding access for mining tenure holders and Miner's Rights holders, particularly where access may be time sensitive. DWER provided no objection.

Recreational submissions expressed concern that gating may result in a perceived permanent closure and reduce regional access for 4WD tourism and heritage visitation. Concerns were also raised regarding the adequacy of consultation and broader implications for remote access across the Goldfields region.

Importantly, the officer recommendation does not propose permanent closure. The proposal is to install an unlocked gate with advisory signage to clarify road suitability and improve safety while retaining lawful access.

The installation of an unlocked gate at:

- The intersection of Bullfinch Evanston Road and Mt Jackson Road; and
- North of the Radio Gold Mine turnout

will serve to physically signal entry into a remote high risk road environment. Advisory signage will state:

- High Clearance 4WD Only
- Not Suitable for 2WD Vehicles
- Use at Own Risk
- Road Subject to Closure in Wet Conditions

This approach:

- Retains access for legitimate users;
- Strengthens the Shire's risk management position;
- Reduces inappropriate 2WD entry;
- Improves legal defensibility;
- Clarifies Council's management intent.

It represents a balanced outcome between unrestricted access and permanent closure.

Stakeholder	Position	Key Matters Raised	Officer Response
Golden Valley Pastoral	Support (conditional)	Gate location; heavy vehicle turning; access for legitimate users	Gate located north of Radio Gold Mine turnoff; unlocked design retains access
WIN Metals Ltd	Support (conditional)	Operational access; signage; enforcement	Unlocked gate; advisory signage; no operational restriction
DBCA	Support (conditional)	Emergency/fire access required	Access maintained; gate unlocked
DMPE / Land Use Planning	Conditional	Mining tenure access must remain	Access retained; no permanent closure
DMPE / Resource Tenure Division	Concern	Miner's Rights time sensitive access	Unlocked gate; lawful access retained
DWER	No objection	Nil	No action required
Recreational submissions	Opposed	Tourism access; perceived closure; consultation concerns	Road remains legally open; signage clarifies risk

Statutory Environment

Under the Local Government Act 1995 (WA):

- Council controls and manages local roads.
- Council may regulate access for safety and asset protection.
- An unlocked gate does not constitute permanent road closure.

No Ministerial approval, Gazette closure, or Landgate action is required provided:

- The road remains legally open;
- Access is not extinguished.

The gate will be located within the road reserve at:

- The intersection of Bullfinch Evanston Road and Mt Jackson Road; and
- North of the Radio Gold Mine turnoff.

Relevant stakeholders will be formally notified prior to installation.

Strategic Implications

The proposal aligns with:

- Asset Management principles (risk-based prioritisation);
- Road Safety and Duty of Care obligations;
- Sustainable infrastructure management;
- Risk mitigation under limited funding capacity.

Policy Implications

Consistent with:

- Shire Asset Management Strategy;
- Risk Management Framework;
- Road Closure and Wet Weather Protocol practices.

Financial Implications

Estimated costs:

- Gate supply and installation: \$3,000
- Signage package: \$2000
- Minor earthworks / turning area (if required): \$500
- Total of \$5,500

Costs can be accommodated within the Roads operational budget.

- Long-term impact:
- Reduced reactive maintenance;
- Reduced recovery costs;
- Reduced liability exposure.

Risk Implications

Risk Category	Description	Rating (Consequence x Likelihood)	Mitigation Action
Health / People	Stranded motorists; inappropriate vehicle access	Moderate	Gate + advisory signage
Financial Impact	Ongoing road damage from uncontrolled access	Moderate	Controlled entry + wet weather protocol
Service Interruption	Temporary access disruption during works	Low	Advance notice
Compliance	Failure to manage known hazard	High if unmanaged	Formalised access control
Reputational	Perception of closure	Moderate	Clear communication strategy
Property	Infrastructure deterioration	Moderate	Physical deterrent

Risk Matrix						
Consequence		Insignificant	Minor	Moderate	Major	Catastrophic
Likelihood		1	2	3	4	5
Almost Certain	5	Moderate (5)	High (10)	High (15)	Extreme (20)	Extreme (25)
Likely	4	Low (4)	Moderate (8)	High (12)	High (16)	Extreme (20)
Possible	3	Low (3)	Moderate (6)	Moderate (9)	High (12)	High (15)
Unlikely	2	Low (2)	Low (4)	Moderate (6)	Moderate (8)	High (10)
Rare	1	Low (1)	Low (2)	Low (3)	Low (4)	Moderate (5)

Officer Recommendation and Council Decision

14/2026

Moved Cr Bradford/Seconded Cr Rose

That Council pursuant to Sections 3.18 and 3.50 of the Local Government Act 1995 (WA):

1. *Approves the installation of an unlocked gate on Mt Jackson Road*

- *The intersection of Bullfinch Evanston Road and Mt Jackson Road; and*
- *North of the Radio Gold Mine turnoff.*

2. *Approves installation of advisory signage stating:*

**HIGH CLEARANCE 4WD ONLY
NOT SUITABLE FOR 2WD VEHICLES
USE AT OWN RISK
ROAD SUBJECT TO CLOSURE IN WET CONDITIONS
CHECK ROAD CONDITIONS: www.yilgarn.wa.gov.au
SHIRE OF YILGARN HOTLINE (08) 94878777**

3. *Notes the gate will remain unlocked under normal conditions but may be temporarily secured during declared wet weather closures or emergency events.*

4. *Authorises the Chief Executive Officer to notify relevant agencies and stakeholders of Council's decision.*

CARRIED (6/0)

Cr's For: Close, Guerini, Bradford, Granich, Newbury, Rose
Cr's Against

9.3 Reporting Officer - Executive Manager Infrastructure

9.3.3 Bitumen Tender

File Reference

Disclosure of Interest

Nil

Voting Requirements

Simple Majority

Author

Glen Brigg - Executive Manager Infrastructure

Attachments

Nil

Purpose of Report

To seek Council approval to accept pricing under the WALGA Preferred Supplier Panel for the supply and spray of bitumen and associated works for sealing Cramphorne Road from SLK 9.90 to 18.00 (8.10 km), delivered under the 2025/2026 RRG Program including the brought forward allocation.

Background

Council previously endorsed the delivery of sealing works on Cramphorne Road as part of the Regional Road Group (RRG) Program. The works now incorporate both the 2025/2026 approved RRG allocation and the 2026/2027 RRG project brought forward, following the increase in RRG funding allocated to the Shire in 2025/2026.

The combined program enables the sealing of approximately 58,000 m² of prepared pavement between SLK 9.90 and 18.00.

Pricing has been sourced through the WALGA Preferred Supplier Panel in accordance with the Shire's Purchasing Policy.

Suppliers invited via the panel were:

- Bitumen Surfacing
- Bitutek Pty Ltd
- Fulton Hogan Industries Pty Ltd
- Boral Resources (WA) Ltd

Responses were received from Bitutek Pty Ltd and Boral Resources (WA) Ltd. Fulton Hogan declined to respond, and Bitumen Surfacing did not submit pricing.

Comment

The consolidation of the 2025/2026 RRG allocation with the 2026/2027 project brought forward provides operational and financial efficiencies. Delivering works in a single construction program reduces mobilisation costs, minimises disruption, and ensures continuity of treatment across the programmed section of Cramphorne Road.

The increase in RRG funding allocated to the Shire in 2025/2026 created the opportunity to accelerate the 2026/2027 component. Bringing the project forward avoids staged delivery over two separate financial years, which would otherwise result in duplicated establishment costs and exposure to further bitumen price escalation.

Cramphorne Road forms part of the Shire's regional freight network and has been progressively upgraded in recent years. Sealing the section between SLK 9.90 and 18.00 completes a logical construction stage and supports network resilience, safety and whole-of-life asset management outcomes.

Procurement has been undertaken through the WALGA Preferred Supplier Panel to ensure compliance with the Local Government Act 1995 and the Shire's Purchasing Policy. The panel arrangement provides competitive pricing while avoiding the time and cost associated with a separate public tender process.

The total estimated cost of \$264,000 (inc GST) remains within the combined RRG allocation and Shire contribution. The estimated area of 58,000 m² has been adopted for quotation and budgeting purposes only. The final sealed area will be confirmed upon completion of the works, and actual costs will be adjusted accordingly based on measured quantities and applicable rise and fall provisions.

Aggregate is supplied by the Shire.

Company	Bitumen (\$/L)	Spreader truck (\$/day)	Precoat (\$/t)	Total (incl. GST)	Total (ex. GST)
Bitutek Pty Ltd	1.51	1,900	12.50	264,000	240,000
Boral Resources (WA) Ltd	(as quoted)	(as quoted)	(as quoted)	282,633	256,939

Statutory Environment

Procurement has been undertaken through the WALGA Preferred Supplier Panel in accordance with Section 3.57 of the Local Government Act 1995 and Regulation 11(2) of the Local Government (Functions and General) Regulations 1996. The panel was established through a compliant public tender process, and therefore no separate public tender is required.

Strategic Implications

The works align with the Shire's Asset Management objectives and the long-term Roads and Transport Program. Delivering the construction and sealing of this section of Cramphorne Road improves pavement standard, increases structural capacity, and enhances safety and reliability for freight and local traffic movements.

The project forms part of the progressive upgrade of Cramphorne Road to a sealed standard, reducing ongoing maintenance demand and improving whole of life asset performance.

Bringing forward the 2026/2027 RRG allocation into 2025/2026 improves delivery efficiency, reduces duplication of establishment costs, and limits exposure to future cost escalation in materials and contractor availability.

Policy Implications

The project is consistent with:

- The Shire's Purchasing Policy, with procurement undertaken via the WALGA Preferred Supplier Panel in accordance with statutory requirements.
- The Shire's Roads and Transport Asset Management Plan, which identifies the progressive upgrading of key freight routes to improve network resilience and reduce long-term maintenance demand.
- The adopted 10-Year and emerging 15-Year Road Program, which prioritises strategic upgrades based on condition, traffic usage, and whole of life costing principles.
- Regional Road Group (RRG) funding guidelines, including the 2/3 RRG and 1/3 local government contribution framework.
- The Shire's broader Long-Term Financial Plan, ensuring infrastructure investment remains within sustainable funding parameters.

Financial Implications

The total estimated cost of \$264,000 (incl. GST) remains within the combined 2025/2026 RRG allocation and the brought-forward 2026/2027 RRG funding, together with the Shire's required contribution.

The estimated area of 58,000 m² has been adopted for quotation and budgeting purposes only. Final quantities will be confirmed on completion of the works and costs adjusted based on actual measured area and applicable rise and fall provisions.

Risk Implications

Risk Category	Description	Rating (Consequence x Likelihood)	Mitigation Action
Health/People			
Financial Impact	Risk of increased pavement deterioration and higher reconstruction costs if reseal is delayed	Moderate	Project funded and scheduled within current financial year
Service Interruption	Temporary traffic delays during sealing works	Low	Traffic management and staged delivery
Compliance	Non-compliance with procurement requirements	Low	Procurement undertaken via WALGA Panel
Reputational	Community concern if road condition declines	Low	Proactive asset preservation strategy
Property	Nil		Nil
Environment	Nil		Nil

Risk Matrix						
Consequence		Insignificant	Minor	Moderate	Major	Catastrophic
Likelihood		1	2	3	4	5
Almost Certain	5	Moderate (5)	High (10)	High (15)	Extreme (20)	Extreme (25)
Likely	4	Low (4)	Moderate (8)	High (12)	High (16)	Extreme (20)
Possible	3	Low (3)	Moderate (6)	Moderate (9)	High (12)	High (15)
Unlikely	2	Low (2)	Low (4)	Moderate (6)	Moderate (8)	High (10)
Rare	1	Low (1)	Low (2)	Low (3)	Low (4)	Moderate (5)

Officer Recommendation and Council Decision

15/2026

Moved Cr Bradford/Seconded Cr Rose

That Council accept the quotation from Bitutek Pty Ltd under the WALGA Preferred Supplier Panel for the supply and spray of bitumen for construction and sealing works on Cramphorne Road (SLK 9.90 to 18.00) at a total cost of \$264,000 (incl. GST).

CARRIED (6/0)

Cr's For: Close, Bradford, Guerini, Granich, Newbury, Rose

Cr's Against

10 APPLICATIONS FOR LEAVE OF ABSENCE

Nil.

11 MOTIONS FOR WHICH PREVIOUS NOTICE HAS BEEN GIVEN

Nil.

12 NEW BUSINESS OF AN URGENT NATURE INTRODUCED BY DECISION OF THE MEETING

16/2026

Moved Cr Guerini/Seconded Cr Bradford

That by decision of Council the new business of an urgent nature be accepted for consideration.

CARRIED (6/0)

Cr's For: Close, Guerini, Bradford, Newbury, Granich, Rose

Cr's Against: Nil

12 Reporting Officer - Acting Chief Executive Officer

12.1 Acting Chief Executive Officer Appointment

File Reference	1.1.1.1
Disclosure of Interest	None
Voting Requirements	Absolute Majority
Author	Cameron Watson - Acting Chief Executive Officer
Attachments	Nil

Purpose of Report

For Council to endorse an Acting Chief Executive Officer to commence as of 9th March 2026

Background

The Shire's Chief Executive Officer Mr Nic Warren has tendered his resignation, with his employment at the Shire of Yilgarn concluding on 30 January 2026.

Whilst the recruitment process for a new Chief Executive Officer is currently underway, in following due process under the *Local Government Act 1995* (the Act), there will be a period from 2 February 2026 where interim measures will be required.

The Executive Manager Corporate Services will have undertaken the Acting Chief Executive roll for the period commencing 2nd February 2026, however there will be a need for him to finalise this arrangement in March 2026 due to commitments relating to implementing and adopting the 2026/2027 budget.

Comment

Mr Peter Clarke is a previous Shire of Yilgarn Chief Executive Officer and has extensive experience in the role with this and other Councils. As per Council Policy 5.10: Acting Chief Executive Officer Appointment and Senior Employees, this appointment needs to be endorsed by Council.

As per Clause 5.39 of the Act, a person can "act" in the position of Chief Executive Officer for less than 12 months without a written contract.

It will be proposed to appoint Mr Peter Clarke to the role of Acting Chief Executive Officer for the period commencing 9th March until the commencement of the preferred candidate identified during the CEO recruitment process. It is intended that Mr Clarke be appointed with the same entitlements of Housing/Utilities, Vehicle, Superannuation and rates of pay and entitlements as the previous permanent incumbent.

Statutory Environment

Local Government Act 1995

5.39. Contracts for CEO and senior employees

(1) Subject to subsection (1a), the employment of a person who is a CEO or a senior employee is to be governed by a written contract in accordance with this section.

(1a) Despite subsection (1) —

- (a) an employee may act in the position of a CEO or a senior employee for a term not exceeding one year without a written contract for the position in which the employee is acting; and
- (b) a person may be employed by a local government as a senior employee for a term not exceeding 3 months, during any 2 year period, without a written contract.

Strategic Implications

Nil.

Policy Implications

Council Policy 5.10: Acting Chief Executive Officer Appointment and Senior Employees

Senior Employees and Acting Chief Executive Officer Appointments pursuant to Section 5.37 of the Local Government Act 1995, the following employees are designated as senior employees:

- Executive Manager Corporate Services
- Executive Manager Infrastructure

For the purposes of Section 5.36(2) and 5.39C of the Act, Council has determined that the employees that are appointed in one of the above positions are suitably qualified to be appointed as Acting CEO by the CEO, from time to time, when the CEO is on periods of leave, subject to the following conditions:

- The CEO is not an interim CEO or Acting in the position;
- The term of appointment is no longer than 25 working days consecutive; and
- That the employee's employment conditions are not varied other than the employee is entitled at the CEO's discretion, no greater than the salary equivalent to that of the CEO during the Acting period.

In the case of the unavailability of the CEO due to an emergency to appoint an Acting CEO, the Executive Manager Corporate Services is automatically appointed as Acting CEO, on that Officer's salary, for up to 10 working days from commencement, and continuation is then subject to determination by the Council.

All other interim, Acting or CEO appointments to be referred to Council for consideration.

Financial Implications

Nil.

Risk Implications

Risk Category	Description	Rating (Consequence x Likelihood)	Mitigation Action
Health/People	To ensure consistency of employment for benefit of Council, employees and the community	Moderate (6)	Appointment within appropriate timeframes
Financial Impact	Nil	Nil	Nil
Service Interruption	Nil	Nil	Nil
Compliance	Section 5.39 of the <i>Local Government Act</i>	Moderate (6)	Engagement as ACEO less than 12 months, does not require a contract
Reputational	Nil	Nil	Nil
Property	Nil	Nil	Nil
Environment	Nil	Nil	Nil

Risk Matrix						
Consequence		Insignificant	Minor	Moderate	Major	Catastrophic
Likelihood		1	2	3	4	5
Almost Certain	5	Moderate (5)	High (10)	High (15)	Extreme (20)	Extreme (25)
Likely	4	Low (4)	Moderate (8)	High (12)	High (16)	Extreme (20)
Possible	3	Low (3)	Moderate (6)	Moderate (9)	High (12)	High (15)
Unlikely	2	Low (2)	Low (4)	Moderate (6)	Moderate (8)	High (10)
Rare	1	Low (1)	Low (2)	Low (3)	Low (4)	Moderate (5)

Officer Recommendation and Council Decision

17/2026

***Moved Cr Guerini/Seconded Cr Bradford
That Council by absolute majority***

- 1. endorse Mr Peter Clarke as Acting Chief Executive Officer for the Shire of Yilgarn commencing 9th March 2026 until the appointment and commencement of the preferred candidate as permanent Chief Executive Officer;***
- 2. agree that Mr Clarke's remuneration be the same as the previous permanent Chief Executive Officers salary whilst engaged as Acting Chief Executive Officer; and***
- 3. note, as per Section 5.39(1a)(a) a contract is not required for this engagement of Acting Chief Executive Officer.***

CARRIED (6/0)

*Cr's For: Close, Guerini, Bradford, Newbury, Granich, Rose
Cr's Against: Nil*

Unconfirmed

13 MEETING CLOSED TO THE PUBLIC - CONFIDENTIAL ITEMS

CONFIDENTIAL

18/2026

Moved Cr Guerini/Seconded Cr Newbury

That the Ordinary Meeting of Council be close to the public under the Local Government Act 1995 Section 5.23 (2) (c).

CARRIED (6/0)

Cr's For: Close, Guerini, Bradford, Newbury, Granich, Rose

Cr's Against: Nil

Kim Chrisp, Glen Briggs, Travis Prue, Kaye Crafter, Kelly Smith, and Kevin Dalgetty left the chambers at 6:00pm.

13 Officers Report - Shire President

13.1 CEO Recruitment - Appointment of Chief Executive Officer

File Reference

Disclosure of Interest

Nil

Voting Requirements

Absolute Majority

Author

Darren Mollenoyux - 150Square

Attachments

1. Confidential - CEO Recruitment - Interviews and Recommend Candidate Report

2. Confidential - DRAFT CEO Contract of Employment

Purpose of Report

To present Council with the recommendation of the CEO Recruitment and Selection Panel and to seek Council's endorsement of the preferred candidate and proposed Contract of Employment for the position of Chief Executive Officer.

Officer Recommendation and Council Decision

19/2026

Moved Cr Bradford/Seconded Cr Granich

That Council:

- 1. Receives the CEO Selection and Recruitment Panel's assessment report and recommendation, as contained in Confidential Attachment 1, as to the recommended Chief Executive Officer for the Shire of Yilgarn;***
- 2. Agrees that the preferred candidate is suitably qualified for the position of Chief Executive Officer in accordance with section 5.36 (2)(a) of the Local Government Act 1995, and notes that the preferred candidate's character, work history, competencies,***

- performance, reference checks and any other claims made by the applicant have been verified; and*
- 3. Approves the Contract of Employment contained in Confidential Attachment 2 for the preferred candidate in accordance with section 5.36(2)(b) of the Local Government Act 1995;*
 - 4. Authorises the Shire President and Acting/Temporary Chief Executive Officer to execute the Contract of Employment and affix the Common Seal in accordance with section 9.49A(1) of the Local Government Act 1995;*
 - a) authorises the Shire President to finalise the contract negotiations within the parameters of the total remuneration package is within the Salaries and Allowances Tribunal's Local Government Chief Executive Officers and Elected Members Determination No 1 of 2025 (SAT Determination) for a Band 3 Local Government;*
 - 5. Maintains confidentiality of the preferred candidate's identity until the Contract of Employment has been executed and a public announcement is made; and*
 - 6. Subject to execution of the Contract, confirms compliance with the Shire's adopted CEO Recruitment, Performance Review and Termination Standards and provides written confirmation of the resolution to the Department of Local Government, Sport and Cultural Industries within 14 days in accordance with section 5.39B(7) of the Act and Regulation 18FB of the Local Government (Administration) Regulations 1996.*

CARRIED (6/0)

Cr's For: Close, Guerini, Bradford, Newbury, Granich, Rose

Cr's Against: Nil

Council Decision

20/2026

Moved Cr Bradford/Seconded Cr Newbury

That the Ordinary Meeting of Council be re-opened to the public.

CARRIED (6/0)

Cr's For: Close, Guerini, Bradford, Newbury, Granich, Rose

Cr's Against: Nil

Kim Chrisp, Glen Briggs, Travis Prue, Kaye Crafter, Kelly Smith, and Kevin Dalgetty returned to the chambers at 6:14pm.

Council Decision

21/2026

Moved Cr Bradford/Seconded Cr Newbury

That the motion carried during confidential session was endorsed as presented.

CARRIED (6/0)

Cr's For: Close, Guerini, Bradford, Newbury, Granich, Rose

Cr's Against: Nil

14 CLOSURE

As there was no further business to discuss, the Shire President declared the meeting closed at 6:15pm.

I, Bryan Close, confirm the above Minutes of the Meeting held on Thursday 19 February 2026, are confirmed on Thursday 19 March 2026 as true and correct record of the February 2026 Ordinary Meeting of Council.

Cr Bryan Close
SHIRE PRESIDENT

Unconfirmed

MINUTES OF CENTRAL EAST ACCOMMODATION & CARE ALLIANCE INC MANAGEMENT COMMITTEE MEETING HELD AT 2.15PM ON MONDAY, 16 FEBRUARY 2026 AT BEAUMONDE ON THE POINT, RIVERSIDE DRIVE, PERTH

1. MEETING OPENING & DECLARATION OF QUORUM

The Chairperson opened the meeting at 2.15pm and welcomed attendees.

2. MATTERS

2.1 Attendance

Terry Waldron – Chairperson, Richard Marshall – Executive Officer (EO) Jo Trachy – Operations Manager (OM) & Minute Taker, Mark Furr, Stephen Strange & Ramesh Rajagopalan - Shire of Bruce Rock, Manisha Barthakur, Darrel Hudson and Robert Trepp – Shire of Dowerin, Raymond Griffiths – Shire of Kellerberrin, Tony Sachse & Ben McKay – Shire of Mt Marshall, Craig Watts – Shire of Merredin, Gary Shadbolt & Tanika McLennan – Shire of Mukinbudin, Rebecca McCall & Holly Cusack - Shire of Narembeen, Bill Price, Mark Crees & Ross Della-Bosca – Shire of Westonia, Bianca Bradford, Cameron Watson and Bryan Close – Shire of Yilgarn. Attendance Via TEAMS – Nic Warren & Jo Hayes – Shire of Quairading, Mischa Stratford – Shire of Wyalkatchem.

2.1 Apologies

Monica Gardiner – Shire of Kellerberrin, Peter Madigan – Shire of Merredin, Becky Cowcill – Shire of Quairading, Ian McCabe – Shire of Wyalkatchem.

2.2 Declaration of Quorum

The Chairperson advised that the quorum for the meeting was met.

2.3 Conflicts of Interest

There were no conflicts of interest noted.

2.4 Draft Management Committee Meeting Minutes – 1 December 2025 (for approval)

Rebecca McCall noted an amendment under 'General Business' the wording should note that Rebecca McCall and Holly Cusack attended the ALGA Housing Forum in Canberra.

RESOLUTION

It was resolved that the Minutes of the Management Committee meeting held on 1 December 2025 be accepted as a true and accurate record of proceedings with the amendment above noted.

2.5 Minutes of the Executive Committee meeting held on 27 January 2026 (for noting)

The minutes of the Executive Committee meeting held on 27 January 2026 were noted.

2.6 Minutes of the CEACA Limited Board meeting held on 27 January 2026 (for noting)

The minutes of the CEACA Limited Board meeting held on the 27 January 2026 were noted.

2.7 Action Points

With respect to the Expansion Project, the EO advised that a request for an extension of time to submit tenders had been received and approved. The extension granted was for one week. A further extension request was submitted today but will not be approved. The other action items are contained in the EO report.

3. MATTERS FOR DECISION

3.1 CEACA Expansion Project

The EO spoke to the following items in relation to the Expansion Project.

3.2 Building Tender

- Thanked the Shires for their assistance with answering questions raised by tenderers.
- The evaluation panel will meet on 10 March 2026 and will then make a recommendation to the Management Committee for a preferred tenderer so that we can start negotiating a contract.
- CEACA Inc. currently owns three lots of the land included in the Expansion Project. Sub-division of this land can take up to 12 months, and we therefore propose to transfer these land portions to CEACA Ltd until the expansion project is complete and then transfer the CEACA Inc. portion back to them. Housing Australia's lawyer has been advised of this option and appears happy with it.
- Prior to signing this arrangement, ongoing ownership or management of existing utilities needs to be discussed.
- This option creates a debt, but the debt will reverse in due course. There is no stamp duty involved.

3.3 Draft Legal Agreement for the Transfer of Land (CEO Report – Annexure G)

The EO referred to the draft legal agreement for the transfer of land and general discussion ensued.

RESOLUTION

It was resolved that:

- a) That CEACA Inc. proceed with the transfer of the land to CEACA Limited on the condition that when the new houses are completed, there will be a Built Strata Subdivision, such that the portion of land containing the existing CEACA houses will be transferred back to CEACA Inc.
- b) There will be no cash changing hands for these transfers but there will be inter-entity loan accounts.
- c) The legal agreement includes conditions for the transfer of land from CEACA Inc. to CEACA Limited.

3.4 State Government Grant Agreement (CEO – Annexure H1)

The EO spoke to the draft Grant Agreement and commented as follows:

- The Department of Housing & Works draft grant agreement has been reviewed by Jackson McDonald lawyers with queries and comments provided to DOHW.
- Waiting on a meeting with DOHW to resolve any outstanding issues, including the requirement by Westpac Bank to sight a Trust Deed prior to opening a Trust account for the funds. If Westpac allow it, we may have to use the executed Grant Agreement instead.
- A final draft Grant agreement will be referred to the Management Committee for review and approval.

3.5 Affiliated Entity Service Agreement (CEO Report – Annexure D)

- It is proposed that CEACA Inc. provide management and other services to CEACA Limited (SPV) as it has no staff. A standard services agreement has been provided by Jackson McDonald lawyers.
- The agreement provides for a service fee to be determined before 1 July each year. It could be at least \$100k per annum based on 50/50 allocation of time between the EO & OM. If the Management Committee agree to this sum, we can invoice and hold off processing until grant monies are received. As funding is yet to be finalised, it is uncertain when the fee will begin. When the project is complete, we could review the fee and base it on the number of houses.
- The Department of Housing & Works may recommend that we have another Director for the SPV. At present, we have Gary Shadbolt, Richard Marshall and Tuck Waldron. Before we sign the grant agreement, the Management Committee will need to decide who the Directors will be, and this can be done at the May meeting.

Manisha Barthakur from the Shire of Dowerin left the meeting.

RECOMMENDATION

That the Management Committee approve the draft standard services agreement provided by Jackson McDonald.

RESOLUTION

It was resolved by the Management Committee to approve the draft standard services agreement provided by Jackson McDonald.

3.6 Updated Policies, Forms & Documents

The following documents were reviewed and circulated to the Management Committee prior to the meeting - Business Continuity Plan, Succession Planning, Health & Safety Policy, Risk Management Framework, Delegation of Authority, Whistle Blower Policy and Disaster Recovery Plan.

Resolution

It was resolved by the Management Committee to approve the updated policies, forms and documents circulated.

3.7 New Term Deposit Account

The EO advised that following approval of the Executive Committee, part of the proceeds from the sale of Koorda have been placed on term deposit. The details are \$600k at a rate of 4.28%, for eight months to 9 October 2026 .

3.8 Appointment of Full-Time CEO (CEO Report – Annexure E)

- Proposals received from GFG Consulting, Lester Blades and Beilby Downing Teal (“BDT”).
- Timing of a full-time CEO appointment is important. The Chairperson advised careful consideration of the recruitment timeframe will be required.
- The Executive Committee had agreed to recommend Emily Bulloch of BDT.
- The Chairperson recommended that a recruitment panel be made up of at least 3 representatives from the Management Committee.
- Ideally, a full-time CEO will be appointed by 30 June 2026, but this is dependent on project timing and funding.
- A remuneration package will be proposed for Management Committee approval.
- CEACA will invite applications from any suitable candidates in the Perth area or Wheatbelt region.

RECOMMENDATION

The Executive Committee had considered the proposals and agreed to recommend the appointment of BDT. The timing of the appointment of a full-time CEO will be influenced by the finalisation of grant agreements.

RESOLUTION

It was resolved by the Management Committee to appoint Emily Bulloch of BDT. The timing of the appointment of a full-time CEO will be influenced by the timeframe for the expected finalisation of grant agreements. It was also resolved that the recruitment panel comprise Stephen Strange, Tuck Waldron and Raymond Griffiths .

4.0 MATTERS FOR DISCUSSION

4.1 Executive Officer Report

The EO referred to his report and commented as follows:

Annexure A – Income & Expenditure Account

- Expected a significant rise to insurance costs however this did not eventuate resulting in a positive variance.
- Cash sitting at approx. \$1.5m. \$380k expected to come from sale of Nungarin.
- DOHW has confirmed that Expansion Project expenses incurred by CEACA can be claimed back when grant agreements are signed and invoices are approved.
- EO is to have a meeting with Avon Legal later this week and will emphasise the need to draft transfers of land to CEACA Limited for execution by shires. Transfers will be held until such time as CEACA Limited is a registered charity with ACNC, thus it is expected no stamp duty will be payable.

All other items in the EO Report were discussed in Items 3.1-3.8 above.

4.2 Operations Report

The OM added the following comments to their report:

- CHP registration process for CEACA Ltd (SPV) opened 4 February and was submitted by 12 February, almost one month prior to the due date. The process was made easier by following the format used in the CEACA Inc application submitted in 2024 but still included over 100 pieces of evidence to be uploaded to the portal. A request for an early review was sent to the Registrar, and this may be possible depending on available DOHW staff.
- CEACA Inc has completed its first Tier 3 compliance assessment. The Return opened on 1 December and was submitted by 19 January, prior to the due date. A *Request for Information* received was completed and returned.
- From an operational perspective, CEACA Inc is managing its tenants and assets well, however, with the expansion project imminent and the possibility of future management of shire-owned properties, it is important that we establish a robust asset management system now to cope with future DOHW compliance assessments and good governance for both CEACA Inc and CEACA Ltd. The OM has discussed options with another CHP and they have recommended *Chintaro*. OM has set up a demonstration with Chintaro on the 19 February and if it is deemed suitable for our organisation, a recommendation will be made to the Management Committee to enter into an agreement. OM aims to have tenant and asset information uploaded to a platform prior to the expansion project commencing.
- A Tenant Satisfaction Survey was conducted in January, and the results were excellent. EO summarised the results and the Management Committee congratulated the OM for these results and ongoing work with external agencies.

General business

- The Shires of Narembeen and Bruce Rock have touched base with CEACA to discuss future management of their properties. The Shire of Bruce Rock is interested in a joint venture arrangement. CEACA management will review previous proposals submitted for future discussions.
- Koorda properties have settled and the Nungarin property offer was approved by the Management Committee. This is subject to finance by the 20 February 2026, and settlement is likely to occur in March 2026.
- If shires are having any issues with the transfer of land for the expansion project, they must advise the Chairperson or the EO and request assistance. EO to follow up on transfer documentation with Avon Legal.

5.0 MEETING CLOSURE

There being no further business, the Management Committee meeting adjourned at 3.25pm.

DECLARATION

These Minutes were confirmed by the Central East Accommodation & Care Alliance Inc at the Management Committee

Meeting held on _____.

Signed _____ (Person presiding at the meeting at which these minutes were confirmed).



MINUTES
WESTONIA/YILGARN
LOCAL EMERGENCY MANAGEMENT COMMITTEE
23 ANTARES STREET, SOUTHERN CROSS
TUESDAY 24TH FEBRUARY 2026



Here are the minutes of the Westonia/Yilgarn Local Emergency Management Committee meeting held on Tuesday, February 24, 2026.

1 Declaration of Opening

The Chair, Cr Bryan Close, declared the meeting open at 7.03 p.m.

2 Record of Attendance & Apologies

2.1 Attendance

In Person

Cr Bryan Close,	Shire of Yilgarn
Kelly Watts,	Shire of Yilgarn
Nigel Husson	DFES
Tash Beaton,	Shire of Yilgarn
Tony Dal Busco	VFRS
Stephanie Smylie	Southern Cross General Practice
Jane Stewart	DON
Corey Hilder	Deputy Bush Fire Chief
Michael Phillips	DOC
Leigh Dal Busco	Chief Bush Fire Officer

Via Zoom

Cr. Denver Simmonds,	Shire of Westonia
Scott Fitzpatrick	St John Service

Apologies

Cr Donna Newbury,	Shire of Yilgarn
Nat Beaton	St Joseph's Primary
Bill Price	CEO Shire of Westonia
Rebecca Guerini	Horse Rest
Simon Boyd	WAPOL
Diane Dixon	DON

3 Confirmation of Previous Minutes

Moved; Tash Beaton / Seconded; Denver Simmonds
The Local Emergency Management Committee meeting minutes held on Thursday, August 28th, 2025, are a true and correct record.

4 Business Arising from Previous Meeting

4.1 Nil

5 Reports

- 5.1 Michael Phillips** DOC
5.1.1 Emergency Relief Support
- 5.2 Stephanie Smylie** Southern Cross General Practice
5.2.1 Staff Changes
- 5.3 Corey Hilder** Deputy Bush Fire Chief
5.3.1 NIL.
- 5.4 Tony Dal Busco** VFRS
5.4.1 NIL
- 5.5 Nigel Husson** DFES
5.5.1 Introductions.
- 5.6 Leigh Dal Busco** Chief Bush Fire Officer
5.6.1 NIL.
- 5.7 Jane Stewart** DON
5.7.1 Introductions.
- 5.8 Cr. Denver Simmonds,** Shire of Westonia
5.8.1 Still actively looking for Nurse to fill role for St John ambulance.
- 5.9 Cr Bryan Close,** Shire of Yilgarn
5.9.1 St. John's Southern Cross will try to hold onto Westonia's Ambulance for as long as they can to allow more time to secure a nurse to fill the role.
- 5.10 Scott Fitzpatrick** St John Service
5.10.1 Happy to announce that we have two new volunteers for Southern Cross.

6 General Business

- 6.1 Tony Dal Busco** VFRS
6.1.1 Unsatisfied with the aerodrome being combined with the LEMC exercise for the following reasons
6.1.1.1 Minimal notice before the exercise
6.1.1.2 No negotiation on date of exercise (Day and time)
6.1.1.3 Volunteer was put on the spot without the right tools to be prepared
Due to this the exercise felt non inclusive and disrespectful.
- 6.2 Cr Bryan Close,** Shire of Yilgarn
6.2.1 Directed to Tony Dalbusco – Where are the hydrants located at the hospital?
6.2.2 Tony Dal Busco – Two located at the front, these are the ones that will be utilised if require but will



MINUTES
WESTONIA/YILGARN
LOCAL EMERGENCY MANAGEMENT COMMITTEE
23 ANTARES STREET, SOUTHERN CROSS
TUESDAY 24TH FEBRUARY 2026



necessitate hoses to be dragged. Two older brass fitting hydrants at the back which will not be preferable to be used.

6.3 Michael Phillips DOC

6.3.1 Directed to Kelly Watts - Evacuation Audits are now due – Any changes to the facilities

6.3.2 Kelly Watts – No changes to the facilities,

7 Next Meeting

It is scheduled for Tuesday, the 26th of May 2026, although this may vary depending on circumstances.

8 Closure of Meeting

The chair closed the meeting at 7:25 p.m.

Great Eastern Country Zone Minutes

12 February 2026

Hosted by the Shire of Trayning
(Trayning and Districts Sporting Club)
Commenced at 9:30am

ZONE STRATEGIC PRIORITIES

The following items are the Zone's priority issues, as resolved at the February 2024 Zone meeting:

- Regional Health Services to include:
 - Hospitals
 - Aged Care
 - Future of Nurse Practitioner Service
- St John Ambulance Service – Impact on Volunteers and the provision of the service generally.
- Regional Subsidiaries
- Transport – Road Network
- Telecommunications
- Education
- Review of GROH Housing and Regional Housing issues
- Waste Management
- Agricultural Land Use

TABLE OF CONTENTS

1. OPENING, ATTENDANCE AND APOLOGIES.....	4
1.1. Opening	4
1.2. Attendance	4
1.3. Apologies	5
2. ACKNOWLEDGEMENT OF COUNTRY	7
3. DECLARATIONS OF INTEREST.....	7
4. ANNOUNCEMENTS	7
5. LOCAL GOVERNMENT HOST.....	7
6. GUEST SPEAKERS	8
6.1. Speakers for the February Zone Meeting	8
6.1.1. NBN Co	8
6.1.2. Kieran McGovern, Senior Policy Advisor (Planning), WALGa.....	8
7. MEMBERS OF PARLIAMENT	9
8. AGENCY REPORTS	9
8.1. Department of Local Government, Industry Regulation and Safety	9
8.2. Wheatbelt Development Commission	9
8.3. Regional Development Australia Wheatbelt	10
8.4. Main Roads Western Australia	10
8.5. Water Corporation.....	10
8.6. CBH.....	10
8.7. Wheatbelt District Emergency Management Committee	10
8.8. HC Construction Services Pty LTD	10
8.9. Request to Present – Australian Bureau of Statistics (ABS)	11
9. MINUTES.....	12
9.1. Confirmation of Minutes from the Great Eastern Country Zone Meeting held on 13 November 2025.....	12
9.2. Business Arising from the Minutes of the Great Eastern Country Zone Meeting held on 13 November 2025	12
9.2.1. Representation at Local Government Housing Forum, Thursday 27 November, Parliament House, Canberra – Report from Delegates.....	12
9.2.2. Letter to the Deputy Premier – Great Eastern Highway	13
9.2.3. Letter to the Minister for the Wheatbelt – Invitation to Zone.....	13
9.3. Minutes of the Great Eastern Country Zone Executive Committee Meeting held on 27 January 2026.....	14
9.4. Business Arising from the Great Eastern Country Executive Committee Meeting held on 27 January 2026	14
9.4.1. Zone Conference – Early Planning	14
10. ZONE BUSINESS	17
10.1. Zone Constitution	17
10.2. Memorandum of Understanding – Mutual Aid	19
10.3. In-Person Training Initiative.....	20
10.4. Senate Rural and Regional Affairs and Transport References Committee	21
10.5. Murchison Zone Request for Support Regarding Disaster Recovery Arrangements for Flooding	22
10.6. Delegation Workshop	22
10.7. Disaster Ready Fund: Round 4 Anticipated to Open in March 2026.....	22
10.8. Water Management Discussion Paper	23
10.9. Consultation on Draft Climate Change Advocacy Position.....	25
10.10.2026 Local Government Honours Awards.....	26

10.11. Draft Renewable Energy Planning Code.....	27
11. ZONE REPORTS	30
11.1. Chair Report.....	30
11.2. Wheatbelt District Emergency Management Committee (DEMC)	30
11.3. WALGA RoadWise.....	30
12. WALGA STATE COUNCIL EXECUTIVE REPORTS	31
12.1. WALGA President’s Report	31
12.2. State Councillor Report	31
12.3. Status Report.....	31
13. WALGA STATE COUNCIL AGENDA	34
13.1. Aviation Advocacy Position.....	34
13.2. OTHER STATE COUNCIL AGENDA ITEMS	38
14. EMERGING ISSUES	39
14.1. Secondary Freight Route	39
14.2. Status of Legislative Amendments Relating to the Rating of Miscellaneous LicenCeS.....	39
15. NEXT MEETING.....	40
16. CLOSURE	40

1. OPENING, ATTENDANCE AND APOLOGIES

1.1. OPENING

The meeting opened at 9:32am.

1.2. ATTENDANCE

MEMBERS	2 Voting Delegates from each Member Council
Shire of Bruce Rock	Cr Stephen Strange (State Council Representative)
	Mr Mark Furr, Chief Executive Officer, non-voting
Shire of Cunderdin	President Cr Alison Harris
Shire of Dowerin	Cr Ashley Jones
	Deputy President, Cr Robert Trepp, deputy delegate
Shire of Kellerberrin	Cr Emily Ryan
	Ms Morgan Ware, Manager Governance, voting delegate
Shire of Kondinin	Cr Toni Smeed
Shire of Koorda	Deputy President, Cr Gary Greaves
Shire of Merredin	President Cr Donna Crook
	Mr Craig Watts, Chief Executive Officer, deputy delegate
Shire of Mount Marshall	President Cr Tony Sachse (Zone Chair)

Shire of Narembeen	President Cr Holly Cusack
	Ms Rebecca McCall, Chief Executive Officer, deputy voting delegate
Shire of Nungarin	Cr Gary Coumbe
Shire of Tammin	Deputy President, Cr Tanya Nicholls
	Mr Andrew Malone, Chief Executive Officer, non-voting
Shire of Trayning	President Cr Melanie Brown
	Mr Peter Naylor, Chief Executive Officer, non-voting
Shire of Westonia	President Cr Mark Crees
	Mr Bill Price, Chief Executive Officer, voting delegate
Shire of Wyalkatchem	President Cr Christy Petchell
	Mr Ian McCabe, A/Chief Executive Officer, non-voting
Shire of Yilgarn	President Cr Bryan Close
	Mr Cameron Watson, A/Chief Executive Officer, non-voting

GUESTS	
Main Roads WA	Mr Mohammad Siddiqui, Director Wheatbelt Region
Regional Development Australia WA	Mr Josh Pomykala, Director Regional Development
Wheatbelt Development Commission	Mr Grant Arthur, Director Regional Development
Wheatbelt District Emergency Management Committee	Ms Shelby Robinson, District Emergency Management Advisor
CBH Group	Ms Kellie Todman, Manager Governance and Industry Relations Ms Emma Haak, Planning and Approvals Lead
NBN Co	Ms Jenny Thomas, Regional Development and Engagement Manager – North WA

WALGA	
Mr Sam McLeod, Manager Commercial Services (Executive Officer)	
Ms Habiba Farrag, State Council Governance Officer	
Mr Kieran McGovern, A/Senior Policy Advisor Planning	
Ms Lauren McDonnell, Administration Assistant, Policy	

1.3. APOLOGIES

MEMBERS	
Shire of Bruce Rock	President Cr Ramesh Rajagopalan
Shire of Cunderdin	Mr Stuart Hoble, Chief Executive Officer, non-voting

Shire of Dowerin	President Cr Darrel Hudson Mrs Manisha Barthakur, Chief Executive Officer, non-voting
Shire of Kondinin	Deputy President, Cr Beverley Gangell Mr Bruce Wright, Chief Executive Officer, non-voting
Shire of Merredin	Deputy President, Cr Renee Manning
Shire of Mt Marshall	Deputy President, Cr Nicholas Gillett Mr Ben McKay, Chief Executive Officer, non-voting
Shire of Mukinbudin	President Cr Gary Shadbolt Ms Tanika McLennan, A/Chief Executive Officer, non-voting
Shire of Narembeen	Deputy President, Cr Hannah Bald
Shire of Nungarin	President Cr Pippa de Lacy Mr David Nayda, Chief Executive Officer, non-voting
Shire of Tammin	President Cr Charmaine Thomson
Shire of Westonia	Deputy President, Cr Ross Della Bosca, Deputy
Shire of Wyalkatchem	Deputy President, Cr Mischa Stratford
Shire of Yilgarn	Cr Donna Newbury

GUESTS

Wheatbelt Development Commission	Mr Rob Cossart, Chief Executive Officer
Water Corporation	Ms Rebecca Bowler, Manager Customer & Stakeholder – Goldfields & Agricultural Region

MEMBERS OF PARLIAMENT

Hon Melissa Price MP, Member for Durack
Mr Lachlan Hunter MLA, Member for Central Wheatbelt
Hon Sandra Carr MLC
Mr Rick Wilson MP, Member for O'Connor
Hon Steve Martin MLC
Mr Peter Rundle MLA, Member for Roe

WALGA

Ms Tracey Peacock, Road Safety Advisor
--

2. ACKNOWLEDGEMENT OF COUNTRY

We, the Great Eastern Country Zone of WALGA acknowledge the continuing connection of Aboriginal people to Country, culture and community, and pay our respects to Elders past and present.

3. DECLARATIONS OF INTEREST

Elected Members must declare to the Chairman any potential conflict of interest they have in a matter before the Zone as soon as they become aware of it. Councillors and deputies may be directly or indirectly associated with some recommendations of the Zone and State Council. If you are affected by these recommendations, please excuse yourself from the meeting and do not participate in deliberations.

Nil.

4. ANNOUNCEMENTS

Nil.

5. LOCAL GOVERNMENT HOST

A Zone member Local Government is invited to make a short (10 minute) presentation on what is occurring in their Local Government.

The Shire of Trayning made a presentation at this meeting.

All host presentations for this year are proposed to be delivered by the Local Government physically hosting the meeting (with no host in June).

The Shire of Cunderdin is invited to make a presentation to the next Zone meeting, in April (to be held at Cunderdin).

The following hosts will be:

Date	Time	Host Council
Thursday, 23 April	9:30 am	Shire of Cunderdin
Thursday, 11 June*	TBC	Perth/MSTeams (No Host)
Thursday, 13 August	9:30 am	Shire of Bruce Rock
Thursday, 12 November	9:30 am	Shire of Dowerin

6. GUEST SPEAKERS

Guest Speaker Protocols

- *The main speaker or keynote address to the Zone will be generally 30 minutes with 15 minutes for questions*
- *Other guest speakers will have a time limit of 20 minutes with 10 minutes for questions.*

6.1. SPEAKERS FOR THE FEBRUARY ZONE MEETING

6.1.1. NBN CO

Jenny Thomas, Regional Development and Engagement Manager – North WA

A presentation on the following NBN updates was provided:

- NBN Fix Line Internet upgrades;
- Copper to Fibre (FTTP) upgrades;
- fixed wireless tower upgrades;
- upcoming launch of NBN's LEO Satellite; and
- Emergency Response STAND Sites.

A summary was provided to the Zone.

6.1.2. KIERAN MCGOVERN, SENIOR POLICY ADVISOR (PLANNING), WALGA

The Western Australian Planning Commission (WAPC) has released a draft Renewable Energy Planning Code and Guidelines for public consultation. The Code and Guidelines aim to provide a clear and consistent framework for assessing energy infrastructure that supports the generation, storage and transmission of renewable energy across Western Australia.

The draft Code proposes consistent development standards and application requirements for renewable energy projects, supported by Guidelines that explain how applicants and decision-makers can meet these requirements.

WALGA is hosting an online information session for Elected Members on the draft Code alongside the Department of Planning, Lands and Heritage (DPLH) on Monday, 9 February 2026 at 10am. Further information is available at: [Renewable Energy Planning Code Elected Member Information Session](#).

While the DPLH has also been seeking to engage directly with Zones about the release of the Draft Renewable Energy Planning Code for comment, timing clashes and limitations have prevented their attendance at this meeting.

Accordingly, Mr McGovern provided a briefing for Zone delegates on the codes, and provided an opportunity for questions and answers on local planning and land use considerations for Zone members.

Should Zone delegates have detailed or specific questions, WALGA can seek to facilitate further engagement between Zone delegates and DPLH.

Consultation on the draft Code and Guidelines closes Friday, 10 April 2026, with submissions accepted via post, online through email or [Have your say, WA!](#)

WALGA is preparing a submission on behalf of the sector. Should you have any feedback to inform the submission, please provide this to us by 27 February 2026.

Noted

7. MEMBERS OF PARLIAMENT

Members of Parliament Protocols

Any Members of Federal and State Government in attendance are invited to provide a brief update on matters relevant to the Zone. Members of Parliament are invited to make a brief (approx. 5-10 minute) address, with equivalent time left for questions from delegates wherever possible.

Any Members of Federal and State Government in attendance are invited to provide a brief update on matters relevant to the Zone.

Nil

8. AGENCY REPORTS

Agency Reports Protocols

The Zone appreciates and prefers written updates (circulated with the Agenda) wherever possible. Agency representatives are invited to make brief (5 minute) remarks if the speaker wishes to provide context or a further update on a specific matter.

The Zone appreciates if time can be left for questions, typically for around 10 minutes. Briefings on a significant policy proposal or contentious topic are to be dealt with by the agency representative attending as a Guest or Keynote Speaker (item 6).

8.1. DEPARTMENT OF LOCAL GOVERNMENT, INDUSTRY REGULATION AND SAFETY

The Department of Local Government, Industry Regulation and Safety report was submitted for the Zone.

Noted

8.2. WHEATBELT DEVELOPMENT COMMISSION

Grant Arthur, Director Regional Development

Mr Arthur provided a verbal update to the Zone.

Noted

8.3. REGIONAL DEVELOPMENT AUSTRALIA WHEATBELT

Josh Pomykala, Director Regional Development

The report was submitted to the Zone.

Noted

8.4. MAIN ROADS WESTERN AUSTRALIA

Mohammad Siddiqui, Director Wheatbelt Region

Mr Siddiqui provided an update to the Zone.

Noted

8.5. WATER CORPORATION

Rebecca Bowler, Manager Customer and Stakeholder

Ms Bowler was an apology to the meeting.

Noted

8.6. CBH

Kellie Todman, Manager - Govt & Industry Relations, and Emma Haak, Lead – Planning and Approvals

Ms Todman and Ms Haak provided an update on the 2025/26 harvest, and associated logistics.

Noted

8.7. WHEATBELT DISTRICT EMERGENCY MANAGEMENT COMMITTEE

Shelby Robinson, District Emergency Management Advisory

Ms Robinson provided a verbal update to the Zone.

Noted

8.8. HC CONSTRUCTION SERVICES PTY LTD

For delegates' information – no associated presentation.

WALGA has been approached by HC Construction Services Pty Ltd requesting the opportunity to attend Zones meeting in 2026 to provide a deputation on how to navigate through the Disaster Recovery Funding Arrangement (DRFA).

Interested Zone CEOs or staff members can approach WALGA or contact HC Construction directly at: <https://hcconstruction.net.au/contact-us/>

Noted

8.9. REQUEST TO PRESENT – AUSTRALIAN BUREAU OF STATISTICS (ABS)

BACKGROUND

WALGA has been approached by a representative from the Australian Bureau of Statistics (ABS) requesting support for a deputation to be provided at Zones meetings to facilitate a targeted, Elected Member/CEO-focused discussion on the Australian Census.

The ABS is seeking insight on local community considerations, participation challenges, and how Census engagement can be strengthened across Western Australia.

This proposal recognises that councillors have distinct responsibilities, insights, and perspectives that extend beyond operational Census delivery.

CEOs and Elected members will also have the opportunity to explore how Census data supports council planning, advocacy, and service delivery, while helping shape future engagement approaches.

The session is designed to be practical, collaborative, and responsive to the priorities and experiences of local governments.

The session would be framed as: “We are here to listen – what would you like to ask, know, or see changed?”

Focus points:

- Elected-member perspectives
- Local challenges and insights
- Improvement and change
- Value for Local Governments
- Strengthened collaboration

RESOLUTION

Moved: Shire of Trayning

Seconded: Shire of Yilgarn

That the Great Eastern Country Zone does not support a deputation from the Australian Bureau of Statistics at the April 2026 Zone meeting.

CARRIED

9. MINUTES

9.1. CONFIRMATION OF MINUTES FROM THE GREAT EASTERN COUNTRY ZONE MEETING HELD ON 13 NOVEMBER 2025

The Minutes of the Great Eastern Country Zone meeting held on 13 November 2025 have previously been circulated to Member Councils.

RESOLUTION

Moved: Shire of Cunderdin

Seconded: Shire of Trayning

That the Minutes of the meeting of the Great Eastern Country Zone held on 13 November 2025 be confirmed as a true and accurate record of the proceedings.

CARRIED

9.2. BUSINESS ARISING FROM THE MINUTES OF THE GREAT EASTERN COUNTRY ZONE MEETING HELD ON 13 NOVEMBER 2025

9.2.1. REPRESENTATION AT LOCAL GOVERNMENT HOUSING FORUM, THURSDAY 27 NOVEMBER, PARLIAMENT HOUSE, CANBERRA – REPORT FROM DELEGATES

At the November meeting, the Zone resolved to support a representative to attend the Local Government Housing Forum, which was held on Thursday 27 November 2025 at the Australian Parliament House Theatre, Canberra. In line with the Zone's resolution, President Cr Brown travelled to Canberra as the Zone's representative.

The President (Cr Holly Cusack) and Chief Executive Officer (Ms Rebecca McCall) of the Shire of Narembeen also attended the Forum, recognising the Shires' contribution to the development of the *Australian Community Housing and ALGA Guide for Local Government on the Delivery of Affordable Housing*. The Shire's input was informed by practical experience with CEACA.

President Cr Brown, President Cr Cusack and Ms McCall were able to maximise the advocacy value of the trip by arranging several meetings with Parliamentarians and stakeholders.

In line with the November report, the final cost to the Zone associated with sending a representative was approximately \$2,760.

A further report was provided to the Zone by the representatives.

Noted

9.2.2. LETTER TO THE DEPUTY PREMIER – GREAT EASTERN HIGHWAY

Following discussion about the condition of Great Eastern Highway at the November Zone meeting, a letter from the Zone to the Deputy Premier has been drafted, based on a recent letter to the Minister from WEROC.

The Zone's Executive Committee provided comments on the draft, and the letter was duly revised for signing by the Zone's Chair, Deputy Chair, and State Councillor at the February Zone Meeting.

A draft version of the letter is included as an attachment to the Agenda. A final copy of the letter was signed at the meeting.

RESOLUTION

Moved: Shire of Yilgarn
Seconded: Shire of Cunderdin

That the Great Eastern Country Zone note the signing of the letter to the Deputy Premier expressing concern at the condition of the Great Eastern Highway.

CARRIED

9.2.3. LETTER TO THE MINISTER FOR THE WHEATBELT – INVITATION TO ZONE

Due to scheduling challenges with attending Zone Meetings in-person during 2025, the Hon Sabine Winton MLA (the Minister for Education; Early Childhood; Preventative Health; Wheatbelt) invited the Chairs and Deputy Chairs from the Avon Midland Country Zone, Central Country Zone, and Great Eastern Country Zone to a working lunch at Parliament House held on 7 October 2025.

Prior to the meeting, WALGA supported the Chairs and Deputy Chairs to meet to discuss potential discussion points of broad relevance across the three Wheatbelt Zones. Through this process, the four key issues of Housing, Health, Roads, and Energy were identified as the most pressing topics of relevance across the three Zones.

The lunch provided an opportunity to discuss a range of matters related to the four key issues with the Minister, in her capacity as the Minister for the Wheatbelt.

As there is strong interest in the Minister attending an upcoming Zone meeting, a letter from the Great Eastern Country Zone has been drafted to:

- Express thanks to the Minister for hosting the lunch;
- Reiterate the key issues common to the three Zones discussed at the lunch (with notes included as an attachment); and
- Invite the Minister to attend and provide an address at a meeting of the Great Eastern Country Zone in 2026.

A draft version of the letter was included as an attachment to the Agenda. A final copy of the letter was signed at the meeting.

A similar letter has been drafted for the consideration of the other two Zones represented at the lunch.

RESOLUTION

Moved: Shire of Narembeen
Seconded: Shire of Nungarin

That the Great Eastern Country Zone note the signing of the letter to the Minister for the Wheatbelt inviting the Minister to provide an address to a meeting of the Zone in 2026.

CARRIED

9.3. MINUTES OF THE GREAT EASTERN COUNTRY ZONE EXECUTIVE COMMITTEE MEETING HELD ON 27 JANUARY 2026

The Minutes of the Great Eastern Country Zone Executive Committee meeting held on 27 January 2026 were provided as an attachment to the agenda.

RESOLUTION

Moved: Shire of Cunderdin
Seconded: Shire of Westonia

That the Minutes of the Great Eastern Country Zone Executive Committee meeting held on 27 January 2025 be received.

CARRIED

9.4. BUSINESS ARISING FROM THE GREAT EASTERN COUNTRY EXECUTIVE COMMITTEE MEETING HELD ON 27 JANUARY 2026

9.4.1. ZONE CONFERENCE – EARLY PLANNING

The Zone's Executive Committee is keen to initiate early planning for the 2027 Conference. Accordingly, expressions of interest are invited for Zone Local Governments and delegates wishing to be involved in the delivery of the 2027 Conference.

Host Local Government

All Zone Local Governments are invited to consider expressing their interest to host the 2027 Conference.

Any interested Local Governments must have access to a venue suitable to accommodate 80-100 guests indoors in February/March 2027 (with a date to be determined). Ideally, the host Shire will also be able to nominate a venue for a welcome event for delegates wishing to arrive the prior afternoon or stay the following evening.

Expressions of interest are non-binding, and WALGA can assist in discussing any logistical considerations, etc. It is requested that expressions of interest include a basic overview of the proposed venue(s).

Expressions of interest for prospective host Local Governments are requested by email to WALGA by Friday, 6 March.

Conference Planning Committee

As with the 2025 Conference, a Planning Committee is proposed to be formed to provide advice and input over the course of planning the event.

Zone delegates are invited to express their interest on serving on the Committee, which will generally meet informally via MS Teams.

Expressions of interests from prospective Zone Conference Committee members are requested by email to WALGA by Friday, 6 March.

The Zone Conference Committee will consider nominations from prospective hosts and comments on potential themes, speakers, ideas, etc. to progress further planning.

Comment on Themes, Ideas, Speakers, etc.

The Executive Committee considered a working list of potential themes for the 2027 Conference, including:

- “The Wheatbelt in a Changing World” (agronomic/economic/impact of global politics)
- “Growing the Wheatbelt” (economic development, particularly ag-related, maintaining and supporting population centres)
- “Regional Resilience” (emergency/social connectedness/community governance)
- “Bridging the Urban-Rural Divide” (rural community development/knowledge and resource sharing between Local Governments)
- “Wellness in the Regions” (focus on regional health, especially comparing to other case studies in similar countries)
- “Regional Community Leadership and Influence” (focus on State and Federal engagement, leadership, advocacy)

The Executive Committee also discussed interest in recruiting a notable keynote speaker to align with the selected theme.

Zone delegates are invited to provide any comment on the potential themes to inform planning and programming.

Comments can be provided email to WALGA by Friday, 6 March or verbally at the Zone meeting.

Next Steps

Anyone with an Expressions of Interest, query, or comment can contact Sam McLeod, Executive Officer at smcleod@walga.asn.au or by phone on 0488 668 301.

RESOLUTION

Moved: Shire of Wyalkatchem

Seconded: Shire of Tammin

That the Great Eastern Country Zone notes:

- 1. The opening of Expressions of Interest for Local Governments to host the 2027 Zone Conference;**
- 2. The opening of Expressions of Interest for Zone delegates to serve on the 2027 Zone Conference Planning Committee; and**
- 3. That general comment is invited on potential 2027 Zone Conference themes, topics, and speakers.**

CARRIED

10. ZONE BUSINESS

10.1. ZONE CONSTITUTION

The following attachments were previously distributed with the Agenda:

1. Constitution with proposed amendments (clean formatting)
2. Constitution with proposed amendments (full markup)
3. Standing Orders (version from circa 2005)

In 2025, the Zone's External Auditor identified the potential need to consider amendments to the Zone's Constitution to allow for the Zone's accounts to be administered through a finance system, rather than through a specific bank account.

Since WALGA was appointed as the Zone Secretariat, WALGA has managed the Zone's accounts utilising WALGA's finance systems. WALGA also place the Zone's excess cash reserves in term deposits. As WALGA is subject to an annual external audit, the Zone's cash balance—including the associated term deposit—is incorporated within the scope of that audit, providing independent assurance over the accuracy and completeness of these balances. The Zone can also commission external audits of the Zone's finances, as occurred in 2025.

The Zone's Constitution was adopted in 2005 and appears to have been last reviewed in 2012. Accordingly, a desktop review of the Constitution has been undertaken, with reference to WALGA's Constitution.

The review seeks to modernise language, and ensure the Constitution is aligned with the current practices of the Zone.

It appears that the Zone's meeting procedures were adopted in 2005. For ease of reference and understanding, it is proposed to move the quorum requirement from the meeting procedures to the Constitution.

The amendments provide for these Standing Orders (or other procedures) to still be used if needed, or for the Zone to adopt other procedures. A review of the Standing Orders could be undertaken in future if required.

A marked-up version of the proposed Constitution is attached, with amendments summarised below.

Section	Nature of Proposed Change
1. Name	- Added short form name of "Great Eastern Country Zone".
2. Interpretation	- Removed redundant references.
3. Objects	(No change)
4. Membership	- Added reference to Members typically being able to appoint two delegates, unless otherwise determined by the Zone.
5. Change of Membership Status	- Removed redundant reference to withdrawal of membership from WALGA (this is more appropriately in the WALGA Constitution)

Section	Nature of Proposed Change
6. Meetings – Ordinary and Special	<ul style="list-style-type: none"> - Added “typically” before “held in person”, to allow for occasional meetings held virtually or using a hybrid format (e.g. Perth meeting) if necessary. - Removed reference to a specific day of the week for meetings - Added new section on quorum to provide for meeting to reduce ambiguity. This is based on the Zone’s Standing Orders. - Removed specific reference to “Meeting Procedures”, replaced with “any rules and practices of the Zone as adopted from time to time”. In practice, meeting procedures can still be adopted/used as required. A copy of the current Meeting Procedures is attached to this item.
7. Zone President/Chair	<ul style="list-style-type: none"> - Added “Chair” as alternative term, given this term is now generally favoured. - Minor change to express that President/Chair is to have duties which are similar to those of a President of a Local Government.
8. Deputy President	<ul style="list-style-type: none"> - Added “Deputy Chair” alternative language as for Zone Chair
9. Representative to State Council and	<ul style="list-style-type: none"> - Election of State Councillors and Deputy State Council is dealt with under Clause 16 of WALGA’s Constitution. Therefore, these clauses are proposed to be amended to simply reference WALGA’s Constitution but retain reference to State Councillor to report State Council meeting outcomes back to the Zone.
10. Deputy Representative to State Council	
11. Executive Officer	<ul style="list-style-type: none"> - Simplified language that Zone and Zone’s Executive Committee may make decisions which the Executive Officer is to progress or implement.
12. Zone Executive Committee	<ul style="list-style-type: none"> - Simplified that Executive Committee can consist of delegates as the Zone determines (as occurred at the last election) - Added reference to Executive Committee engaging with the Executive Officer on the implementation of the Zone’s decisions, actions, or initiatives - Added that Executive Committee can determine its procedures.
15. Zone Decision-Making	<ul style="list-style-type: none"> - Reworded previous clause about authority for the Zone being ultimately through decisions at Zone meetings.
16. Election Procedure	<ul style="list-style-type: none"> - Minor rewording to references to holding elections in accordance with the Zone’s practices, “having regard to the general principles of the Local Government Act” to avoid need to apply prescriptive details in Act (e.g. preferential vote count procedures, backfilling, etc.).
17. Vacating of Office	(No change)
17 Finances	<ul style="list-style-type: none"> - Added general clause about Zone may utilise funds for any purpose in best interests of the members of the Zone
19. Subscriptions	(No change)
20 Banking	<ul style="list-style-type: none"> - Reworded to generally require Executive Office to establish and maintain a banking facility to account for the Zone’s finances (rather than requiring an individual account). - Reworded that payments are only to be made as duly authorised and reported in accordance with the Zone or Executive Committee’s requirements

Section	Nature of Proposed Change
21. Constitutional Disputes	(No change)
22. Dissolution	(No change)
23 Amendments to the Constitution (Generally)	<ul style="list-style-type: none"> - Provided for the Executive Officer to fix typographical errors in the Constitution, but is to notify Zone after doing so. - Fixed clause numbering - Repagination (appears as intended if “Tracked Changes” is not displayed) - Updated fonts and graphic to match WALGA meeting papers style - Deleted “Register of Powers, Authorities, Discretions and Duties” at appendix

A majority of not less than 75% of representatives present at an Ordinary Meeting of the Zone will be needed to pass amendments.

Therefore, this item is presented for discussion at this meeting, to allow for comment and any revision before a decision is considered at the April meeting.

Any comments or queries can be raised at the meeting, or by email to WALGA by Friday, 6 March. Any comments received at this time will be considered in finalising proposed amendments.

RESOLUTION

Moved: Shire of Cunderdin

Seconded: Shire of Merredin

That the Great Eastern Country Zone:

- 1. Note the proposed amendments;**
- 2. Discuss the proposed amendments if required;**
- 3. Note that any further comments are requested by 9 March 2026;**
- 4. Note that a final proposed form of amendments will be presented to the April Zone meeting.**

CARRIED

No specific comments on the proposed amendments were raised at the meeting.

10.2. MEMORANDUM OF UNDERSTANDING – MUTUAL AID

Some Zone members have recently raised queries about the Zone Mutual Aid Memorandum of Understanding (MOU) from June 2023, mostly in the context of emergency management and recovery.

It is understood that the MOU has served as an instrument to encourage Zone Shires to work together on emergency management and response initiatives.

Records indicate that most (but not all) member Local Governments last signed a version of the MOU in 2023.

Given the MOU is a non-binding expression of intent to offer help when needed and when capacity is available, the existence and awareness of the document is, to some degree, more important than a formal signature.

Depending on the views of the Zone, one option would be for the Zone to adopt a new MOU on the same terms, which is reaffirmed annually by a resolution of the Zone. A pro-forma item for the CEO of each Member Local Government to present to their Council before the high-threat season each year may be prepared for noting or formal endorsement to ensure timely awareness.

RESOLUTION

Moved: Shire of Wyalkatchem
Seconded: Shire of Yilgarn

That the Great Eastern Country Zone discuss the proposed approach to a standing MOU noted/renewed annually, potentially including a pro-forma for member Councils to note each year.

CARRIED

Zone delegates discussed general support for the proposal as outlined in the item, including potential to align the initiative with DFES and other local emergency management initiatives.

10.3. IN-PERSON TRAINING INITIATIVE

In 2025, the Zone pursued an initiative to provide Zone-funded face-to-face training for Council Members in the Zone. The proposed dates were:

Block	Units	Dates
Block 1 2 days	Understanding Local Government; Conflict of Interest; Meeting Procedures	Thursday, 5 February and Friday, 6 February 2026
Block 2 2 days	Serving on Council	Thursday, 19 February and Friday, 20 February 2026
Block 3 1 day	Understanding Financial Reports and Budgets	Monday, 9 March 2026

Each Block had places for 20 attendees.

Following the close of the Expressions of Interest, there were insufficient nominations to justify running the first two blocks of training.

Accordingly, a second call of Expressions of Interest was run to see if additional attendees could be recruited. The results of this were:

- 7 Council Members interested in Block 1 (up from 6)
- 11 Council Members interested in Block 2 (up from 7)
- 16 Council Members interested in Block 3 (up from 11).

Accordingly, the Zone's Executive Committee elected to proceed with only running Block 3 on this occasion. Zone Councillors who nominated for Block 1 or 2 (but not 3) were invited to take the remaining places in Block 3, which is now essentially fully subscribed.

Arrangements are being made for the Block 3 (Understanding Financial Reports and Budgets) training module to be held at Westonia on 9 March 2026. This change will result in an underspend on this item for the 2025-26 financial results.

Noted

10.4. SENATE RURAL AND REGIONAL AFFAIRS AND TRANSPORT REFERENCES COMMITTEE

On 27 November 2025 the Senate referred an inquiry into the state of rural, regional and remote Medicare access and funding to the Senate Rural and Regional Affairs and Transport References Committee for inquiry and report by 30 June 2026. Information about the inquiry, including terms of reference, is available at the [inquiry webpage](#).

The committee has invited Local Governments to make a submission addressing some or all of the terms of reference. The closing date for submissions is **Thursday, 19 February 2026**. Late submissions may not be accepted unless an extension has been granted by the committee; please contact the secretariat if you require an extension. For further information about making a submission see: [Making a submission – Parliament of Australia \(aph.gov.au\)](#)

WALGA is currently preparing a submission on behalf of the sector.

An example of current inequity has been provided by a Zone Shire. The Zone Shire contracted a private provider to provide GP services within the Shire. The provider chose not to sign up to the bulk billing initiative because the extra rural/remote incentive is split between the business owner and the doctor providing the services, diluting the benefit to the business. Just up the road in the next Shire, where the practice is owned and operated by a sole provider, the GP there has signed up to the arrangement, meaning that in the space of 40 kms or so, you can pay nothing for a GP visit or you can pay \$110.

Zone members are encouraged to consider making a submission.

Noted

10.5. MURCHISON ZONE REQUEST FOR SUPPORT REGARDING DISASTER RECOVERY ARRANGEMENTS FOR FLOODING

The Murchison Country Zone of WALGA recently passed a resolution at their November meeting about issues relating to disaster recovery funding arrangements for flooding, as follows:

“That the Murchison Country Zone request WALGA and other WALGA Zones to call upon the Office of the Auditor General to conduct a performance audit of Recovery and Resilience management of the Disaster Recovery Funding Arrangements Western Australia.”

Rather than take this item directly to the Zone, the resolution is being considered through the usual State Council and Policy team process, and is therefore likely to be subject of a future item to the Zone.

Noted

10.6. DELEGATION WORKSHOP

The Delegation Workshop is currently booked for Monday, 23 February 2026. An update, including a review of the Zone Priorities will be provided at the April Zone meeting.

Noted

10.7. DISASTER READY FUND: ROUND 4 ANTICIPATED TO OPEN IN MARCH 2026

By Rachel Armstrong, Policy Manager Emergency Management

The Disaster Ready Fund (DRF) is the Australian Government's key funding program to support projects that reduce disaster risk and strengthen community resilience.

Round Four of the DRF is expected to open in March 2026 with approximately \$200 million available nationally. A strong focus on *construction-ready*, infrastructure-based mitigation projects with clear risk reduction benefits is expected. This is similar to Round 3 which prioritised infrastructure-based projects such as flood levees, cyclone shelters, warning systems. A list of Round 3 projects funded is available at [Disaster Ready Fund | NEMA](#)).

WALGA is providing early notice to Zones and member Local Governments to consideration of both individual and collaborative project opportunities, and pre-planning ahead of the formal announcement.

The DRF is administered by DFES, in Western Australia. Further information is available at [Disaster Resilience Grants - Department of Fire and Emergency Services](#) and by emailing DisasterResilienceGrants@dfes.wa.gov.au.

DRF Round 4 is likely to be released in March 2026, and encourage Local Governments to consider shared or individual disaster risk reduction projects.

WALGA will advise the Sector when the DRF is formally announced.

Noted

10.8. WATER MANAGEMENT DISCUSSION PAPER

By Rebecca Brown, WALGA Policy Manager Environment and Waste

EXECUTIVE SUMMARY

- WALGA has developed a Water Management in Western Australia Discussion Paper exploring issues for Local Governments in managing water resources.
- To inform the Discussion Paper, WALGA undertook research and direct engagement with the sector and reviewed existing Water Advocacy Positions and feedback from WALGA Zones.
- Based on this consultation, the Discussion Paper identifies water security and water efficiency as key themes.
- Feedback on the Discussion Paper will inform the development of a new water management advocacy position.
- Zones and Local Governments are encouraged to provide comments to WALGA by 12 March 2026.

POLICY IMPLICATIONS

This item relates to [WALGA Advocacy Positions](#):

- Service Delivery to Aboriginal Communities;
- 4.3 Clearing Permits and Water Licenses and Permits;
- 6.10 Public Open Space (POS); and
- 6.14 Planning for Water.

ATTACHMENT

- [Water Management in Western Australia Discussion Paper](#)

BACKGROUND

Local Governments contribute to the management of water through strategic planning, land management, development approvals, community behaviour change and, in some cases, direct water service provision. Local Governments' role in water service provision includes drainage, water use and re-use and aspects of wastewater and sewerage services. The challenges for future water management are escalating across Western Australia due to population growth, climate change and increased competition for limited water resources.

To inform the Discussion Paper WALGA reviewed its existing Water Advocacy Positions and motions, feedback from WALGA Zones and undertook research and direct consultation with the sector. Consultation included workshops with both metropolitan and non-metropolitan Local Governments, an online session with 40 officers focused on water security and efficiency and a regionally focused session with 30 Local Government representatives exploring the barriers to being waterwise in a regional setting. In addition, WALGA conducted 14 one-on-one interviews with officers from 22 metropolitan, regional and remote Local Governments to better understand key issues. Further insights were gained

through meetings with officers from the Department of Water and Environmental Regulation and the Water Corporation, as well as internal discussions with WALGA.

COMMENT

From consultation and research WALGA has undertaken with Local Government, two key themes consistently emerged - water security and water efficiency.

Water security relates to the reliable availability, adequate quantity and acceptable quality of water needed to support human health, economic development and environmental amenity. Issues identified include:

- **Infrastructure:** Funding to repair and upgrade aging Local Government water infrastructure including irrigation, drainage and stormwater systems and to improve reliability of State-managed assets.
- **Alternative Sources:** Diversifying water supply through non-traditional sources such as recycled water, stormwater harvesting, or desalination to support community assets.
- **Licensing:** Reforming the current water licensing system, including equity, access and regulatory enforcement.
- **Access:** Addressing barriers to equitable water access, particularly for regional and remote communities.
- **Use:** Planning for water allocation and consumption across sectors.

Water efficiency is focused on reducing unnecessary water loss through better practices, technologies and infrastructure. Issues identified include:

- **Technology:** Adopting waterwise technologies to enhance water efficiency.
- **Water Literacy and behaviour change:** Increasing water literacy within Local Government and the community to support change management and adaptation within communities.
- **Water Sensitive Urban Design:** Improving understanding to encourage the adoption of efficient technologies and design standards to reduce water consumption across public and private infrastructure.

Local Governments across Western Australia are addressing water security and efficiency through various actions across strategic infrastructure planning, innovative water management practices and community awareness. A new Water Management Advocacy Position will ensure WALGA can effectively advocate on behalf of the sector in relation to this issue. The Discussion Paper includes options to address these issues and questions for the sector relating to each of the key areas.

Feedback on the Discussion Paper will inform the development of a new water management advocacy position. All Zones and Local Governments are encouraged to provide comments to WALGA by 12 March 2026.

Noted

10.9. CONSULTATION ON DRAFT CLIMATE CHANGE ADVOCACY POSITION

By Rebecca Brown, WALGA Policy Manager Environment and Waste

EXECUTIVE SUMMARY

- WALGA is undertaking consultation on a revised Climate Change Advocacy Position.
- This Draft was developed following initial consultation, consideration by State Council in March 2025 and feedback from the Environment Policy Team of State Council.
- Since WALGA's current Advocacy Position and Policy Statement were endorsed in 2018, there have been significant legislative, policy, technological and scientific changes.
- An updated climate change advocacy position, which complements other WALGA advocacy positions, will provide a sound basis for WALGA's advocacy.
- WALGA is seeking Council endorsed feedback by 1 May 2026.

POLICY IMPLICATIONS

This item is intended to replace WALGA's 2018 Climate Change [Advocacy Position](#) and [Policy Statement](#).

ATTACHMENT

The Consultation Paper is available [online](#).

BACKGROUND

Climate change, and related legislation, policy and action, have implications for many aspects of Local Governments' operations and services. More frequent and severe droughts, heatwaves, bushfires, extreme rainfall events and warming, rising sea levels are increasing the costs and complexity of delivering critical services, infrastructure and ensuring community wellbeing.

In 2018, State Council endorsed a [Climate Change Policy Statement](#) and advocacy position, following extensive sector consultation. Since this Advocacy Position was adopted there have been significant legislative, policy, technological and scientific changes, including:

- The national *Climate Change Act 2022* and the Western Australian Climate Change Bill 2023.
- The *Local Government Amendment Act 2023*, which expanded Western Australian Local Governments' general function to include planning for, and mitigating, the risks associated with climate change.
- The release of the Australian Government's [National Climate Risk Assessment](#) and [National Adaptation Plan](#) in 2025.
- Escalation of the transition to renewable energy, uptake of electric vehicles and energy efficiency standards under the National Construction Code.
- Climate science and projections ([international](#), [national](#) and [WA specific](#)) have also become clearer regarding the risks posed by climate change and the need for action to address the consequential impacts.

COMMENT

It is important that the WALGA climate change advocacy position is updated to reflect these changes and the consequent needs and priorities of Local Governments. An updated

climate change advocacy position, which complements other WALGA advocacy positions, will provide a sound basis for WALGA's advocacy.

Following initial consultation, consideration by State Council in March 2025 and feedback from the Environment Policy Team, WALGA has developed a revised, draft Climate Change Advocacy Position for Local Government feedback.

WALGA Environment and Waste Team members will be attending Zone meetings in April 2026 to support zone discussions on the draft Advocacy Position.

WALGA is seeking Council endorsed feedback on the draft Climate Change Advocacy Position by **COB Friday, 1 May 2026**. Feedback can be provided to environment@walga.asn.au.

Following consideration of this feedback a final draft advocacy position will be developed and provided to Zones and State Council for consideration, expected to be in July 2026.

Noted

10.10. 2026 LOCAL GOVERNMENT HONOURS AWARDS

The Honours Program recognises and celebrates the outstanding achievements and lasting contributions made by Elected Members and officers to their respective Local Government, the Local Government sector, WALGA and the wider community.

There are five awards in the 2026 Program:

1. Local Government Medal
2. Life Membership
3. Eminent Service Award
4. Merit Award
5. Young Achievers Award

All Local Government Elected Members and officers are eligible for nomination for each award.

Nominations are open now and will close at **5:00pm on Thursday, 2 April 2026**.

Further information about the 2026 Honours Program, including the nomination form and guidelines for preparing nominations, are available on the [WALGA website](#).

All awards will be presented later this year at the WALGA Local Government Awards event. More details about the event will be announced shortly.

For more information contact Habiba Farrag, State Council Governance Officer, on 9213 2050 or via email honours@walga.asn.au.

Noted

10.11. DRAFT RENEWABLE ENERGY PLANNING CODE

By Kieran McGovern, Senior Policy Advisor, Planning

EXECUTIVE SUMMARY

- WALGA Advocacy Position 6.17 Renewable Energy Facilities calls for changes to the renewable energy State planning framework to ensure it is fit for purpose to guide the ongoing development of the sector.
- The State Government has released a draft Renewable Energy Planning Code and Guidelines with the aim of establishing a consistent assessment framework, clear development standards, and improved certainty around impacts such as noise, landscape, environmental considerations, and safety.
- The Code initially focuses on wind farms but is designed to expand to other renewable technologies, requiring detailed technical reporting and encouraging (but not regulating) community benefit-sharing agreements.
- Proposed regulatory amendments would align local planning schemes with the Code and classify renewable energy projects valued at \$20 million or more as mandatory significant development, shifting decision-making authority to the WAPC.
- WALGA strongly encourages consideration of the draft Code by Zones. Local Governments should make their own submissions on the draft Code by 10 April 2026 and provide feedback to WALGA to inform our submission on behalf of the sector by 27 February 2026. Council endorsed submissions are preferred.

ATTACHMENT

- [Draft Renewable Energy Planning Code and Guidelines](#)
- [Information Sheet - Proposed Amendments to Local Planning Scheme Regulations](#)
- [Information Sheet - Proposed Amendments to Significant Development Regulations](#)
- [WALGA summary of the draft Renewable Energy Planning Code](#)

POLICY IMPLICATIONS

WALGA's proposed advocacy approach is consistent with WALGA [Advocacy Positions](#):

- 6.1 Planning Principles and Reform
- 6.4 State Development Applications and Decision Making
- 6.16 Energy Transition Engagement and Community Benefit Framework
- 6.17 Renewable Energy Facilities
- 6.18 Priority Agriculture.

BACKGROUND

The growth in the number, size, and complexity of renewable energy facilities across Western Australia is expected to continue as energy generation and other traditional industries de-carbonise their facilities and operations. As a result, the placement and management of renewable energy facilities have become contentious issues in local communities across Western Australia.

In September 2024, WALGA's State Council endorsed three advocacy positions to address concerns related to renewable energy. Advocacy Position 6.17 Renewable Energy Facilities noted that the existing Western Australian Planning Commission's (WAPC) Position Statement: Renewable energy facilities was inadequate to address these concerns, leading to inconsistent application and approvals of renewable energy facilities across the State.

The advocacy position calls for the existing Position Statement: Renewable Energy Facilities to be elevated to a State planning policy, to provide the highest level of planning policy control and ensure the state planning framework is fit for purpose to guide the ongoing development of the sector.

On 12 December 2025, the State Government released a draft Renewable Energy Planning Code (the Code) and associated Guidelines for public consultation. The Code has been prepared to provide guidance to industry, Local Government and communities by:

- introducing a consistent development assessment framework for renewable energy infrastructure across Western Australia.
- establishing clear development standards and application requirements.
- addresses potential land use and environmental impacts, such as noise and landscape considerations.

The initial focus of the Code is on wind farms, with flexibility to expand to other renewable energy developments, including solar farms and battery energy storage systems.

The draft Code covers key planning issues such as safety, noise, shadow flicker, landscape and visual impact, natural environment, natural hazards, aviation safety, electromagnetic interference, transport, construction, and decommissioning.

Under the proposed Code, development applications must include detailed technical reports, whilst community benefit-sharing agreements are encouraged, these agreements sit outside of the planning system.

To enable implementation of the Code, regulatory amendments are proposed to the *Planning and Development (Local Planning Schemes) Regulations 2015* to support incorporation of the Code into local planning schemes through Model Provisions, introduce standard land-use definitions that will apply to all local planning schemes and guide assessment of new noise-sensitive development near existing or approved wind farms.

There are also proposed reforms to the *Planning and Development (Significant Development) Regulations 2024*, which will classify renewable energy development applications valued at \$20 million or more as mandatory significant development. These projects will be assessed and determined by the WAPC under the State Significant Development Pathway (under Part 11B of the *Planning and Development Act 2005*), and Local Governments role will be to provide commentary to the development application, but final decision-making authority will rest with the WAPC.

Consultation on the draft Code and Guidelines closes 10 April 2026.

COMMENT

WALGA's has advocated for changes to the renewable energy State planning framework to ensure orderly and proper planning of renewable energy facilities and therefore welcomes the release of the draft Renewable Energy Planning Code and Guidelines by the State Government for public comment. This draft Code represents a significant step toward establishing a consistent planning framework to guide the ongoing development of

renewable energy facilities across WA - providing important clarity and guidance to WA Local Governments.

The proposed amendments to classify renewable energy projects over \$20 million as 'mandatory significant development' that must be determined by WAPC does not align with WALGA's Advocacy Position 6.4 State Development Applications and Decision Making, as it has the potential to erode Local Government decision making powers and community input. WALGA's position is that Part 11B should be abolished, or, if it is retained, the cost threshold should be raised to \$50 million.

WALGA considers it is essential that the requirement for community benefits be mandated. There are several options that should be examined as potential mechanisms to mandate community benefit-sharing agreements, including (but not limited to) amendments to existing planning or energy legislation or new, standalone legislation.

There is also a lack of guidance regarding appropriate land uses in particular zones, specifically protecting rural land for agricultural purposes, instead stating that wind farms are generally compatible with agricultural land uses. WALGA's position is that regulatory amendments are required to create a model zone through the *Planning and Development (Local Planning Schemes) Regulations 2015* for land identified as high quality agricultural land (noting most of this land is located in the South West region) known as the 'Priority Agriculture'.

WALGA held two online information sessions on the Code alongside the Department of Planning, Lands and Heritage on 5 and 9 February 2026 for Local Government officers and Elected Members respectively.

WALGA will prepare a submission to the State on behalf of the sector to ensure the draft Code delivers positive outcomes for Member Local Governments, communities and industry.

WALGA strongly encourages consideration of the draft Code by Zones. Local Governments should make their own submissions on the draft Code by 10 April 2026 and provide feedback to WALGA to inform our submission on behalf of the sector by 27 February 2026. Council endorsed submissions are preferred.

WALGA's submission will be provided to State Council by flying agenda to meet the submission deadline.

Noted

11. ZONE REPORTS

11.1. CHAIR REPORT

President Cr Tony Sachse

RESOLUTION

Moved: Shire of Nungarin

Seconded: Shire of Trayning

That the Zone Chair's report be received.

CARRIED

11.2. WHEATBELT DISTRICT EMERGENCY MANAGEMENT COMMITTEE (DEMC)

President Cr Tony Sachse

RESOLUTION

Moved: Shire of Cunderdin

Seconded: Shire of Bruce Rock

That the Wheatbelt District Emergency Management Committee Report be received.

CARRIED

11.3. WALGA ROADWISE

Tracey Peacock, Regional Road Safety Advisor

Noted

12. WALGA STATE COUNCIL EXECUTIVE REPORTS

12.1. WALGA PRESIDENT'S REPORT

The WALGA President's Report was attached to the meeting Agenda.

RESOLUTION

Moved: Shire of Cunderdin

Seconded: Shire of Trayning

That:

1. **The WALGA President's Report be received; and**
2. **The Great Eastern Country Zone sends a letter thanking President Chappel for her service as WALGA President.**

CARRIED

12.2. STATE COUNCILLOR REPORT

Cr Stephen Strange

Cr Strange provided an update to the meeting on various WALGA matters including:

- Recent and upcoming business of State Council and Policy Teams;
- Overview of the Government's Review of the Biosecurity and Agriculture Management (BAM) Act as well as the Polyphagous shot-hole borer Transition to Management;
- Update on the Electoral Address Advocacy Position - Elected Members should not be required to put their address on their campaign material (particularly in the Metropolitan regions) and should instead be able to put a locality.

RESOLUTION

Moved: Shire of Westonia

Seconded: Shire of Kellerberrin

That the State Councillor Report be received.

CARRIED

12.3. STATUS REPORT

Noted

Agenda Item	Zone Resolution	WALGA Response	WALGA Contact
13 February 2025 Zone Agenda Item 14.1 WA Telstra Automatic Transfer Unit Pilot Deployment Program	That the Great Eastern Country Zone requests WALGA organise a roundtable with WALGA, Telstra, Department of Fire and Emergency Services and Department of Primary Industries and Regional Development to discuss the drafting of Community Support Agents Agreement for the implementation of the WA Telstra Automatic Transfer Unit Pilot Deployment Program.	Automatic Transfer Units (ATUs) have been installed by Telstra at 80 sites as per their agreement with the State Government. For this first season deployment will be managed by DFES in conjunction with Telstra. This addresses the residual liability issues that would otherwise fall to volunteers or Local Governments. Negotiations regarding the qualifications and training required for people to connect the generators to an ATU, the indemnity required to be provided to Telstra and principles for operationalizing the arrangements are ongoing.	Ian Duncan Executive Manager Infrastructure iduncan@walga.asn.au 9213 2031
5 March 2025 State Council Agenda Item 8.1 Climate Change Advocacy Position	The Zone supported the recommendation. However, the Zone also requests that WALGA remains open minded to further conversations on climate change.	WALGA has been working on an updated Draft Advocacy Position for consideration by Local Government. The Draft Advocacy Position, and accompanying Background Paper, will be released for a 12-week period to provide feedback. COMPLETE	Nicole Matthews Executive Manager Policy nmatthews@walga.asn.au 9213 2039
18 August 2025 Zone Agenda Item 9.4.1 Local Government Elections – Four Year Terms, Two Yearly Election Cycle	That the Great Eastern Country Zone request that WALGA continues to advocate to the State Government to retain the current system of four-year terms with a two-year spill for Local Government elections	This matter formed part of a State Council Strategic Forum discussion in December. Sector consultation will be undertaken to inform a proposed advocacy position for consideration by State Council.	Kirsty Martin, Executive Manager, Member Services 9213 2051 kmartin@walga.asn.au
13 November 2025 Zone Agenda Item 16.2 Review of the Community Sporting and Recreation Facilities Fund (CSRFF)	That the Great Eastern Country Zone: 1. Express its concern at the ongoing review of the Community Sporting and Recreation Facilities Fund (CSRFF) without a timeline for completion or confirmation of the program's future structure or funding levels. 2. Request WALGA to advocate to the Minister for Sport and Recreation and the Department of Creative Industries, Tourism and Sport (CITS) for:	In November 2025, WALGA contacted the Department of Creative Industries, Tourism and Sport (CITS) and was advised that funding rounds for 2025-26 had been paused while a review of the programs was undertaken. Further information on the impact on current and future rounds was requested but not provided. WALGA wrote to the Minister for Sport and Recreation and CITS in December 2025 and is awaiting a response.	Nicole Matthews Executive Manager Policy nmatthews@walga.asn.au 9213 2039

	<ul style="list-style-type: none"> a. Public release of the CSRFF review's scope, commencement date and expected completion timeline; b. Confirmation of the program's continuation and funding levels beyond the review period, with increases to reflect inflation, demand, and regional construction costs; c. Commitment that CSRFF will remain a merit-based, transparent, and equitable program accessible to regional and metropolitan communities alike; and d. Urgent communication of future funding round dates to enable regional local governments and community clubs to plan projects effectively. <p>3. Request WALGA to highlight to the Minister that the lack of certainty around CSRFF is jeopardising the fruition of regional projects vital to community wellbeing, participation, and sustainability.</p>	<p>On 7 January 2026, CITS confirmed to a Local Government that the CSRFF and CNLP have been temporarily paused, including remaining 2025-26 funding allocations, to focus on delivering 2025 State Election commitments.</p> <p>WALGA is urgently seeking a meeting with the Director General of CITS and the Ministers Office to gain further clarity and information.</p>	
--	---	--	--

13. WALGA STATE COUNCIL AGENDA

Zone Delegates are invited to read and consider the WALGA State Council Agenda, which has been provided as an attachment with the Agenda and can be found via the link [here](#).

The Zone can provide comment or submit an alternative recommendation on any of the items, including the items for noting. The Zone comment will then be presented to the State Council for consideration at their meeting.

The State Council Agenda items requiring a decision of State Council are extracted for Zone consideration below.

13.1. AVIATION ADVOCACY POSITION

By Negar Nili, Policy Officer Transport and Roads

EXECUTIVE SUMMARY

- Two new Advocacy Positions are proposed to strengthen WALGA's aviation advocacy framework and to inform WALGA's response to future inquiries and/or consultation relating to aviation.
- The aim of the new positions is to provide clearer and more contemporary guidance on:
 - the sustainability and ongoing viability of Local Government-owned regional airports; and
 - the affordability, reliability and accessibility of regional and remote air services for Western Australian communities.
- The proposed positions will assist WALGA to advocate more effectively on behalf of its Members by:
 - clearly articulating the essential service role of aviation in regional, rural and remote Western Australia;
 - strengthening WALGA's capacity to engage with State and Commonwealth governments on aviation policy and funding; and
 - supporting Local Governments facing regulatory, financial and service-delivery challenges associated with regional aviation.
- The development of the proposed Advocacy Positions has been informed by engagement with a sample of Local Governments, which highlighted shared concerns regarding high regional airfares, service reliability, capacity constraints and the role of aviation in supporting health access, emergency response and regional economic development.
- WALGA currently has two existing aviation Advocacy Positions; however, feedback from Local Governments clarified that the inclusion of additional, targeted policy positions is essential to better reflect contemporary challenges and to strengthen support for Councils.
- The proposed positions build on existing WALGA policy and provide a stronger basis for:
 - sector advocacy;
 - engagement with State Council and Zones to seek feedback; and
 - informing WALGA's potential submission to the Productivity Commission Inquiry into Regional Airfares.

POLICY IMPLICATIONS

The current [WALGA Advocacy Positions](#) relating to Aviation are positions 5.9 Aviation and 5.9.1 Airfare Pricing in Regional Western Australia. The proposed new positions would be in addition to these existing positions.

5.9 Aviation

Position Statement *The Local Government sector supports the Department of Transport's State Aviation Strategy 2020, with more focus required on non-RPT airports to ensure it is representative of all of WA, more focus on general aviation development across WA and noting that the preferred ownership and governance of Local Governments is Council Controlled Organisations. The Local Government sector advocates for a clear position on the economic benefit of airports in regional areas to be included in the future state wide Airports State Planning Policy.*

5.9.1. Airfare Pricing in Regional Western Australia

Position Statement *The Local Government sector supports:*

- 1. An evidence-based assessment commissioned by the State Government to determine the degree to which market structure and other factors influence the cost of providing air services on each route, the pricing structure offered and the actual prices paid.*
- 2. The State Government providing oversight of airfares ensuring transparency, encouraging partnerships between Local Governments and airline carriers to grow the market and the provision of subsidies in some situations.*

BACKGROUND

Aviation plays a critical role in Western Australia, particularly for regional, rural, and remote communities, by providing essential connectivity for access to healthcare, education, employment, and social engagement. Reliable and affordable air services are also vital to regional economic development, workforce mobility, and community resilience, especially where alternative transport options are limited.

WALGA's advocacy on aviation is underpinned by its existing policy framework, which emphasises the need for safe, reliable, and cost-effective air services across regional and remote Western Australia. These policies highlight the critical role of aviation in enabling regional connectivity, supporting service delivery, and contributing to economic development, while recognising the operational and regulatory responsibilities faced by Local Government-managed airports.

WALGA has also contributed to State-level policy development including the State Aviation Strategy 2020. This strategy supports key initiatives including regulating certain routes to support a sustainable service, the Regional Airfare Zone Cap, Regional Airports Development Scheme and regulation of closed charters in some situations. It is anticipated that the Department of Transport and Major Infrastructure will review and refresh the State Aviation Strategy in 2026-27.

At the national level, WALGA engaged in consultation processes leading to the Green and White Papers on Regional Transport and Aviation, representing Local Government perspectives and regional needs.

Two recently initiated inquiries — the Productivity Commission Inquiry into the determinants of regional airfares and the Senate (Rural and Regional Affairs and Transport References Committee) Inquiry into the State of Australia's Aviation Sector and its ability to deliver reliable and affordable services to rural, regional and remote communities — provide important opportunities to review and improve policies supporting regional aviation. Both inquiries have overlapping focus areas, including affordability, government intervention, and impacts on regional communities.

To inform its responses to both inquiries, WALGA has engaged with a sample of Local Governments to understand their experiences, challenges, and priorities for regional air services. This engagement has clarified the needs of Local Governments and communities, forming the basis for developing two proposed new Advocacy Positions to support Members and advocate for improved connectivity, affordability, and service sustainability across regional Western Australia.

NEW ADVOCACY POSITIONS

Regional Airports

Position Statement *WALGA supports the sustainable operation of Local Government owned regional airports and advocates for proportionate regulatory frameworks, targeted funding, and operational guidance to ensure safe, efficient, and resilient airport infrastructure and services.*

Background Regional airports are vital for connectivity, economic development, tourism, health access, and emergency response in Western Australia. Local Governments operating regional airports face increasing regulatory and operational pressures, including aviation security requirements, compliance obligations, ageing infrastructure, and limited staffing capacity. Many Council-owned airports cover day-to-day operating costs but lack sufficient capital to fund major infrastructure renewal or security upgrades. Airports that support both community access and FIFO activity can face additional funding constraints despite their ongoing role in servicing regional communities. These challenges highlight the need for regulatory settings and funding arrangements that reflect airport scale, risk profile, and regional operating conditions.

Regional and Remote Air Services

Position Statement *WALGA advocates for reliable, affordable, and equitable regional air services, calling for greater oversight of airline pricing practices, including transparent fare structures and equitable access to discounted and lower-cost fares, to mitigate the impacts of limited competition and dynamic pricing on regional residents, businesses, and essential travel. WALGA also promotes*

the continued viability of essential routes and recognises regional aviation as an essential service supporting community access, workforce mobility, and regional economic development.

Background

Regional communities rely on air services for essential travel, including access to health care, employment, education, and family connections, particularly where alternative transport options are limited. High airfares, limited availability of lower-cost seats, and opaque pricing structures reduce affordability for residents and businesses, even in markets with more than one airline. Regional air services are also vulnerable to sudden service reductions or route withdrawals, which can isolate communities and disrupt economic and social activity. These challenges underscore the importance of policy settings that support affordability, service continuity, and equitable access.

COMMENT

Engagement with a sample of Local Governments operating airports with Regular Passenger Transport (RPT) services highlighted operational, financial, and service delivery issues affecting both Council-owned airports and regional air services.

Key matters raised by Councils include:

- Airline pricing and equitable access: Complex, opaque, and highly variable fare structures; limited availability of lower-cost seats; competition does not always deliver affordable or equitable outcomes.
- Aviation security requirements: Standards designed for larger airports impose significant operational and financial burdens, with outdated equipment, regulatory ambiguities, and high upgrade costs creating compliance challenges.
- Funding and resource constraints: Many Councils operate airports with limited staff and capital; while day-to-day operating costs may be covered, major infrastructure renewal or expansion and security upgrades are often unfunded.
- Service continuity and reliability: Regional air services are fragile, with sudden route reductions or withdrawals impacting essential travel, community connectivity, and local economies.
- Coordination across governments and industry: Fragmented policy, regulatory, and funding arrangements limit Local Governments' ability to respond quickly to changes, highlighting the need for improved collaboration.
- Regional aviation as an essential service: Airports and air services underpin health access, emergency response, tourism, economic development, and social cohesion, demonstrating their broader value beyond transport alone.

Based on these issues and priorities identified through Local Government engagement, WALGA has developed the two proposed Advocacy Positions above on aviation – one focusing on regional airports and the other on regional and remote air services – to address the challenges of affordability, accessibility, operational sustainability, and service continuity for regional communities.

WALGA RECOMMENDATION

That State Council endorse two new Advocacy Positions on Aviation as follows:

1. Regional Airports
WALGA supports the sustainable operation of Local Government owned regional airports and advocates for proportionate regulatory frameworks, targeted funding, and operational guidance to ensure safe, efficient, and resilient airport infrastructure and services.
2. Regional and Remote Air Services
WALGA advocates for reliable, affordable, and equitable regional air services, calling for greater oversight of airline pricing practices, including transparent fare structures and equitable access to discounted and lower-cost fares, to mitigate the impacts of limited competition and dynamic pricing on regional residents, businesses, and essential travel. WALGA also promotes the continued viability of essential routes and recognises regional aviation as an essential service supporting community access, workforce mobility, and regional economic development.

RESOLUTION

Moved: Shire of Merredin

Seconded: Shire of Yilgarn

That the Great Eastern Country Zone supports the WALGA recommendation for State Council Agenda item 9.1 as contained in the State Council Agenda and as provided above.

CARRIED

13.2. OTHER STATE COUNCIL AGENDA ITEMS

Nil

14. EMERGING ISSUES

14.1. SECONDARY FREIGHT ROUTE

Shire of Nungarin

Zone delegates raised and discussed recent media reports that funding for the Wheatbelt Secondary Freight Network may not be included in the upcoming 2026-27 State Budget.

RESOLUTION

Moved: Shire of Westonia

Seconded: Shire of Cunderdin

That the Great Eastern Country Zone requests the Executive Committee to consider the current status of funding for the Wheatbelt Secondary Freight Network for 2026/27 and consider any potential advocacy action to take on behalf of the Zone.

CARRIED

14.2. STATUS OF LEGISLATIVE AMENDMENTS RELATING TO THE RATING OF MISCELLANEOUS LICENCES

Shire of Bruce Rock

Zone delegates raised and discussed the status of the *Local Government Amendment (Rating of Certain Mining Licences) Bill 2025*, which may be debated in the Legislative Council during an upcoming sitting week of State Parliament.

Zone delegates discussed issues associated with the potential repayment of rates, as well as definitional challenges where licences over land may intersect with different land tenure. The Zone discussed Local Governments' estimates of expected revenue impacts associated with the proposed legislative changes.

WALGA staff provided a general overview on the Association's advocacy in relation to the proposed legislation.

RESOLUTION

Moved: Shire of Bruce Rock

Seconded: Shire of Westonia

That the Great Eastern Country Zone supports WALGA's ongoing advocacy in relation to the rateability of land subject to a miscellaneous license, including to address any uncertainty related to definitions or proposed legislative amendments.

CARRIED

15. NEXT MEETING

The next Executive Committee meeting will be held on Tuesday, 24 March commencing at 8:00am, via MSTeams.

The next Great Eastern Country Zone meeting will be held on Thursday, 23 April commencing at 9:30am. This meeting will be hosted by the Shire of Cunderdin.

Date	Time	Host Council
Thursday, 23 April	9:30 am	Shire of Cunderdin
Thursday, 11 June*	TBC	Perth/MSTeams
Thursday, 13 August	9:30 am	Shire of Bruce Rock
Thursday, 12 November	9:30 am	Shire of Dowerin

The June date is being planned around proposed delegation engagements.

16. CLOSURE

There being no further business, the Chair closed the meeting at 12:50pm.



**SOUTHERN CROSS
ACCOMMODATION VILLAGE**

1. PROPERTY ADDRESS: 12 Omega Street Southern Cross WA 6426

2. PROPERTY MANAGER DETAILS:

Name: Matt Powell

Address: 18 Arcturus Street Southern Cross WA

Phone Number: 9468 2502

Mobile: 0472 905 391

Email: matthewp@havconeng.com.au

3. DETAILS OF RESERVATION ARRANGEMENTS (PLEASE TICK ALL APPLICABLE):

- Internet (please specify) - Bookings through sxavbookings@havconeng.com.au
- Property Manager - Direct phone bookings through Property Manager or delegate
- Other (please specify) Third party bookings through other local accommodation businesses

4. DUTIES OF PROPERTY MANAGER:

- Supply, readily visible in the kitchen, dining or living area of the house, the Terms and Conditions for guests, and the Fire and Emergency Plan; all of these items will be available in all bedrooms also.
- Ensure guests are aware of the the Terms and Conditions and the Fire and Emergency Plan (including the Fire Evacuation Route);
- Ensure that an A3 laminated copy of the Fire Evacuation Route Plan is displayed in a prominent place near a front or back door, living area or kitchen and in each bedroom.
- Ensure that the maximum number of people staying overnight for each booking of the premises is consistent with planning approval conditions;
- Maintain a record / register of all bookings through the SXAV booking system
- Ensure the premises are clean and maintained to a high standard;
- Ensure bed linen is clean and replaced upon tenant vacation; and
- Ensure rubbish and waste disposal bins are put out and collected as required.



SOUTHERN CROSS

ACCOMMODATION VILLAGE

5. MAINTENANCE AND ACCESSIBILITY

Who will be responsible for ensuring all bedrooms are provided with a hard wired smoke alarm?	Property Manager- task to be added to the Havcon Engineering Management System (HEMS) for Installation and Maintenance
Who will be responsible for ensuring that a fire extinguisher will be provided?	Property Manager- task to be added to HEMS for installation and regular servicing intervals in conjunction with other SXAV assets.
Who will inspect the premises regularly to ensure that the smoke alarms and fire extinguisher are in working order?	Property Manager- engage with external service providers at regular intervals to ensure smoke alarms and fire extinguishers are in a serviceable condition.
What arrangements are in place for cleaning the house before each booking?	SXAV cleaning staff to complete a "check in" check prior to guest checking in.
Is there a working outdoor hose available to guests?	There is a working outdoor hose available to guests
If windows are fitted with locks, are the keys provided to guests?	Nil window locks fitted to bedroom windows.
Are guests given keys to all external lockable doors, including security doors?	Yes, keys to access external doors are provided with bedroom keys upon check in.
What arrangements are in place for maintenance of external yard areas?	Yard maintenance to be completed by internal groundsperson as per SXAV intervals



**SOUTHERN CROSS
ACCOMMODATION VILLAGE**

6. COMPLAINTS PROCEDURE BY PROPERTY MANAGER:

- All guests to be provided with the SXAV Terms and Conditions.
- Any guest in breach of the Terms and Conditions will have their accommodation revoked immediately and their employer will be contacted. (if applicable)
- Prioritise booking our own employees into the accommodation prior to external personnel.



**SOUTHERN CROSS
ACCOMMODATION VILLAGE**

MANAGEMENT PLAN – ANNEXURE A

Terms and Conditions For Guests

PROPERTY ADDRESS: 12 Omega Street Southern Cross

The following Terms and Conditions governs guest behaviour and use of the property. All guests are to follow the Terms and Conditions for themselves and any visitors they allow at the property.

GUESTS:

- A responsible adult (over 18 years of age) shall be on site at all times when children are present.
- No unauthorised people are permitted to stay overnight.
- There shall be a maximum of 5 guests on the property at any one time.
- Guests are expected to behave respectfully and considerately towards other guests.

NOISE AND NUISANCE:

- All guests are expected to use the facilities in a quiet, courteous and co-operative manner.
- No undue noise is permitted between the hours of 10:00pm and 08:00am. Excessive noise or parties will not be tolerated under any circumstances. Any such behaviour will result in accommodation privilege being revoked immediately.

VEHICLE PARKING:

- Guests shall park all vehicles on the property at all times.
- Light trucks or trailers are to be parked at the rear of the property.

PREMISE CONDITION AND CLEANLINESS:

- It is all guests responsibility to leave the premises in a clean and tidy condition upon vacating.
- All fittings and chattels are to be left in their original condition and position that they were in at the beginning of each stay.
- Guests are to notify the Property Manager of any damage or disrepair within 24 hours of this occurring.
- Any damage repairs or excessive cleaning that is attributed to guests stay will be paid for by the guests.

FIRES:

- No candles or open fires are permitted on the property.
- All guests should read the Fire and Emergency Response Plan.



SOUTHERN CROSS

ACCOMMODATION VILLAGE

USE OF KITCHEN:

- The kitchen is a shared space and is available for use during the specified hours. Please clean up after yourself immediately after use.
- Guests must wash and store all dishes, utensils, and cooking equipment after use.
- Any food or personal items left behind may be discarded daily, or at the discretion of the management.
- Guests must not leave perishable items in the fridge beyond 24 hours without prior approval.
- All guests are responsible for ensuring that the kitchen is left clean, tidy, and free of any food waste or cooking materials.

HYGIENE AND SAFETY:

- Proper hygiene standards must be always maintained in the kitchen. This includes wiping down surfaces, cleaning up spills, and sanitizing utensils.
- All guests must ensure they are familiar with the fire safety rules and kitchen appliance usage.
- Guests should not leave cooking appliances unattended while in use. Only registered guests are allowed to use the kitchen. Visitors should not be permitted to access or use kitchen facilities.

SHARED COMMON AREAS:

- Guests should respect the privacy and space of others when using common areas, such as lounges, hallways, and bathrooms, alfresco.
- The common areas should be kept clean and free from personal items that might obstruct others' use of the space.
- Personal belongings left in the common areas are not the responsibility of the accommodation provider. Items left unattended may be removed.
- Any damage or loss of property in the common areas should be immediately reported to the management. Guests may be charged for any damages they cause.

PERSONAL ITEMS & STORAGE:

- Guests are responsible for keeping their personal belongings secure. The accommodation provider is not responsible for any lost, stolen, or damaged items in the common or kitchen areas.
- Items in the fridge or cabinets must be clearly labelled with the guest's name and check-out date. Unlabelled items may be discarded after 24 hours.

SXAV

SOUTHERN CROSS ACCOMMODATION VILLAGE

PROHIBITED ITEMS:

The following items/actions are prohibited in the kitchen and common areas:

- Alcohol consumption beyond reasonable limits.
- Illicit substances or any form of illegal activity.
- Firearms, weapons, or any dangerous materials.
- Loud or disruptive music that may disturb others.
- Guests found breaching any of these rules will have their accommodation terminated immediately.

RUBBISH DISPOSAL:

- All rubbish is to be placed in the bins provided.

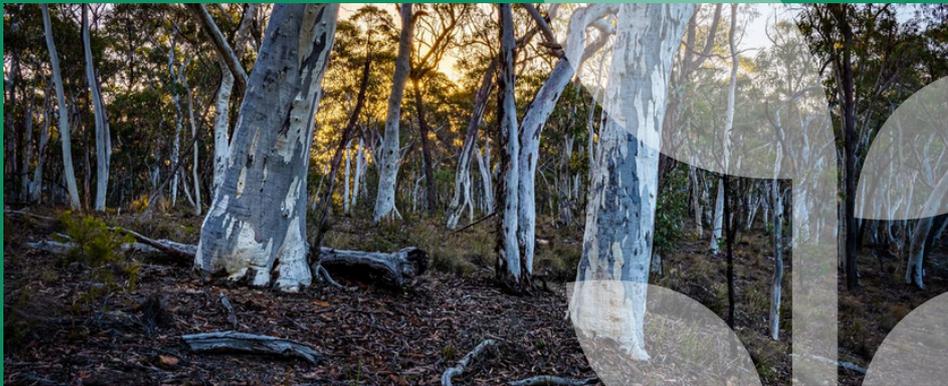
KEYS:

- At the end of your stay please:
 - Lock the premises (including all doors and windows) and return the keys to the property manager:or:
 - Leave the keys in room door and lock them in the house:

TERMINATION OF ACCOMMODATION:

The Property Manager reserves the right to terminate accommodation if guests are found to have contravened any part of the Terms and Conditions.No refunds will be made where termination is made due to a breach of the Terms and Conditions.

A Future Made in Regional Australia



PROGRAM

25 - 26 March 2026
Lithgow, New South Wales

Hosted by
Lithgow
CITY COUNCIL



LEEP
www.leep.lithgow.com

LITHGOW
EMERGING
ECONOMY
PLAN

EVENT HOSTS



EVENT PARTNERS



Welcome to the City of Lithgow



It is my great pleasure to welcome you to Lithgow for the SEGRA National Regional and Economic Development Summit.

Lithgow is a city built on resilience, innovation, and community spirit. From our proud industrial heritage to our emerging role in Australia's energy transition, we are a place where history and future meet. Hosting this Summit is an opportunity to showcase our region's strengths, celebrate our people, and invite you to join us in shaping the next chapter of regional Australia.

Over the coming days, you will experience the richness of our community – from our cultural and heritage sites to our industries and natural landscapes. More importantly, you will engage in conversations that matter: how regions like ours can lead in energy transformation, foster collaboration between government and business, and ensure that communities benefit from the opportunities of change.

Lithgow City Council is proud to partner with the SEGRA Foundation to bring this Summit to life. Together, we are committed to building a sustainable, secure, and prosperous future for our region and beyond.

I encourage you to take part in the discussions, explore our city, and connect with the people who make Lithgow unique. Your insights and contributions will help us find common ground and chart a path forward that honours our past while embracing new horizons.

On behalf of the people of Lithgow, welcome. We are delighted to host you, and we look forward to the ideas, partnerships, and inspiration that will emerge from this Summit.

Cr Cassandra Coleman

Mayor

Message from the SEGRA Foundation

Our mission is to create positive change.

Hosting the 29th national event in Lithgow is an ideal place to create positive and lasting change. Lithgow and the wider Central West of NSW is experiencing significant change as a result of shifts in industry and demographics, global and national policy as well as a changing natural and built environment.

Every speaker, presenter and delegate at SEGRA 2026 has something to offer Lithgow and the Central West region. The program has been carefully curated to reflect the conversations and planning that can help contribute to a positive future for our host city and wider region, as well as regional Australia.

Our theme for 2026 is ***A future made in Regional Australia.***

We are keen for the Summit and our Foundations action to contribute to a strong regional Australia and indeed a strong Australia, but we need continued and enhanced support, leadership, enabling policy and collaboration.

We thank you for taking the time to participate in our event and sincerely thank our local organising committee members, **Jessica Gadd (LEEP), Jess Jennings, Rich and Kellie Evans** as well as event partner the City of Lithgow, for helping us bring the event to Lithgow.

The SEGRA Foundation is a not for profit public company whose objective is to advance rural, remote and regional Australia. We have volunteer Directors across Australia that help bring the Foundation to life.

The purpose of the Foundation is to **enable change in Regional Australia**: *Ensuring regional, remote, and rural communities are chosen for their livability and livelihoods.*

Our History

1997:	The Challenges for Regional Australia Geelong, Victoria
1998:	Strategies for Success Beaudesert, Queensland
1999:	Vision and Imagination Driving Regional Australia Sunshine Coast, Queensland
2000:	Regions Taking Control Ballarat, Victoria
2001:	Regions Driving Decision Making Thuringowah, Queensland
2002:	Smart Paths to Regional Growth Queanbeyan, New South Wales
2003:	Building Resilient Regions Gold Coast, Queensland
2004:	Big Ideas for Regional Australia Alice Springs, Northern Territory
2005:	Sustainable Regional Development: getting down to business Rockhampton, Queensland
2006:	Adaptable Regions: open minds open opportunities Launceston, Tasmania
2007:	Changing Regions: the road to success Wollongong, New South Wales
2008:	Creative Solutions: expect them to be different Albury, New South Wales
2009:	Regional Australia: exploring new frontiers Kalgoorlie-Boulder, Western Australia
2010:	Regions: delivering a big Australia Townsville, Queensland
2011:	Promoting Regional Australia: regions and their cities Geelong, Victoria

2012:	Maximising Leverage Opportunities for Your Region Terrigal, New South Wales
2013:	Regions: unleashing their mojo in an interconnected world Coffs Harbour, New South Wales
2014:	Connecting Matters Alice Springs, Northern Territory
2015:	Leading and Growing Sustainable Regions Bathurst, New South Wales
2016:	Naturally Stronger Regions: realising the potential Albany, Western Australia
2017:	Disruption: a catalyst for change Upper Spencer Gulf, South Australia
2018:	Beyond the Boom: opportunity for growth and vitality Mackay QLD
2019:	Rivers of Opportunity: activating your potential Barooga NSW
2020:	Collaboration: amplifying regional advantage Mount Gambier, Limestone Coast SA
2021:	Unearthing Diversification and Adapting to a New Tomorrow Kalgoorlie-Boulder, WA
2022:	Regional Activity Transition and Sustainability Devonport, TAS
2023:	National Regional and Economic Development Summit Toowoomba, QLD
2024:	National Regional and Economic Development Summit Busselton, Western Australia



A Future Made in Regional Australia

Tuesday 24 March 2026

1PM – 4.30PM

LITHGOW TOURS

1. First Nations cultural site visit and Wiradjuri Country experience
2. State Mine Heritage Park and Railway, Lithgow Small Arms Factory Museum
3. Mt Piper Power Station, Energy Australia and Thales Group
4. Hassans Walls Lookout & Glow Worm Tunnel (departs at 12pm)



5PM – 7PM

SUMMIT WELCOME DRINKS

Join us outdoors at the historic Blast Furnace for the official opening of the Summit.

This special event will feature:

- Welcome to Country
- Formal Welcome from the Mayor of Lithgow City Council

In line with Council policy, this will be a non-alcoholic outdoor event. We've sourced a selection of unique, locally crafted non-alcoholic beverages for you to enjoy.



WEDNESDAY 25 MARCH 2026

<p>8.30am</p> <p>Union Theatre</p>	<p>MORNING PLENARY</p> <p><i>This session is designed to provide an insight into the host city as well as an overview of the current and future state of the regions.</i></p> <p>Welcome by Ashley Bland, Chair of the SEGRA Foundation</p> <p>The Past, Present and Future Lithgow</p> <ul style="list-style-type: none"> • Lithgow Emerging Economies • Energy Australia: Powering Regional Economies Through Transition with Jonathon English, Head of Mt Piper Power Station • Thales Group with Max Osborne, Director of Strategy and Products <p>State of the Regions by the AEC Group</p> <p>The Importance of Telling Our Story, by Jonathan Atkins, ABC Heywire</p>			
<p>10.45am</p>	<p>MORNING TEA</p>			
<p>11.30am</p>	<p>SEGTALKS - CHOICE OF 1</p> <p><i>What is it?</i> Short and sharp presentations from across regional Australia followed by facilitated Q and A as well as group discussion.</p> <p><i>Who is it for?</i> Regional leaders, economic development practitioners, policymakers, community advocates, and anyone passionate about driving positive change in Australia's regions. Whether you're working on the ground or shaping strategy, you'll gain practical insights and fresh perspectives to inform your work.</p> <table border="1" data-bbox="308 1361 1460 1823"> <tr> <td data-bbox="308 1361 863 1823"> <p>Theme: Energy</p> <p>Jacqui Bell, The Next Economy Julia Strang, Australian Rural Leadership Foundation Claudia Hodge, Community Power Agency Ben Hughes, Hughes et al</p> </td> <td data-bbox="863 1361 1460 1823"> <p>Theme: Economic Development</p> <p>Tony Matchett, Hope Vale Foundation Ltd Tom Measham, CRC Time Tiffany Leahy, Regional AI Co. Keith McNaught, Curtin University</p> </td> </tr> </table>		<p>Theme: Energy</p> <p>Jacqui Bell, The Next Economy Julia Strang, Australian Rural Leadership Foundation Claudia Hodge, Community Power Agency Ben Hughes, Hughes et al</p>	<p>Theme: Economic Development</p> <p>Tony Matchett, Hope Vale Foundation Ltd Tom Measham, CRC Time Tiffany Leahy, Regional AI Co. Keith McNaught, Curtin University</p>
<p>Theme: Energy</p> <p>Jacqui Bell, The Next Economy Julia Strang, Australian Rural Leadership Foundation Claudia Hodge, Community Power Agency Ben Hughes, Hughes et al</p>	<p>Theme: Economic Development</p> <p>Tony Matchett, Hope Vale Foundation Ltd Tom Measham, CRC Time Tiffany Leahy, Regional AI Co. Keith McNaught, Curtin University</p>			

WEDNESDAY 25 MARCH 2026

1pm	LUNCH	
2pm	SEGTALKS CONTINUED - CHOICE OF 1	
	<p>Theme: Renewal Bree Katsamangos and Kate Dunn, Taree Universities Campus Adam Mostogl, The Shift Lab Jonathan Pavetto, Queensland Wool Producers Pty Ltd</p>	<p>Theme: Community Wendy Mason, Country Education Foundation Julian Canny, Euphorium Oumi Karenga-Hewitt, Griffith Regional Theatre Ian Goodwin-Smith, Centre for Social Impact Flinders University</p>
3.30pm - 8.30pm	<p>NETWORKING DINNER Attendees will be transported from Union Theatre in Lithgow to Foundations, Portland. Approximately 30minutes from Lithgow.</p> <p>Attendees will experience industrial heritage, a site being revitalised for events, arts, short stay and permanent lifestyle change. A special night at the local brewery with keynote speaker Tom Caska, founder and CEO of Aerologix, an award-winning platform that provides aerial intelligence on demand via an Uber-like drone pilot network and event host Rich Evans, The Foundations Portland.</p> <p>Attendees will return to Union Theatre by 8.30pm with potentially some stops along the way at accommodation venues.</p> <p>This is a casual dinner, come as you are!</p>	

THURSDAY 26 MARCH 2026

<p>8.45am</p> <p>Union Theatre</p>	<p>Special Announcement from Economic Development Australia</p> <p>Commissioner Dr Catherine de Fontenay, Productivity Commission will provide commentary on the Future Made in Australia policy and the Productivity Commission’s work on the regional airline inquiry.</p> <p>Big Ideas for Rural Australia Panel <i>This panel is being recorded for the ABC. We ask that attendees ensure they are seated and remain for the entire panel session.</i> Announced panelists: Professor Jacki Schirmer, University of Canberra Bjorn Jarvis, Assistant Secretary of Workforce Futures at Jobs and Skills Australia</p>
<p>10.25am</p>	<p>Special Announcement from Matt Pfahlert, founder and CEO of the Australian Centre for Rural Entrepreneurship (ACRE).</p>
<p>10.30am</p>	<p>MORNING TEA <i>Please walk down to the Lithgow Workies Club for morning tea and workshops</i></p>

THURSDAY 26 MARCH 2026

<p>11.30am</p> <p>Lithgow Workies Club</p>	<p>WORKSHOPS - CHOICE OF 1</p> <p><i>During registration, you will have chosen a workshop to attend</i></p>	
	<p>Community asset ownership: Could it unlock growth for communities in your region?</p> <p>Join us for an experiential workshop looking at the key ingredients needed to unlock the power of community asset ownership in your region. Through his Churchill Fellowship, Matt identified the essential pillars for rural rejuvenation, and saw how rural communities across the world were using community asset ownership to galvanise action and build thriving, localised economies. This workshop will invite you to surface and discuss community asset ownership possibilities in your own communities and utilise a diagnostic tool to assess readiness. Special note – this workshop will include the exciting announcement of an Australian first: a national rural community asset ownership fund and advisory service.</p> <p>Facilitator: Matt Pfahlert, founder and CEO of the Australian Centre for Rural Entrepreneurship.</p>	<p>Community-led wellbeing measurement systems for inclusive economic growth.</p> <p>Community data is essential for regional economic development because it reveals community strengths, pressures, and opportunities, enabling leaders to make decisions that are grounded in lived realities rather than assumptions. Recognising a gap in data, three local councils across the Hauraki region of NZ, came together, with Australian wellbeing measurement experts, Huber Social, as part of a project to build a community-led wellbeing measurement experts: the Hauraki Opportunity. This session focuses on WHY the councils got involved, and HOW they are using the findings to inform strategy to inclusive economic growth that supports the wellbeing of their communities now and in the future.</p> <p>Facilitators: Michelle Macaskill, CEO and Simon Vaughn, Huber Social.</p>
<p>1pm</p>	<p>LUNCH</p>	

Bold Thinking for Regional Events

What bold change is needed to future-proof regional events? Events are among the most powerful economic and social drivers in regional and rural Australia. They activate town centres, build pride and connection, attract visitors, and create real local jobs. Yet despite their proven impact, regional events remain stuck with the same lingering pain points – insecure funding, volunteer burnout, and now an ever-growing compliance and regulatory burden. Fresh insights from the Australian Centre for Regional Events’ latest national survey confirm what many of us feel on the ground: these challenges haven’t disappeared –they’ve intensified. This bold, practical workshop is designed to spark impactful discussion that drives real change for regional and rural communities. Together, we’ll challenge long-held assumptions about council and state funding models, question whether the current volunteering model is still fit for purpose, and co-design bold, system-level solutions that better reflect the true value of events. If you’re ready to move beyond talk and help shape a stronger future for regional events, this session is for you.

Facilitator: Linda Tilman and Cathy Treasure, co-founders of the Australian Centre for Regional Events.

THURSDAY 26 MARCH 2026

	WORKSHOPS CONTINUED - CHOICE OF 1	
2pm Lithgow Workies Club	Uncertainty and Leading Community Transitions How can regional leaders rebuild trust and create genuine community buy-in during periods of change? This session explores practical ways to design transition moments, build cultural willingness, and support communities to move confidently into what's next. Facilitator: Julian Canny, Euphorium	Leveraging renewable energy development to create local value – the role of local government Local governments play an important role in making sure renewable energy projects are well planned, fair and deliver real long-lasting value for local communities. Based on work with regions across Australia, The Next Economy will share practical insights into what councils can do at each stage of the renewable energy development pathway to manage impacts and create long-term value for their regions. Facilitator: Saideh Kent & Jacqui Bell, Next Economy
	Regional Economic Transition and Diversification This workshop will explore how many regional and remote Australian towns were established around a single dominant industry, such as agriculture, mining or major manufacturing, and how, in many cases, that industry still underpins employment, business viability and community identity. While this model has delivered long-term prosperity for most places, being reliant upon one industry also creates significant economic risk to market shifts, technological change and global transition pressures. This interactive workshop will draw upon real-world case studies of regions that have successfully diversified their economies, highlighting the strategic choices, sequencing and leadership required to manage transition well. Participants will then work through a facilitated, hypothetical scenario involving a regional town heavily reliant on one industry, examining its population/demographic profile, economic structure, local constraints and key attributes. Working collaboratively, the group will design a practical transition and diversification plan, discussing and debating ideas, trade-offs and interventions. Collectively the group will contribute to the development of a transferable economic development playbook for regions navigating change across Australia. Facilitator: Michael Campbell, Lucid Economics	
3.30pm	CLOSE AND NETWORKING DRINKS	

SEGTALKS

RENEWAL



BREE KATSAMANGOS & KATE DUNN

Taree Universities Campus

The Community Connector Program is a community-led, place-based initiative designed to address allied health, health and other workforce shortages in the Mid Coast of NSW. Since its inception in 2023, the program has secured supported 147 professionals, including 88 health professionals, and 300 people including family members. The replicable program demonstrates how regional collaboration can transform workforce shortages into opportunities for community and economic renewal.



JONATHAN PAVETTO

*Queensland Wool Processors
Pty Ltd*

After decades of delivering prosperity, the Australian wool industry is now at a crossroads. Now with no local manufacturing, wool producers are now totally reliant on Chinese processors that capture the value of Australia's high-quality and environmentally sustainable wool. QWool presents an alternative solution that aims to bring back wool manufacturing to the regions and reach further into the wool value chain, creating an alternative future for the wool industry and for regional Australia.



ADAM MOSTOGL

*The Shift Lab: Tasmania's First
Social Impact Incubator*

We know that community change is most powerful when shaped by those who've faced challenges firsthand - but how do we engage them? With proven experience in Tasmania, The Shift Lab enables people to drive solutions through social enterprise, lowering barriers and ensuring inclusion and respect through economic engagement. By turning lived experience into leadership, communities co-create innovative change, dismantle systemic obstacles, and build futures grounded in equity and shared prosperity.

SEGTALKS

ENERGY



JACQUI BELL

The Next Economy

This session draws on The Next Economy's work with regional communities to explore how regions are responding to economic change and the opportunity to rethink traditional approaches to economic development. Using case studies, it highlights how regions are navigating disruption, creating shared value from change, supporting local people to shape the future of their economies and what is needed to do this well.



JULIA STRANG

Australian Rural Leadership Foundation

This case study explores how the Shape Your Energy Future leadership development program is fostering regional collaboration through the renewable energy transition in Queensland's Western Downs. Grounded in community-led dialogue, it shows how trust, transparency, and sharing a vision can bridge divides between industry, government, and local people. It tells a story of building confidence, capability, and new partnerships that help shape regional energy futures.



CLAUDIA HODGE

Community Power Agency

Claudia will present on Regional Benefit Sharing, focusing on how communities in regions hosting multiple renewable energy projects can better coordinate and maximise the benefits they receive. Drawing on our Guide to Regional Benefit Sharing, she'll explore practical ways to move beyond project-by-project benefit sharing schemes and instead align contributions around shared regional priorities and long-term legacy outcomes.



BEN HUGHES

Hughes et al

Since 2008 Hughes et al have been local content advisors to major resources and infrastructure projects in regional areas. We help these "mega" projects manufacture, procure, employ, and economically contribute to the community they are operating in. Our presentation will draw on experiences on some of Australia's most high-profile projects and will focus on how regional communities can best position themselves to not miss the economic and employment benefits, and ultimately make things regionally.

SEGTALKS

ECONOMIC DEVELOPMENT



**DR KEITH
MCNAUGHT**

Curtin University

This case study examines the local economic effects of the Commercial Determinants of Rural Health on the economic sustainability of a small remote community. By highlighting the specific commercial factors impacting community sustainability in shaping health outcomes, this case study will guide effective, context-specific interventions and investment strategies to improve access to healthy goods and services and support sustainable economic development for rural communities across Australia.



TONY MATCHETT

*Hope Vale Foundation
Ltd*

From its new base nestled on the banks of Endeavour River, the Foundation is transforming the way First Nations enterprise is imagined. One that blends ancient wisdom with modern innovation to build enduring, Indigenous-led industries.

With a bold vision for sustainable aquaculture, regenerative agriculture, and circular economy ventures, Hope Vale Foundation is positioning itself as a national leader in Indigenous innovation, as it develops its enabling Research & Development Farm.



TIFFANY LEAHY

Regional AI Co.

"AI has fundamentally changed what's possible for regional business. Strategic capability that once required big-city consultancies is now accessible, but here's the catch: most businesses don't know how to use it. Discover how Regional AI Co helped a premium lamb producer unlock global markets using the virtual capability model that's transforming regional business competition.



**PROF TOM
MEASHAM**

*CRC for
Transformations in
Mining Economies*

Post-mining transition and regional development: challenges and opportunities. In this presentation, we discuss key challenges and opportunities for post mining transition, considering the importance of tenure, the role of local government, the development of a post-mining land use decision tool and the importance of elevating attention from the site scale to the regional scale.

SEGTALKS

COMMUNITY



WENDY MASON

*Country Education
Foundation*



The power of education for retaining young people in the regions.

Learn how CEF's community-based model empowers youth to pursue education and stay connected locally - fuelling growth and resilience. With 81% of CEF students wanting to return to the regions, join us to explore how education shapes vibrant regional futures.



JULIAN CANNY

Euphorium



Blue Heelers Square in Geraldton, WA transformed the burnt remains of a pub into a thriving community-built cultural square. Led by Euphorium, the project covered a derelict site as a creative engine for local enterprise, events, and belonging. This case study explores how creative problem-solving and community co-ownership can reactivate underutilised assets, diversify regional economies, and build pride in place through shared imagination.



OUMI KARENGA-HEWITT

*Our Corner / Griffith
Regional Theatre*



Since 2015, Griffith's council-funded community musicals have brought creative professionals, aspiring performers, teachers, businesses and audiences together boosting local economies and social cohesion.

Oumi's creative experience, arts leadership expertise and professional background in regional development provides a unique perspective that gives an insight into how investment in local creativity builds skills, connection and wellbeing, offering a proven framework for other regional councils.



IAN GOODWIN-SMITH

*Centre for Social
Impact, Flinders
University*



This case study examines the role of country-governed not-for-profits in three towns across regional South Australia. Using the Community Capitals Framework, it highlights how locally led NFPs build social capital through trust, cultural alignment, and enduring community engagement.

These organisations act as anchor institutions, fostering community resilience and offering a model for place-based governance and sustainable regional development.

LITHGOW TOUR OPTIONS

1 FIRST NATIONS FOCUS

FIRST NATIONS CULTURAL SITE VISIT AND WIRADJURI COUNTRY EXPERIENCE

First Nations cultural site visit and Wiradjuri experience. A guided cultural walk on Wiradjuri Country. Learn about cultural heritage, connection to Country and local stories at an ancient site.

2 HERITAGE & HISTORICAL FOCUS

STATE MINE HERITAGE PARK AND RAILWAY & LITHGOW SMALL ARMS FACTORY MUSEUM

Explore Lithgow's rich social, industrial and mining heritage with visits State Mine Heritage Park and Railway, where historic buildings, rail infrastructure and stories of steel and coal reveal how industry shaped the region's growth and identity.

3 INDUSTRY FOCUS

ENERGY AUSTRALIA'S MT PIPER POWER STATION & THALES DEFENCE MANUFACTURER

Explore Lithgow's energy and manufacturing story - from Mt Piper Power Station and future-focused energy initiatives to the historic Small Arms Factory Museum.

4 TOURISM EXPERIENCE

HASSANS WALLS LOOKOUT & GLOW WORM TUNNEL

Experience Lithgow's natural beauty with panoramic escarpment views at Hassans Walls, followed by a walk through the Glow Worm Tunnel illuminated by bioluminescent glow worms. Limited Seats - go by 4WD - requires some level of fitness. Departs 12pm.

Ashley Bland, Chair

Constructive Energy, NSW

After a decade of developing environmental programs for non government organisations, Ashley established Constructive Energy in Bathurst in 2018 for the purpose of accelerating the uptake of renewable energy technologies – specifically in regional Australia.

Ashley is an Associate Partner and Business Development Manager for Green Homes International and was prior to Constructive Energy, the Sustainability Manager for Skillset and an Environment Officer for a remote mine in north west Queensland.

Ashley is a graduate of the Australian Rural Leadership Foundation, has completed a Bachelor of Engineering as well as a Graduate Certificate in Socially Responsible Rural Leadership.

Simon Boughey

SEGRA Foundation, TAS

Simon has held positions with Minister Madeleine Ogilvie and Cherry Growers Australia.

He is now consulting, specialising in community and regional development projects. He has worked and had an involvement in community and regional development since 1981 and from 2004-2009 he was the Regional Director of Area Consultative Committee Tasmania before they set up the Tasmanian RDA.

Simon also has a strong interest in environmental issues and has an active involvement in Landcare as the State Landcare Coordinator, was the National President of Greening Australia from 2000 to 2003 and has also been a Senior Environment and Agriculture Adviser to the Minister for Primary Industries and Water in Tasmania.

Nadine Connolly

Mackay Regional Council, QLD

Nadine is an economic development professional with over 25 years of experience in regional development, economic development, program management and stakeholder engagement.

Currently employed as Principal Economic Development Officer at Mackay Regional Council, Nadine's career has encompassed senior roles in both state and local government, as well as in private and the not-for-profit sectors. Nadine has worked across various industry sectors and facilitated strategic planning, project management, and project implementation outcomes.

Nadine's collaborative approach and ability to build and maintain effective relationships with a diverse array of stakeholders has been the cornerstone of her professional journey and enabled her to deliver and drive strategic objectives.

Dr Sara Hely

Victorian Drought Resilience Adoption and Innovation Hub, VIC

Sara lives and works in the North East of Victoria. She is the Director of the Victorian Drought Resilience Adoption and Innovation Hub, within the University of Melbourne. She has previously held a Chief Operating Officer position with Riverine Plains Inc and Director positions with Field Applied Research Australia, Birchip Cropping Group as well as senior management roles with Food Agility Cooperative Research Centre and Agriculture Victoria.

Over the last 20 years, Sara has worked in agricultural research in state and federal government as well as large investors in rural research, development and extension within the agricultural science and rural industries.

Sara has a PhD in climate change research and specific knowledge in the grains industry, agrotechnology, digital agriculture and organisational performance. She has also worked extensively in program and project management roles, as well as in strategy development and implementation.

Charles Jenkinson

RDA South West, WA

Charles is the Director of Regional Development for RDA South West. He read for an honours degree in applied social science and gained qualifications in regional development from UWA. He has worked in the field since 2006, taking a new direction after 21 years as a journalist, print editor and managing editor when he was nominated for a Premier's Award for Services to Indigenous people.

A JP, Charles has completed a post graduate Masters degree in Planning and Environment through RMIT. He sits on various economic development groups and is an Associate Fellow in the Australian Institute of Management. He is a graduate of the Australian Rural Leadership Foundation and is a passionate, but ordinary, cricketer.

Caroline Robinson, Company Secretary

150Square, WA

Caroline is an enthusiastic advocate for rural communities and the leaders and organisations within them. With a passion for assisting not-for-profits and government agencies through governance and strategy, Caroline is the Director of 150Square, a small regional consultancy business.

Caroline founded and was the former CEO of the Wheatbelt Business Network, the region's largest business association. She has held the EO position of the North Eastern Wheatbelt Regional Organisation of Councils for 15yrs and is currently on the WA Country Health Service Board, Chair of the Ravensthorpe Hopetoun Future Fund, on the Advisory Board (WA) for FRRR, and is the President of the Eastern Districts Hockey Association.

In 2011 Caroline was awarded the Agrifutures National and WA Rural Woman of the Year. Caroline is a graduate of the AICD, holds a Bachelor of Commerce, Diploma of Education and Cert IV in Human Resources.



MONTHLY FINANCIAL REPORT
(Containing the required statement of financial activity and statement of financial position)
For the period ended 28 February 2026

LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

TABLE OF CONTENTS

Statement of financial activity	2
Statement of financial position	3
Note 1 Basis of preparation	4
Note 2 Net current assets information	5
Note 3 Explanation of variances	6

SHIRE OF YILGARN
STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 28 FEBRUARY 2026

	Adopted Budget Estimates	YTD Budget Estimates	YTD Actual	Variance* \$	Variance* %	Var.
Note	(a)	(b)	(c)	(c) - (b)	((c) - (b))/(b)	
	\$	\$	\$	\$	%	
OPERATING ACTIVITIES						
Revenue from operating activities						
General rates	4,975,317	4,975,317	4,942,343	(32,974)	(0.66%)	
Grants, subsidies and contributions	2,887,196	2,135,371	1,774,850	(360,521)	(16.88%)	▼
Fees and charges	2,078,867	1,627,527	1,837,155	209,628	12.88%	▲
Service charges	80,766	70,488	126,356	55,868	79.26%	
Interest revenue	629,882	839,824	451,009	(388,815)	(46.30%)	▼
Other revenue	676,300	471,168	502,406	31,238	6.63%	
Profit on asset disposals	4,296	0	0	0	0.00%	
	11,332,624	10,119,695	9,634,119	(485,576)	(4.80%)	
Expenditure from operating activities						
Employee costs	(4,897,171)	(3,324,744)	(2,984,375)	340,369	10.24%	▲
Materials and contracts	(2,737,046)	(3,152,698)	(1,099,145)	2,053,553	65.14%	▲
Utility charges	(956,069)	(638,224)	(370,193)	268,031	42.00%	▲
Depreciation	(5,267,485)	(3,639,424)	(3,475,870)	163,554	4.49%	
Finance costs	(57,874)	(38,568)	(29,608)	8,960	23.23%	
Insurance	(380,895)	(406,945)	(396,107)	10,838	2.66%	
Other expenditure	(1,013,467)	(831,794)	(565,138)	266,656	32.06%	▲
Loss on asset disposals	(164,013)	(27,332)	(35,656)	(8,324)	(30.46%)	
	(15,474,020)	(12,059,729)	(8,956,092)	3,103,637	25.74%	
Non cash amounts excluded from operating activities	2(c) 5,427,202	3,666,756	3,511,526	(155,230)	(4.23%)	
Amount attributable to operating activities	1,285,806	1,726,722	4,189,553	2,462,831	142.63%	
INVESTING ACTIVITIES						
Inflows from investing activities						
Proceeds from capital grants, subsidies and contributions	5,784,530	1,627,327	1,904,916	277,589	17.06%	▲
Proceeds from disposal of assets	505,000	205,000	181,136	(23,864)	(11.64%)	▼
	6,289,530	1,832,327	2,086,052	253,725	13.85%	
Outflows from investing activities						
Right of use assets recognised	0	0	(15,313)	(15,313)	0.00%	
Acquisition of property, plant and equipment	(3,599,966)	(2,631,811)	(2,410,043)	221,768	8.43%	
Acquisition of infrastructure	(5,372,937)	(3,653,565)	(2,147,126)	1,506,439	41.23%	▲
	(8,972,903)	(6,285,376)	(4,572,481)	1,712,895	27.25%	
Amount attributable to investing activities	(2,683,373)	(4,453,049)	(2,486,429)	1,966,620	44.16%	
FINANCING ACTIVITIES						
Inflows from financing activities						
Transfer from reserves	344,000	0	0	0	0.00%	
	344,000	0	15,313	15,313	0.00%	
Outflows from financing activities						
Payments for principal portion of lease liabilities	(631)	(2,947)	(2,947)	0	0.00%	
Repayment of borrowings	(196,934)	(97,795)	(97,795)	0	0.00%	
Transfer to reserves	(4,232,049)	0	(296,201)	(296,201)	0.00%	
	(4,429,614)	(100,742)	(396,943)	(296,201)	(294.02%)	
Amount attributable to financing activities	(4,085,614)	(100,742)	(381,630)	(280,888)	(278.82%)	
MOVEMENT IN SURPLUS OR DEFICIT						
Surplus or deficit at the start of the financial year	2(a) 4,694,100	4,694,100	8,978,312	4,284,212	91.27%	▲
Amount attributable to operating activities	1,285,806	1,726,722	4,189,553	2,462,831	142.63%	▲
Amount attributable to investing activities	(2,683,373)	(4,453,049)	(2,486,429)	1,966,620	44.16%	▲
Amount attributable to financing activities	(4,085,614)	(100,742)	(381,630)	(280,888)	(278.82%)	▼
Surplus or deficit after imposition of general rates	(789,081)	1,867,031	10,299,806	8,432,775	451.67%	▲

KEY INFORMATION

▲▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data outside the adopted materiality threshold.

▲ Indicates a variance with a positive impact on the financial position.

▼ Indicates a variance with a negative impact on the financial position.

Refer to Note 3 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF YILGARN
STATEMENT OF FINANCIAL POSITION
FOR THE PERIOD ENDED 28 FEBRUARY 2026

	Actual	Actual as at
	30 June 2025	28 February 2026
	\$	\$
CURRENT ASSETS		
Cash and cash equivalents	17,456,143	17,241,080
Trade and other receivables	1,086,836	1,125,755
Inventories	76,196	90,543
Contract assets	2,167,588	2,167,588
TOTAL CURRENT ASSETS	20,786,763	20,624,966
NON-CURRENT ASSETS		
Trade and other receivables	99,532	62,802
Other financial assets	79,620	79,620
Property, plant and equipment	40,225,935	41,517,182
Infrastructure	458,296,816	458,238,744
Right-of-use assets	1,787	15,122
TOTAL NON-CURRENT ASSETS	498,703,690	499,913,470
TOTAL ASSETS	519,490,453	520,538,436
CURRENT LIABILITIES		
Trade and other payables	1,216,640	299,282
Other liabilities	54,046	14,740
Lease liabilities	1,267	13,548
Borrowings	196,934	99,139
Employee related provisions	416,751	416,751
TOTAL CURRENT LIABILITIES	1,885,638	843,460
NON-CURRENT LIABILITIES		
Lease liabilities	416	416
Borrowings	1,557,135	1,557,135
Employee related provisions	106,820	106,820
TOTAL NON-CURRENT LIABILITIES	1,664,371	1,664,371
TOTAL LIABILITIES	3,550,009	2,507,831
NET ASSETS	515,940,444	518,030,605
EQUITY		
Retained surplus	75,081,183	76,875,143
Reserve accounts	10,459,596	10,755,797
Revaluation surplus	430,399,665	430,399,665
TOTAL EQUITY	515,940,444	518,030,605

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF YILGARN
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 28 FEBRUARY 2026

1 BASIS OF PREPARATION AND MATERIAL ACCOUNTING POLICIES

BASIS OF PREPARATION

This prescribed financial report has been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements

Section 6.4(2) of the Local Government Act 1995 read with the *Local Government (Financial Management) Regulations 1996*, prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Local Government (Financial Management) Regulations 1996, regulation 34 prescribes contents of the financial report. Supplementary information does not form part of the financial report.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

PREPARATION TIMING AND REVIEW

Date prepared: All known transactions up to 03 February 2026

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements.

MATERIAL ACCOUNTING POLICES

Material accounting policies utilised in the preparation of these statements are as described within the 2024-25 Annual Budget. Please refer to the adopted budget document for details of these policies.

Critical accounting estimates and judgements

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

As with all estimates, the use of different assumptions could lead to material changes in the amounts reported in the financial report.

The following are estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year and further information on their nature and impact can be found in the relevant note:

- Fair value measurement of assets carried at reportable value including:
 - Property, plant and equipment
 - Infrastructure
- Impairment losses of non-financial assets
- Expected credit losses on financial assets
- Measurement of employee benefits
- Estimation uncertainties and judgements made in relation to lease accounting

SHIRE OF YILGARN
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 28 FEBRUARY 2026

2 NET CURRENT ASSETS INFORMATION

	Adopted Budget Opening	Actual as at	Actual as at	
(a) Net current assets used in the Statement of Financial Activity	Note	1 July 2025	30 June 2025	28 February 2026
		\$	\$	\$
Current assets				
Cash and cash equivalents		14,941,374	17,456,143	17,241,080
Trade and other receivables		1,315,272	1,086,836	1,125,755
Inventories		76,196	76,196	90,543
Contract assets		135,262	2,167,588	2,167,588
		<u>16,468,104</u>	<u>20,786,763</u>	<u>20,624,966</u>
Less: current liabilities				
Trade and other payables		(1,180,531)	(1,216,640)	(299,282)
Other liabilities		0	(54,046)	(14,740)
Lease liabilities		0	(1,267)	(13,548)
Borrowings		0	(196,934)	(99,139)
Employee related provisions		(472,459)	(416,751)	(416,751)
		<u>(1,652,990)</u>	<u>(1,885,638)</u>	<u>(843,460)</u>
Net current assets		14,815,114	18,901,125	19,781,506
Less: Total adjustments to net current assets	2(b)	(10,121,014)	(9,922,813)	(10,294,939)
Closing funding surplus / (deficit)		4,694,100	8,978,312	9,486,567

(b) Current assets and liabilities excluded from budgeted deficiency

Adjustments to net current assets

Less: Reserve accounts		(10,459,596)	(10,459,596)	(10,755,797)
Add: Current liabilities not expected to be cleared at the end of the year				
- Current portion of lease liabilities			1,267	13,548
- Current portion of borrowings			196,934	99,139
- Current portion of employee benefit provisions held in reserve		338,582	338,582	348,171
Total adjustments to net current assets	2(a)	(10,121,014)	(9,922,813)	(10,294,939)

	Adopted Budget Estimates	YTD Budget Estimates	YTD Actual
(c) Non-cash amounts excluded from operating activities	30 June 2026	28 February 2026	28 February 2026
	\$	\$	\$
Adjustments to operating activities			
Less: Profit on asset disposals	(4,296)	0	0
Add: Loss on asset disposals	164,013	27,332	35,656
Add: Depreciation	5,267,485	3,639,424	3,475,870
Total non-cash amounts excluded from operating activities	5,427,202	3,666,756	3,511,526

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the local governments' operational cycle.

SHIRE OF YILGARN
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 28 FEBRUARY 2026

3 EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date actual materially.

The material variance adopted by Council for the 2025-26 year is \$10,000 and 10.00% whichever is the greater.

Description	Var. \$	Var. %	
	\$	%	
Revenue from operating activities			
Grants, subsidies and contributions	(360,521)	(16.88%)	▼
Due to change over in reporting system, claims yet to be made (LRCIP_ in progress)			
Fees and charges	209,628	12.88%	▲
Lower revenue due to reduced bulk water demand following the completion of roadworks.			
Interest revenue	(388,815)	(46.30%)	▼
Lower than expected interest earned on Muni Funds due to rate reduction			
Expenditure from operating activities			
Materials and contracts	2,053,553	65.14%	▲
Variance due to timing			
Utility charges	268,031	42.00%	▲
Lower than expected Standpipe Usage			
Other expenditure	266,656	32.06%	▲
CEACA housing contribution yet to be made			
Inflows from investing activities			
Proceeds from disposal of assets	(23,864)	(11.64%)	▼
Variance due to timing. Sales will occur in February -June			
Outflows from investing activities			
Acquisition of infrastructure	1,506,439	41.23%	▲
Increase in costs to to 11 Libra St and Timing Differences. To be addressed at Budget review			
Surplus or deficit at the start of the financial year	4,284,212	91.27%	▲
Surplus or deficit after imposition of general rates	8,432,775	451.67%	▲

SHIRE OF YILGARN
SUPPLEMENTARY INFORMATION

TABLE OF CONTENTS

1	Key information	2
2	Key information - graphical	3
3	Cash and financial assets	4
4	Reserve accounts	5
5	Capital acquisitions	6
6	Disposal of assets	8
7	Receivables	9
8	Other current assets	10
9	Payables	11
10	Borrowings	12
11	Lease liabilities	13
12	Other current liabilities	14
13	Grants and contributions	15
14	Capital grants and contributions	16
15	Trust fund	17

BASIS OF PREPARATION - SUPPLEMENTARY INFORMATION

Supplementary information is presented for information purposes. The information does not comply with the disclosure requirements of the Australian Accounting Standards.

SHIRE OF YILGARN
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 28 FEBRUARY 2026

1 KEY INFORMATION

Funding Surplus or Deficit Components

Funding surplus / (deficit)				
	Adopted Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
Opening	\$4.69 M	\$4.69 M	\$8.98 M	\$4.28 M
Closing	(\$0.79 M)	\$1.87 M	\$10.30 M	\$8.43 M

Refer to Statement of Financial Activity

Cash and cash equivalents		
	\$	% of total
Unrestricted Cash	\$6.49 M	37.6%
Restricted Cash	\$10.76 M	62.4%

Refer to 3 - Cash and Financial Assets

Payables	
	% Outstanding
Trade Payables	\$0.01 M
0 to 30 Days	100.0%
Over 30 Days	0.0%
Over 90 Days	0.0%

Refer to 9 - Payables

Receivables		
	\$	% Collected
Rates Receivable	\$0.57 M	89.4%
Trade Receivable	\$0.56 M	% Outstanding
Over 30 Days		7.8%
Over 90 Days		3.5%

Refer to 7 - Receivables

Key Operating Activities

Amount attributable to operating activities			
Adopted Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
\$1.29 M	\$1.73 M	\$4.19 M	\$2.46 M

Refer to Statement of Financial Activity

Rates Revenue		
	\$	% Variance
YTD Actual	\$4.94 M	
YTD Budget	\$4.98 M	(0.7%)

Grants and Contributions		
	\$	% Variance
YTD Actual	\$2.20 M	
YTD Budget	\$2.14 M	2.9%

Refer to 13 - Grants and Contributions

Fees and Charges		
	\$	% Variance
YTD Actual	\$1.84 M	
YTD Budget	\$1.63 M	12.9%

Refer to Statement of Financial Activity

Key Investing Activities

Amount attributable to investing activities			
Adopted Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
(\$2.68 M)	(\$4.45 M)	(\$2.49 M)	\$1.97 M

Refer to Statement of Financial Activity

Proceeds on sale		
	\$	%
YTD Actual	\$0.18 M	
Adopted Budget	\$0.51 M	(64.1%)

Refer to 6 - Disposal of Assets

Asset Acquisition		
	\$	% Spent
YTD Actual	\$2.15 M	
Adopted Budget	\$5.37 M	(60.0%)

Refer to 5 - Capital Acquisitions

Capital Grants		
	\$	% Received
YTD Actual	\$1.90 M	
Adopted Budget	\$5.78 M	(67.1%)

Refer to 5 - Capital Acquisitions

Key Financing Activities

Amount attributable to financing activities			
Adopted Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
(\$4.09 M)	(\$0.10 M)	(\$0.38 M)	(\$0.28 M)

Refer to Statement of Financial Activity

Borrowings	
	\$
Principal repayments	(\$0.10 M)
Interest expense	(\$0.03 M)
Principal due	\$1.66 M

Refer to 10 - Borrowings

Reserves	
	\$
Reserves balance	\$10.76 M
Net Movement	\$0.30 M

Refer to 4 - Cash Reserves

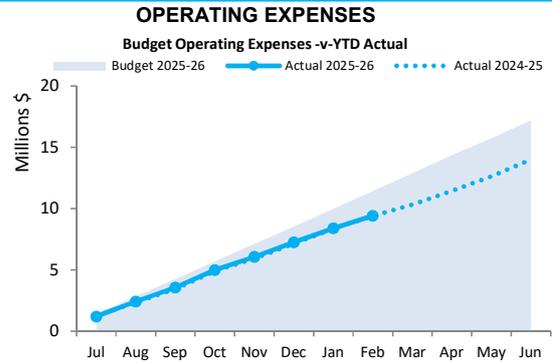
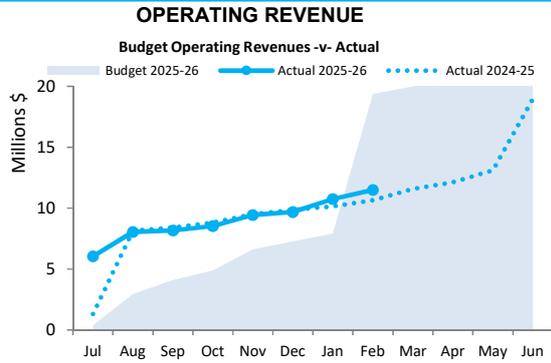
Lease Liability	
	\$
Principal repayments	(\$0.00 M)
Interest expense	(\$0.00 M)
Principal due	\$0.01 M

Refer to Note 11 - Lease Liabilities

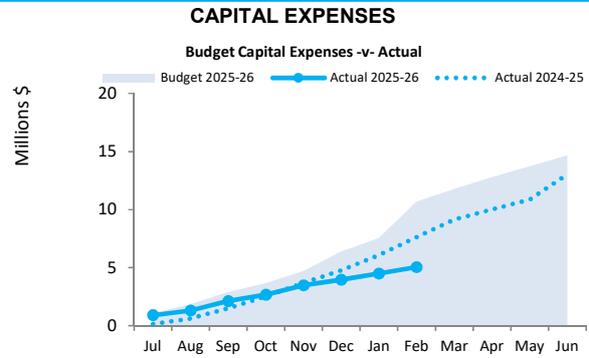
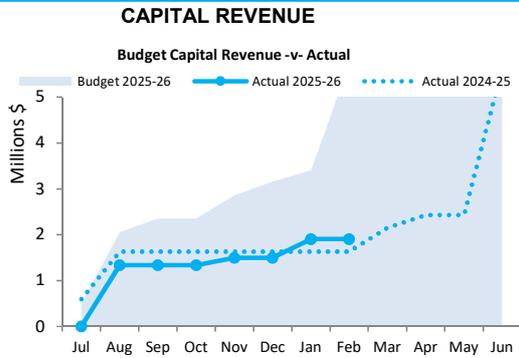
This information is to be read in conjunction with the accompanying Financial Statements and notes.

2 KEY INFORMATION - GRAPHICAL

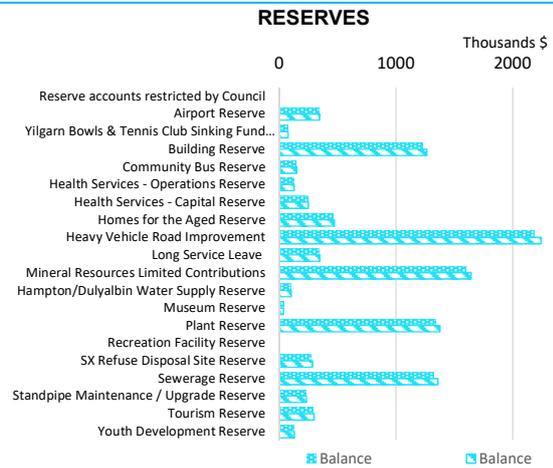
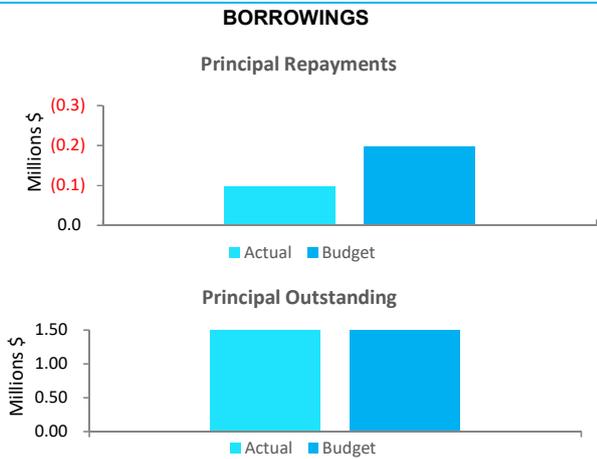
OPERATING ACTIVITIES



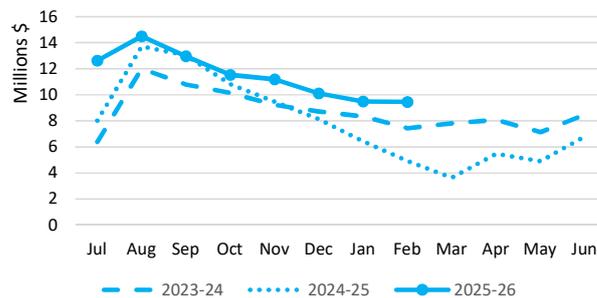
INVESTING ACTIVITIES



FINANCING ACTIVITIES



Closing funding surplus / (deficit)



This information is to be read in conjunction with the accompanying Financial Statements and Notes.

SHIRE OF YILGARN
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 28 FEBRUARY 2026

3 CASH AND FINANCIAL ASSETS AT AMORTISED COST

Description	Classification	Unrestricted	Reserve Accounts	Total	Trust	Institution	Interest Rate	Maturity Date
		\$	\$	\$	\$			
Cash on hand		1,350		1,350				
Muni funds - bank working acc	Cash and cash equivalents	159,316		159,316		WBC	0.00%	
Muni funds - at call account	Cash and cash equivalents	2,273,772		2,273,772		WBC	0.45%	
Muni funds - investment account (31 days)	Cash and cash equivalents	4,000,000		4,000,000		WBC	4.00%	(rolling 31 day)
Reserve funds - investment account (90 days)	Cash and cash equivalents	0	10,755,797	10,755,797		WBC	4.15%	(rolling 90 day)
Trust Account	Cash and cash equivalents	50,845		50,845	50,845	WBC	0.00%	
Total		6,485,283	10,755,797	17,241,080	50,845			
Comprising								
Cash and cash equivalents		6,485,283	10,755,797	17,241,080	50,845			
		6,485,283	10,755,797	17,241,080	50,845			

KEY INFORMATION

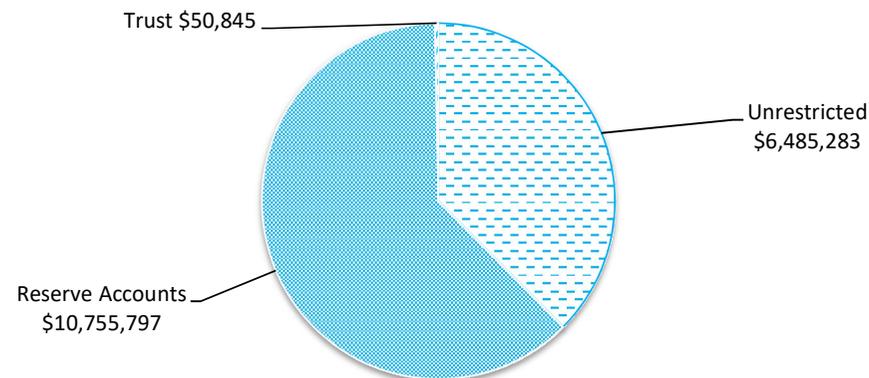
Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Financial assets at amortised cost held with registered financial institutions are listed in this note other financial assets at amortised cost are provided in Note 8 - Other assets.



SHIRE OF YILGARN
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 28 FEBRUARY 2026

4 RESERVE ACCOUNTS

Reserve account name	Budget				Actual			
	Opening Balance	Transfers In (+)	Transfers Out (-)	Closing Balance	Opening Balance	Transfers In (+)	Transfers Out (-)	Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$
Reserve accounts restricted by Council								
Airport Reserve	338,582	1,511,815		1,850,397	338,582	9,589	0	348,171
Yilgarn Bowls & Tennis Club Sinking Fund Reserve	75,765	9,311		85,076	75,765	2,145	0	77,910
Building Reserve	1,228,894	1,042,694		2,271,588	1,228,894	34,801	0	1,263,695
Community Bus Reserve	147,440	5,145		152,585	147,440	4,174	0	151,614
Health Services - Operations Reserve	124,469	4,343		128,812	124,469	3,525	0	127,994
Health Services - Capital Reserve	242,411	8,459		250,870	242,411	6,865	0	249,276
Homes for the Aged Reserve	459,063	16,019		475,082	459,063	13,000	0	472,063
Heavy Vehicle Road Improvement	2,181,725	626,167	(344,000)	2,463,892	2,181,725	61,783	0	2,243,508
Long Service Leave	339,377	11,843		351,220	339,377	9,611	0	348,988
Mineral Resources Limited Contributions	1,600,696	55,909		1,656,605	1,600,696	45,330	0	1,646,026
Hampton/Dulyalbin Water Supply Reserve	99,852	10,985		110,837	99,852	2,827	0	102,679
Museum Reserve	36,123	4,261		40,384	36,123	1,022	0	37,145
Plant Reserve	1,339,660	46,771		1,386,431	1,339,660	37,938	0	1,377,598
Recreation Facility Reserve	872	800,000		800,872	872	25	0	897
SX Refuse Disposal Site Reserve	277,473	9,682		287,155	277,473	7,858	0	285,331
Sewerage Reserve	1,321,196	46,103		1,367,299	1,321,196	37,414	0	1,358,610
Standpipe Maintenance / Upgrade Reserve	228,600	7,977		236,577	228,600	6,474	0	235,074
Tourism Reserve	290,003	10,120		300,123	290,003	8,212	0	298,215
Youth Development Reserve	127,395	4,445		131,840	127,395	3,608	0	131,003
	10,459,596	4,232,049	(344,000)	14,347,645	10,459,596	296,201	0	10,755,797

5 CAPITAL ACQUISITIONS

Capital acquisitions	Adopted		YTD Actual	YTD Variance
	Budget	YTD Budget		
	\$	\$	\$	\$
Buildings	1,648,466	1,330,835	1,680,782	349,947
Plant and equipment	1,951,500	1,300,976	729,260	(571,716)
Acquisition of property, plant and equipment	3,599,966	2,631,811	2,410,043	(221,768)
Infrastructure - roads	5,066,217	3,449,101	1,957,499	(1,491,602)
Infrastructure Other	306,720	204,464	189,626	(14,838)
Acquisition of infrastructure	5,372,937	3,653,565	2,147,126	(1,506,439)
Total capital acquisitions	8,972,903	6,285,376	4,557,168	(1,728,208)
Capital Acquisitions Funded By:				
Capital grants and contributions	5,784,530	1,627,327	1,904,916	277,589
Other (disposals & C/Fwd)	505,000	205,000	181,136	(23,864)
Reserve accounts				
Reserve account - by council - Heavy Vehicle Road Improvement	344,000		0	0
Contribution - operations	2,339,373	4,453,049	2,455,803	(1,997,246)
Capital funding total	8,972,903	6,285,376	4,557,168	(1,728,208)

KEY INFORMATION

Initial recognition

An item of property, plant and equipment or infrastructure that qualifies for recognition as an asset is measured at its cost.

Upon initial recognition, cost is determined as the amount paid (or other consideration given) to acquire the assets, plus costs incidental to the acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition.

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Local Government (Financial Management) Regulation 17A(5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

Individual assets that are land, buildings and infrastructure acquired between scheduled revaluation dates of the asset class in accordance with the Shire's revaluation policy, are recognised at cost and disclosed as being at reportable value.

Measurement after recognition

Plant and equipment including furniture and equipment and right-of-use assets (other than vested improvements) are measured using the cost model as required under *Local Government (Financial Management) Regulation 17A(2)*. Assets held under the cost model are carried at cost less accumulated depreciation and any impairment losses being their reportable value.

Reportable Value

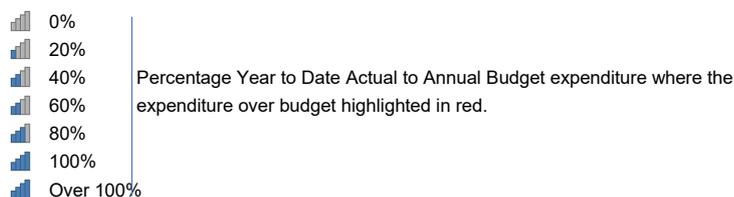
In accordance with *Local Government (Financial Management) Regulation 17A(2)*, the carrying amount of non-financial assets that are land and buildings classified as property, plant and equipment, investment properties, infrastructure or vested improvements that the local government controls.

Reportable value is for the purpose of *Local Government (Financial Management) Regulation 17A(4)* is the fair value of the asset at its last valuation date minus (to the extent applicable) the accumulated depreciation and any accumulated impairment losses in respect of the non-financial asset subsequent to its last valuation date.

5 CAPITAL ACQUISITIONS (CONTINUED) - DETAILED

Capital expenditure total

Level of completion indicators



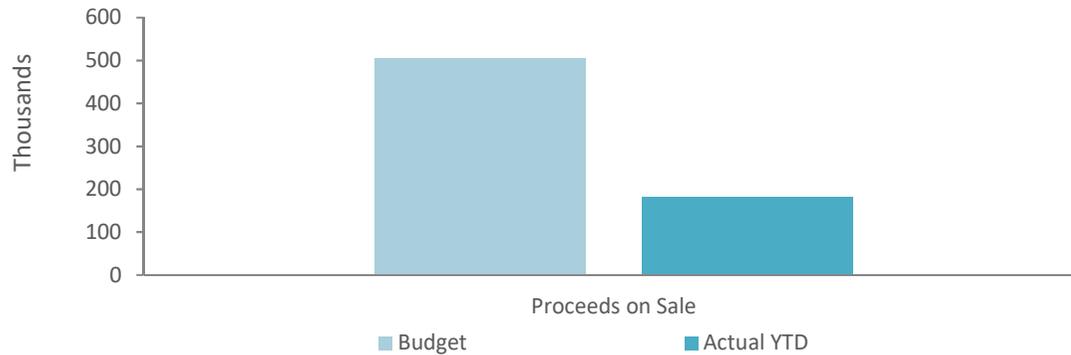
Account Description	Adopted		28 February 2026	Variance
	Budget	YTD Budget	YTD Actual	(Under)/Over
	\$	\$	\$	\$
LAND & BUILDINGS				
E09710 HOUSING CONSTRUCTION - LAND & BUILDINGS	929,820	813,589	1,058,039	(244,450)
J09750 37 Taurus St - Land & Buildings Capital	35,000	35,000	7,832	27,168
J09754 3 Libra Pl - Land & Buildings Capital	32,646	32,646	19,023	13,623
J09755 35 Taurus St - Land & Buildings Capital	35,000	35,000	3,035	31,965
J09762 3/50 Antares St - Land & Buildings Capital	6,000	6,000	8,716	(2,716)
J09763 4/50 Antares St - Land & Buildings Capital	6,000	6,000	8,716	(2,716)
J10724 Cemetery Public Toilet - Land & Buildings Capital	5,000	3,328	1,710	1,618
J11153 Bullfinch Hall - Land & Buildings Capital	6,720	4,464	4,530	(66)
E11250 SWIMMING POOL - LAND & BUILDINGS CAPITAL	30,000	20,000	3,100	16,900
J11341 Yilgarn Bowls & Tennis Centre - Land & Buildings Capital	10,000	6,664	8,282	(1,618)
J13203 Caravan Park Improvements - Land & Buildings Capital	493,086	328,704	488,041	(159,337)
J14602 Depot - Land & Buildings Capital	59,194	39,440	62,058	(22,618)
J14604 Depot - Yard Surfaces - Land & Buildings Capital	0	0	7,699	(7,699)
PLANT & EQUIPMENT				
E10353 SOUTHERN CROSS SEWERAGE SCHEME	42,500	28,328	23,622	4,706
E10451 MARVEL LOCH SEWERAGE SCHEME	10,500	7,000	0	7,000
J11345 Sx Sporting Complex	32,000	21,328	14,848	6,480
E11357 PARKS & GARDENS	80,000	53,328	32,949	20,379
E12350 PURCHASE OF PLANT AND EQUIPMENT	1,483,000	988,664	499,890	488,774
E14655 SHIRE ADMINISTRATION - FURNITURE & EQUIPMENT CAPITAL	73,500	49,000	11,242	37,759
E14656 SHIRE ADMINISTRATION - PLANT & EQUIPMENT	230,000	153,328	146,710	6,618
INFRASTRUCTURE- OTHER				
E10350 SOUTHERN CROSS SEWERAGE SCHEME - CAPITAL	17,500	11,664	0	11,664
E10450 MARVEL LOCH SEWERAGE SCHEME - INFRASTRUCTURE CAPITAL	10,500	7,000	0	7,000
E11346 PARKS & GARDENS - INFRASTRUCTURE CAPITAL	15,000	10,000	0	10,000
E11348 SX RECREATION CENTRE - INFRASTRUCTURE CAPITAL	118,720	79,136	77,121	2,015
J11330 Playground Equipment - Constellation Park - Infrastructure Capital	145,000	96,664	21,700	74,964
J11344 Renewal Of Cricket Practice Nets & Surface	0	0	61,356	(61,356)
AERO5 Windsock Lighting Upgrade	34,000	22,664	29,449	(6,785)
E13254 TOURISM AND AREA PROMOTION - INFRASTRUCTURE CAPITAL	245,000	163,328	0	163,328
INFRASTRUCTURE- ROADS				
RRG28 R2030 - Bodallin Wheatbin Rd - Replace Culvert And Reconstruct - Slk 0.90 - 3.1 (213,012	213,012	53,996	159,016
RRG29 R2030 - Cramphorne Road - Construction - Slk 9.90 - 13.50 (25/26)	1,273,564	849,024	814,774	34,250
RRG30 R2030 - Marvel Loch Forrestania Road - Reseal - Slk 4.20 - 13.27 (25/26)	539,327	359,520	69,007	290,513
RRG31 R2030 - Bodallin North - Reseal - Slk 12.93 - 18.50 (25/26)	275,926	183,928	32,175	151,753
R2R42 R2R - Koorda-Bullfinch Rd - Shoulder Widening - Slk 6.00 - 11.20 (24/25)	0	0	0	0
R2R44 R2R - Southern Cross South Road - Gravel Sheeting - Slk 38.00 - 45.00 (25/26)	320,612	213,728	107,887	105,841
R2R45 R2R - Emu Fence Road - Gravel Sheeting - Slk 114.34 - 122.45 (25/26)	319,998	213,320	93,461	119,859
R2R46 R2R - Koorda Bullfinch Road - Widen Shoulders - Slk 0.00 - Slk 5.00 (25/26)	250,257	167,673	19,261	148,412
R2R47 R2R - Cockattoo Tank Road - Gravel Sheeting - Slk 0.00 - 8.00 (25/26)	320,015	213,328	276,731	(63,403)
R2R48 R2R - Ivey Road - Gravel Sheeting - Slk 0.00 - 6.00 (25/26)	240,016	159,992	260,121	(100,129)
WSFN1 Wsfn - Koorda/Bullfinch Rd - Geotesting, Survey & Replace 2 Culverts - Full Length	122,058	81,368	86,876	(5,508)
J12101 Concrete Footpath - Spica Street - Southern Cross	120,000	80,000	0	80,000
RRU42 Rru - Lrci Phase 4B - Replace Various Culverts	0	0	0	0
RRU43 Rru - Ivey Rd - Gravel Sheet - Slk 23.00 - 28.00 (24/25)	0	0	0	0
RRU44 Rru - Noongar North Road - Gravel Sheeting - Slk 17.50 - 25.00 (25/26)	241,621	161,064	0	161,064
RRU45 Rru - Turkey Hill Road - Gravel Sheeting - Slk 18.91 - 23.91 (25/26)	218,569	145,696	48,870	96,826
RRU46 Rru - Asphalt Intersection Bodallin South Road & Old Kalgoolie Road (25/26)	60,700	40,464	47,800	(7,336)
TRU14 Tru - Altair St - Reseal - Slk 0.00 - 1.50 (24/25 & 25/26)	111,348	74,208	1,197	73,011
TRU15 Tru - Lrci Phase 4B - Sx Town Kerbing	0	0	0	0
TRU16 Tru - Canopus Street - Reseal - Slk 0.00 - 1.10 (25/26)	96,000	63,992	1,017	62,975
HVRUF1 Hvruf - Dulyalbin Road - Gravel Sheeting - Slk 35.00 - 43.00 (25/26)	343,194	228,784	44,327	184,457
				0
	9,251,903	6,471,368	4,557,168	1,914,200

SHIRE OF YILGARN
 SUPPLEMENTARY INFORMATION
 FOR THE PERIOD ENDED 28 FEBRUARY 2026

OPERATING ACTIVITIES

6 DISPOSAL OF ASSETS

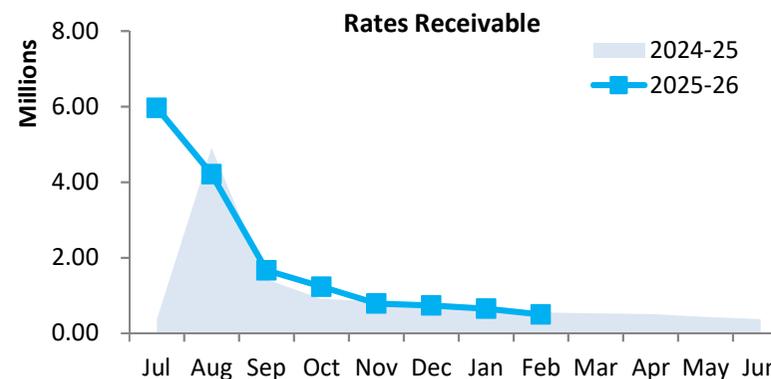
Asset Ref.	Asset description	Budget				YTD Actual			
		Net Book Value	Proceeds	Profit	(Loss)	Net Book Value	Proceeds	Profit	(Loss)
		\$	\$	\$	\$	\$	\$	\$	\$
Plant and equipment									
	Asset 2013 - Freightliner Prime Mover - YL117	149,571	30,000		(119,571)	0	0	0	0
	Asset 2019 - CAT 12M Grader - YL542	145,896	140,000		(5,896)	0	0	0	0
	Asset 2114 - 70 Series Landcruiser Ute - YL5067	58,044	50,000		(8,044)	0	0	0	0
	Asset 2111 - 70 Series Landcruiser Ute - YL38	58,072	50,000		(8,072)	0	0	0	0
	Asset 2105 - Toyota Hilux - YL150	58,989	60,000	1,011	0	61,642	47,273	0	(14,369)
	Asset PE0054 - Ford Ranger XLT - YL285	37,834	40,000	2,166	0	39,970	38,182	0	(1,788)
	Asset 2117 - Toyota Kluger - YL50	48,853	40,000		(8,853)	50,146	31,363	0	(18,783)
	Asset 2102 - Toyota Prado - YL1	63,881	65,000	1,119	0	65,034	64,318	0	(716)
	Asset PE0059 - Hilux Single Cab Ute - YL13	43,577	30,000	0	(13,577)	0	0	0	0
		664,717	505,000	4,296	(164,013)	216,791	181,136	0	(35,656)



7 RECEIVABLES

Rates receivable

	30 June 2025	28 Feb 2026
	\$	\$
Opening arrears previous year	310,001	394,259
Levied this year	4,559,283	4,942,343
Less - collections to date	(4,475,025)	(4,769,739)
Net rates collectable	394,259	566,863
% Collected	91.9%	89.4%



Receivables - general

	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Receivables - general	0	461,035	395	20,856	17,383	499,669
Percentage	0.0%	92.3%	0.1%	4.2%	3.5%	
Balance per trial balance						
Trade receivables						499,669
GST receivable						70,734
Allowance for credit losses of rates and statutory receivables						(11,511)
Allowance for impairment of receivables from contracts with customers						0
Total receivables general outstanding						558,892

Amounts shown above include GST (where applicable)

KEY INFORMATION

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectable amounts (i.e. impairment).

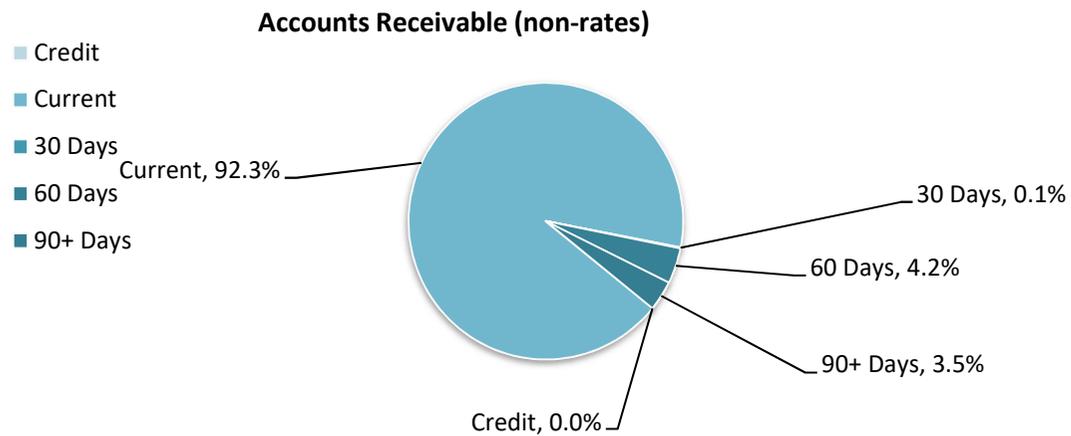
The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

7 RECEIVABLES

Classification and subsequent measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.



8 OTHER CURRENT ASSETS

	Opening Balance 1 July 2025	Asset Increase	Asset Reduction	Closing Balance 28 February 2026
	\$	\$	\$	\$
Other current assets				
Inventory				
Fuel	76,196	14,347		90,543
Contract assets				
Contract assets	2,167,588			2,167,588
Total other current assets	2,243,784	14,347	0	2,258,131

Amounts shown above include GST (where applicable)

KEY INFORMATION

Inventory

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Contract assets

A contract asset is the right to consideration in exchange for goods or services the entity has transferred to a customer when that right is conditioned on something other than the passage of time.

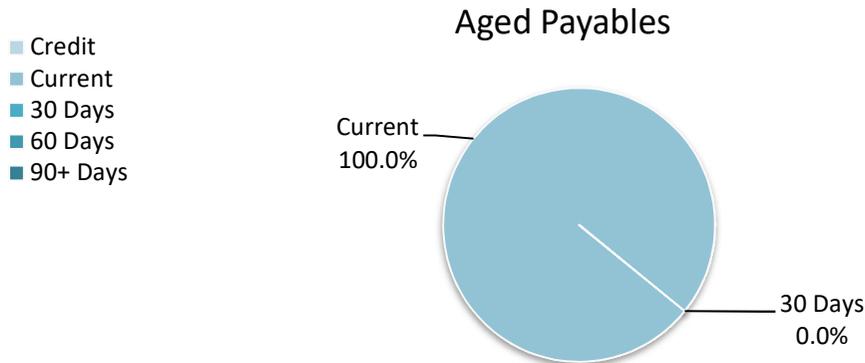
9 PAYABLES

Payables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Payables - general	0	14,578	0	0	0	14,578
Percentage	0.0%	100.0%	0.0%	0.0%	0.0%	
Balance per trial balance						
Sundry creditors						14,578
Prepaid Rates						120,370
PAYG liability						0
ATO liabilities						95,874
Bonds & Retained Funds						5,655
Trust Funds						62,566
Unearned Revenue						239
Total payables general outstanding						299,282

Amounts shown above include GST (where applicable)

KEY INFORMATION

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the period that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.



SHIRE OF YILGARN
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 28 FEBRUARY 2026

FINANCING ACTIVITIES

10 BORROWINGS

Repayments - borrowings

Information on borrowings Particulars	Loan No.	1 July 2025	New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
			Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
		\$	\$	\$	\$	\$	\$	\$	\$	\$
WA Treasury, Southern Cross swimming pool	98	564,069	0	0	(49,831)	(99,947)	514,238	464,122	(3,232)	(6,261)
Southern Cross Recreation Center Upgrade	99	1,190,000	0	0	(47,964)	(96,987)	1,142,036	1,093,013	(26,291)	(51,523)
Total		1,754,069	0	0	(97,795)	(196,934)	1,656,274	1,557,135	(29,523)	(57,784)
Current borrowings		196,934					99,139			
Non-current borrowings		1,557,135					1,557,135			
		1,754,069					1,656,274			

All debenture repayments were financed by general purpose revenue.

KEY INFORMATION

The Shire has elected to recognise borrowing costs as an expense when incurred regardless of how the borrowings are applied.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature.

**SHIRE OF YILGARN
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 28 FEBRUARY 2026**

FINANCING ACTIVITIES

11 LEASE LIABILITIES

Movement in carrying amounts

Information on leases Particulars	1 July 2025	New Leases		Principal Repayments		Principal Outstanding		Interest Repayments	
		Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Canon Photocopier (back office)	1,683	0	0	(747)	(631)	936	1,052	(70)	(90)
Canon Photocopier (CRC)	0	15,313		(2,200)		13,113	0	(15)	
Total	1,683	15,313	0	(2,947)	(631)	14,049	1,052	(85)	(90)
Current lease liabilities	1,267					13,548			
Non-current lease liabilities	416					416			
	1,683					13,964			

All lease repayments were financed by general purpose revenue.

KEY INFORMATION

At inception of a contract, the Shire assesses if the contract contains or is a lease. A contract is or contains a lease, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. At the commencement date, a right of use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Shire uses its incremental borrowing rate.

All contracts classified as short-term leases (i.e. a lease with a remaining term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

12 OTHER CURRENT LIABILITIES

Other current liabilities	Note	Opening Balance 1 July 2025 \$	Liability transferred from/(to) non current \$	Liability Increase \$	Liability Reduction \$	Closing Balance 28 February 2026 \$
Other liabilities						
Capital grant/contributions liabilities		14,740	0	0	0	14,740
Unearned Revenue		39,306	0	0	(39,306)	0
Total other liabilities		54,046	0	0	(39,306)	14,740
Employee Related Provisions						
Provision for annual leave		227,529	0	0	0	227,529
Provision for long service leave		189,222	0	0	0	189,222
Total Provisions		416,751	0	0	0	416,751
Total other current liabilities		470,797	0	0	(39,306)	431,491

Amounts shown above include GST (where applicable)

A breakdown of contract liabilities and associated movements is provided on the following pages at Note 14

KEY INFORMATION

Provisions

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Employee Related Provisions

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the calculation of net current assets.

Other long-term employee benefits

The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as employee related provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Contract liabilities

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer.

Capital grant/contribution liabilities

Grants to acquire or construct recognisable non-financial assets to identified specifications be constructed to be controlled by the Shire are recognised as a liability until such time as the Shire satisfies its obligations under the agreement.

SHIRE OF YILGARN
 SUPPLEMENTARY INFORMATION
 FOR THE PERIOD ENDED 28 FEBRUARY 2026

OPERATING ACTIVITIES

13 GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Unspent grant, subsidies and contributions liability					Grants, subsidies and contributions revenue		
	Liability	Increase in Liability	Decrease in Liability	Liability	Current Liability	Adopted Budget	YTD	YTD
	1 July 2025	(As revenue)	(As revenue)	28 Feb 2026	28 Feb 2026	Revenue	Budget	Revenue Actual
	\$	\$	\$	\$	\$	\$	\$	\$
Grants and subsidies								
GRANTS COMMISSION GENERAL				0	0	1,160,905	870,678	899,019
GRANTS COMMISSION ROADS				0	0	895,078	671,307	732,828
ESL OPERATING GRANT	14,740			14,740	14,740	62,500	46,875	43,124
CRC PROFESSIONAL DEVELOPMENT & TRAINING				0	0	2,500	1,664	0
DRD GRANT FUNDING (CRC)				0	0	119,428	89,571	93,171
GRANT FUNDING				0	0	1,000	664	0
GRANTS - URBAN STORMWATER DRAINAGE				0	0	72,300	72,300	0
STREET LIGHT - OPERATION GRANT				0	0	13,100	8,728	0
HVRIC - HEAVY VEHICLE ROAD IMPROVEMENT CHARGE				0	0	550,000	366,664	422,651
	14,740	0	0	14,740	14,740	2,876,811	2,128,451	2,190,792
Contributions								
GRANT FUNDING - OTHER				0	0	10,385	6,920	6,709
	0	0	0	0	0	10,385	6,920	6,709
TOTALS	14,740	0	0	14,740	14,740	2,887,196	2,135,371	2,197,501

SHIRE OF YILGARN
 SUPPLEMENTARY INFORMATION
 FOR THE PERIOD ENDED 28 FEBRUARY 2026

INVESTING ACTIVITIES

14 CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Capital grant/contribution liabilities					Capital grants, subsidies and contributions revenue		
	Liability	Increase in	Decrease in	Liability	Current	Adopted	YTD	YTD
	1 July 2025	Liability	Liability	28 Feb 2026	Liability	Budget	Budget	Revenue
	\$	\$	(As revenue)	\$	\$	\$	\$	\$
Capital grants and subsidies								
LOCAL ROADS AND COMMUNITY INFRASTRUCTURE (LRCI)				0	0	1,996,492	0	160,311
GRANT ROADS 2025				0	0	1,613,967	1,075,976	1,121,186
MRWA DIRECT GRANT				0	0	546,979	546,979	546,979
ROADS TO RECOVERY (R2R)				0	0	1,450,697	967,128	0
THIRD PARTY CONTRIBUTIONS				0	0	100,000	66,664	0
COMMODITY ROUTE / SECONDARY FREIGHT NETWORK FUNDING				0	0	76,395	50,928	76,440
		0	0	0	0	5,784,530	2,707,675	1,904,916

**SHIRE OF YILGARN
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 28 FEBRUARY 2026**

15 TRUST FUND

Funds held at balance date which are required by legislation to be credited to the trust fund and which are not included in the financial statements are as follows:

Description	Opening Balance 1 July 2025	Amount Received	Amount Paid	Closing Balance 28 February 2026
	\$	\$	\$	\$
Police Licensing	759			759
Builders Levy	20,780	1,078	(1,382)	20,476
Transwa Bookings	3,046			3,046
Staff Personal Dedns	(1)			(1)
Housing Tenancy Bonds	3,280			3,280
Hall Hire Bonds And Deposits	1,115			1,115
Security Key System - Key Bonds	1,830			1,830
Clubs & Groups	(1,731)			(1,731)
Third Party Contributions	6,338	5,240		11,578
Rates Overpaid	11,714			11,714
Retention Monies	20,000		(10,000)	10,000
Council Nomination	100	700	(300)	500
	67,230	7,018	(11,682)	62,566

Payments made from the Municipal Account for the Period 1st February 2026 to 28th February 2026
Presented to Council, 19th March 2026

Date	Payee	Description	Amount
CORPORATE CREDIT CARDS			
07/01/2026	SHIRE OF YILGARN	GOVERNMENT SERVICES NOT ELSE	\$ 33.60
15/01/2026	SHIRE OF YILGARN	GOVERNMENT SERVICES NOT ELSE	\$ 129.80
21/01/2026	KMART	DISCOUNT STORES	\$ 132.00
27/01/2026	KMART	DISCOUNT STORES	-\$ 6.00
30/01/2026	SHIRE OF YILGARN	GOVERNMENT SERVICES NOT ELSE	\$ 48.20
30/01/2026	KMART	DISCOUNT STORES	\$ 769.00
TOTAL CEO CREDIT CARD:			\$ 1,106.60

16/01/2026	SAFETY CULTURE	COMPUTER SOFTWARE	\$ 31.90
30/01/2026	SHIRE OF YILGARN	GOVERNMENT SERVICES NOT ELSE	\$ 150.80
01/02/2026	OFFICE WORKS	STATIONERY, OFFICE AND SCHOOL	\$ 45.50
01/02/2026	IINET	COMPUTER NETWORK/INFORMATION	\$ 79.99
02/02/2026	SHIRE OF YILGARN	GOVERNMENT SERVICES NOT ELSE	\$ 48.20
TOTAL EMCS CREDIT CARD:			\$ 356.39
TOTAL CREDIT CARD:			\$ 1,462.99

Date	Payee	Description	Amount
FUEL CARDS			
15/01/2026	WEX AUSTRALIA	8125 7262 POSTAGE	\$ 9.67
31/01/2026	WEX AUSTRALIA	8125 7262 NEW CARD	\$ 8.00
31/01/2026	WEX AUSTRALIA	8125 7262 CARD FEE	\$ 11.29
CARD 8125 7262 TOTAL:			\$ 28.96

31/01/2026	WEX AUSTRALIA	5294 7495 CARD FEE	\$ 11.29
CARD 5294 7495 TOTAL:			\$ 11.29

31/01/2026	WEX AUSTRALIA	5521 9892 CARD FEE	\$ 11.29
CARD 5521 9892 TOTAL:			\$ 11.29

31/01/2026	WEX AUSTRALIA	5701 7682 CARD FEE	\$ 11.29
CARD 5701 7682 TOTAL:			\$ 11.29

03/01/2026	BP THE LAKES	5809 3955 SURCHARGE	\$ 2.71
03/01/2026	BP THE LAKES	5809 3955 FUEL	\$ 169.84
03/01/2026	WEX AUSTRALIA	5809 3955 TRANSACTION FEE	\$ 0.83
13/01/2026	EG FUELCO MANJIMUP	5809 3955 FUEL	\$ 143.24
13/01/2026	WEX AUSTRALIA	5809 3955 TRANSACTION FEE	\$ 0.83
31/01/2026	WEX AUSTRALIA	5809 3955 CARD FEE	\$ 11.29
CARD 5809 3955 TOTAL:			\$ 328.74

31/12/2025	BP SOUTHERN CROSS	6339 6948 FUEL	\$ 95.70
31/12/2025	WEX AUSTRALIA	6339 6948 TRANSACTION FEE	\$ 0.83
02/01/2026	DUNNINGS SOUTHERN CROSS	6339 6948 FUEL	\$ 102.85
02/01/2026	WEX AUSTRALIA	6339 6948 TRANSACTION FEE	\$ 0.83
26/01/2026	BP SOUTHERN CROSS	6339 6948 FUEL	\$ 113.87
26/01/2026	WEX AUSTRALIA	6339 6948 TRANSACTION FEE	\$ 0.83
31/01/2026	WEX AUSTRALIA	6339 6948 CARD FEE	\$ 11.29
CARD 6339 6948 TOTAL:			\$ 326.20

Payments made from the Municipal Account for the Period 1st February 2026 to 28th February 2026
Presented to Council, 19th March 2026

Date	Payee	Description	Amount
FUEL CARDS - Continued			
08/01/2026	BP THE LAKES	6346 5230 SURCHARGE	\$ 2.83
08/01/2026	BP THE LAKES	6346 5230 FUEL	\$ 177.13
08/01/2026	WEX AUSTRALIA	6346 5230 TRANSACTION FEE	\$ 0.83
31/01/2026	WEX AUSTRALIA	6346 5230 CARD FEE	\$ 11.29
CARD 6346 5230 TOTAL:			\$ 192.08
03/01/2026	ATLAS FUEL WELSHPOOL	6673 6959 SURCHARGE	\$ 1.95
03/01/2026	ATLAS FUEL WELSHPOOL	6673 6959 FUEL	\$ 77.95
03/01/2026	WEX AUSTRALIA	6673 6959 TRANSACTION FEE	\$ 0.83
22/01/2026	BP SOUTHERN CROSS	6673 6959 FUEL	\$ 63.27
22/01/2026	WEX AUSTRALIA	6673 6959 TRANSACTION FEE	\$ 0.83
CARD 6673 6959 TOTAL:			\$ 144.83
03/01/2026	UNITED KELLERBERRIN	7746 1787 FUEL	\$ 114.76
03/01/2026	WEX AUSTRALIA	7746 1787 TRANSACTION FEE	\$ 0.83
21/01/2026	UNITED KELLERBERRIN	7746 1787 FUEL	\$ 123.68
21/01/2026	WEX AUSTRALIA	7746 1787 TRANSACTION FEE	\$ 0.83
25/01/2026	UNITED KELLERBERRIN	7746 1787 FUEL	\$ 117.03
25/01/2026	WEX AUSTRALIA	7746 1787 TRANSACTION FEE	\$ 0.83
31/01/2026	WEX AUSTRALIA	7746 1787 CARD FEE	\$ 11.29
CARD 7746 1787 TOTAL:			\$ 369.25
31/01/2026	WEX AUSTRALIA	8141 6025 REPLACEMENT CARD	\$ 8.00
31/01/2026	WEX AUSTRALIA	8141 6025 CARD FEE	\$ 11.29
CARD 8141 6025 TOTAL:			\$ 19.29
16/01/2026	DUNNINGS SOUTHERN CROSS	5526 7685 FUEL	\$ 85.37
16/01/2026	WEX AUSTRALIA	5526 7685 TRANSACTION FEE	\$ 0.83
31/01/2026	WEX AUSTRALIA	5526 7685 CARD FEE	\$ 11.29
CARD 5526 7685 TOTAL:			\$ 97.49
31/01/2026	WEX AUSTRALIA	5808 4749 CARD FEE	\$ 11.29
CARD 5808 4749 TOTAL:			\$ 11.29
31/01/2026	WEX AUSTRALIA	7629 4940 CARD FEE	\$ 11.29
CARD 7629 4940 TOTAL:			\$ 11.29
TOTAL FUEL CARD:			\$ 1,563.29

Payments made from the Municipal Account for the Period 1st February 2026 to 28th February 2026
Presented to Council, 19th March 2026

CHQ/EFT	Date	Payee	Description	Amount
DIRECT DEBITS				
DD20311.1	10/02/2026	THE TRUSTEE FOR AWARE SUPER	PAYROLL DEDUCTIONS	\$ 13,681.79
DD20311.2	10/02/2026	TRUSTEE OF THE IOOF PORTFOLIO SERVICE SUPERANNUATION FUND	PAYROLL DEDUCTIONS	\$ 609.48
DD20311.3	10/02/2026	HOSTPLUS EXECUTIVE SUPERANNUATION FUND	PAYROLL DEDUCTIONS	\$ 1,224.55
DD20311.4	10/02/2026	MERCER SUPER TRUST	PAYROLL DEDUCTIONS	\$ 974.09
DD20311.5	10/02/2026	HESTA SUPER FUND	PAYROLL DEDUCTIONS	\$ 692.65
DD20311.6	10/02/2026	PERPETUAL WEALTHFOCUS SUPER PLAN	SUPERANNUATION CONTRIBUTIONS	\$ 193.09
DD20311.7	10/02/2026	THE TRUSTEE FOR HUB24 SUPER FUND	PAYROLL DEDUCTIONS	\$ 661.54
DD20311.8	10/02/2026	REST (RETAIL EMPLOYEES SUPERANNUATION TRUST)	PAYROLL DEDUCTIONS	\$ 1,669.12
DD20311.9	10/02/2026	CBUS	SUPERANNUATION CONTRIBUTIONS	\$ 1,412.13
DD20311.10	10/02/2026	AUSTRALIAN RETIREMENT TRUST	SUPERANNUATION CONTRIBUTIONS	\$ 890.57
DD20311.11	10/02/2026	PRIME SUPER	SUPERANNUATION CONTRIBUTIONS	\$ 1,112.50
DD20311.12	10/02/2026	AUSTRALIAN SUPER	SUPERANNUATION CONTRIBUTIONS	\$ 2,829.50
DD20311.13	10/02/2026	BT PANORAMA SUPER	SUPERANNUATION CONTRIBUTIONS	\$ 1,541.95
DD20311.14	10/02/2026	MLC SUPER FUND	SUPERANNUATION CONTRIBUTIONS	\$ 412.93
DD20311.15	10/02/2026	THE GARY AND JOSIE KENT SUPERANNUATION FUND	SUPERANNUATION CONTRIBUTIONS	\$ 383.60
TOTAL DIRECT DEBIT 20311:				\$ 28,289.49
DD20333.1	24/02/2026	THE TRUSTEE FOR AWARE SUPER	PAYROLL DEDUCTIONS	\$ 13,933.66
DD20333.2	24/02/2026	TRUSTEE OF THE IOOF PORTFOLIO SERVICE SUPERANNUATION FUND	PAYROLL DEDUCTIONS	\$ 350.80
DD20333.3	24/02/2026	HOSTPLUS EXECUTIVE SUPERANNUATION FUND	PAYROLL DEDUCTIONS	\$ 1,222.97
DD20333.4	24/02/2026	MERCER SUPER TRUST	PAYROLL DEDUCTIONS	\$ 978.99
DD20333.5	24/02/2026	HESTA SUPER FUND	PAYROLL DEDUCTIONS	\$ 692.65
DD20333.6	24/02/2026	PERPETUAL WEALTHFOCUS SUPER PLAN	SUPERANNUATION CONTRIBUTIONS	\$ 244.58
DD20333.7	24/02/2026	THE TRUSTEE FOR HUB24 SUPER FUND	PAYROLL DEDUCTIONS	\$ 578.85
DD20333.8	24/02/2026	REST (RETAIL EMPLOYEES SUPERANNUATION TRUST)	PAYROLL DEDUCTIONS	\$ 1,932.62
DD20333.9	24/02/2026	CBUS	SUPERANNUATION CONTRIBUTIONS	\$ 1,007.61
DD20333.10	24/02/2026	AUSTRALIAN RETIREMENT TRUST	SUPERANNUATION CONTRIBUTIONS	\$ 904.57
DD20333.11	24/02/2026	PRIME SUPER	SUPERANNUATION CONTRIBUTIONS	\$ 1,103.21
DD20333.12	24/02/2026	AUSTRALIAN SUPER	SUPERANNUATION CONTRIBUTIONS	\$ 3,510.94
DD20333.13	24/02/2026	BT PANORAMA SUPER	SUPERANNUATION CONTRIBUTIONS	\$ 1,500.28
DD20333.14	24/02/2026	MLC SUPER FUND	SUPERANNUATION CONTRIBUTIONS	\$ 168.45
DD20333.15	24/02/2026	THE GARY AND JOSIE KENT SUPERANNUATION FUND	SUPERANNUATION CONTRIBUTIONS	\$ 383.60
TOTAL DIRECT DEBIT 20333:				\$ 28,513.78
TOTAL DIRECT DEBITS:				\$ 56,803.27
BANK CHARGES				
	02/02/2026	WESTPAC BANK	BANK CHARGES	\$ 444.21
	02/02/2026	WESTPAC BANK	BANK CHARGES	\$ 356.16
	02/02/2026	WESTPAC BANK	BANK CHARGES	\$ 10.00
TOTAL BANK CHARGES:				\$ 810.37

**Payments made from the Municipal Account for the Period 1st February to 28th February 2026
Presented to Council, 19th March 2026**

CHQ/EFT	Date	Payee	Description	Amount
EFT				
EFT17655	06/02/2026	3SIXT AUTOMOTIVE SERVICES	REPAIR AND MAINTENANCE INCLUDING BATTERIES FOR TORO MOWER, GRADER AND FREIGHT	\$ 1,311.94
EFT17656	06/02/2026	ABCO PRODUCTS PTY LTD	SHIRE CLEANING SUPPLIES INCLUDING HEAVY DUTY BIN LINERS, MOP HEAD AND VITRILE GLOVES	\$ 930.28
EFT17657	06/02/2026	AERODROME MANAGEMENT SERVICES PTY LTD	AERODROME REPORTING OFFICER TRAINING	\$ 2,989.80
EFT17658	06/02/2026	WA DISTRIBUTORS PTY LTD	SHIRE CLEANING PRODUCTS INCLUDING HAND TOWEL, JUMBO TOILET ROLL AND FREIGHT	\$ 1,205.35
EFT17659	06/02/2026	AMPAC DEBT RECOVERY (WA) PTY LTD	AMPAC DEBT RECOVERY SERVICES - JANUARY 2026	\$ 5,072.00
EFT17660	06/02/2026	AUSTRALIAN SERVICES UNION WESTERN AUSTRALIAN BRANCH	PAYROLL DEDUCTIONS	\$ 132.50
EFT17661	06/02/2026	AUSTRALIA DAY COUNCIL OF SA INC	MEDALLIONS FOR AUSTRALIA DAY AWARD RECIPIENTS	\$ 435.00
EFT17662	06/02/2026	AUSTRALIA POST	POSTAL CHARGES - JANUARY 2026	\$ 73.31
EFT17663	06/02/2026	AVON WASTE	MONTHLY RUBBISH COLLECTION - JANUARY 2026	\$ 19,723.56
EFT17664	06/02/2026	BOC GASES	OXYGEN CHARGES FROM 29/12/2025 TO 28/01/2026	\$ 65.93
EFT17665	06/02/2026	BRANDWORX AUSTRALIA	ADMIN STAFF UNIFORM ORDER	\$ 934.93
EFT17666	06/02/2026	NARADA HOTEL INVESTMENTS PTY LTD	ACCOMMODATION AND MEALS FOR STAFF SAFETY REPRESENTATIVE TRAINING	\$ 2,533.40
EFT17667	06/02/2026	EMCS	EMCS STAFF INTERNET REIMBURSEMENT - JANUARY 2026	\$ 134.00
EFT17668	06/02/2026	CEMETERIES & CREMATORIA ASSOCIATION OF WA	REGISTRATION FOR THE CCAWA CONFERENCE	\$ 250.00
EFT17669	06/02/2026	AUST GOVERNMENT CHILD SUPPORT AGENCY	PAYROLL DEDUCTIONS	\$ 471.42
EFT17670	06/02/2026	CMECH	REPAIR AND MAINTENANCE INCLUDING VEHICLE SERVICE, OIL AND CONSUMABLES	\$ 430.00
EFT17671	06/02/2026	CHRISTOPHER MOORE	CARAVAN PARK GARDEN AND GROUNDS MAINTENANCE SERVICES FROM 23/01/2026 TO 03/02/2026	\$ 1,848.00
EFT17672	06/02/2026	COMBINED TYRES PTY LTD	REPAIR AND MAINTENANCE INCLUDING EARTHMOVER TYRE, STRIP, REFIT AND DISPOSAL	\$ 8,372.70
EFT17673	06/02/2026	TEAM GLOBAL EXPRESS PTY LTD	FREIGHT - DAIMLER TRUCKS, WESTRAC AND TOTALLY WORK WEAR	\$ 1,002.24
EFT17674	06/02/2026	DELNORTH PTY LTD	REPAIR AND MAINTENANCE INCLUDING STEEL-FLEX GUIDE POSTS, POST DRIVER AND FREIGHT	\$ 21,942.49
EFT17675	06/02/2026	DEPARTMENT OF WATER AND ENVIRONMENTAL REGULATION	LICENCE FEE L9424/2024/1FOR SOUTHERN CROSS SEWERAGE PONDS	\$ 869.00
EFT17676	06/02/2026	DEPARTMENT OF LOCAL GOVERNMENT INDUSTRY REGULATION AND SAFETY	BUILDING SERVICES LEVY - DECEMBER 2025	\$ 56.65
EFT17677	06/02/2026	DEPARTMENT OF PLANNING, LANDS AND HERITAGE	JILBADJI CROPPING LEASE FROM 01/02/2026 TO 28/02/2026	\$ 183.34
EFT17678	06/02/2026	E FIRE & SAFETY	REPAIR AND MAINTENANCE INCLUDING 6 MONTHLY SERVICE ON FIRE EQUIPMENT AND REPLACEMENT PARTS	\$ 2,601.50
EFT17679	06/02/2026	ENVIRONMENTAL HEALTH AUSTRALIA (SA) INC	AFSA INSPECTION PADS INCLUDING DELIVERY	\$ 265.20
EFT17680	06/02/2026	FLIGHT CENTRE TRAVEL GROUP	CP REFUND DUE TO CANCELLATION - BOOKING ID 26734369	\$ 130.00
EFT17681	06/02/2026	CP GUEST	GUEST PART REFUND FOR CARAVAN PARK ACCOMMODATION FROM BEING OVERCHARGED	\$ 95.00
EFT17682	06/02/2026	GREAT EASTERN FREIGHTLINES	FREIGHT FOR GAS CYLINDERS AND PAVERS	\$ 434.39
EFT17683	06/02/2026	HERSEY SAFETY PTY LTD	REPAIR AND MAINTENANCE INCLUDING DEPOT AND PPE SUPPLIES	\$ 1,269.71

**Payments made from the Municipal Account for the Period 1st February to 28th February 2026
Presented to Council, 19th March 2026**

CHQ/EFT	Date	Payee	Description	Amount
EFT				
EFT17684	06/02/2026	INGOT HOTEL	ACCOMMODATION FOR STAFF TO ATTEND CCAWA CONFERENCE	\$ 457.80
EFT17685	06/02/2026	STAFF	REIMBURSEMENT FOR STAFF MEDICAL	\$ 165.00
EFT17686	06/02/2026	JB HI-FI GROUP PTY LTD	FREIGHT FEES	\$ 62.70
EFT17687	06/02/2026	JD AND AL POLLARD FAMILY TRUST	REPAIR AND MAINTENANCE INCLUDING WATER CART HIRE AND OPERATOR FROM 20/01/2026 TO 23/01/2026 FOR CRAMPHORNE ROAD	\$ 9,900.00
EFT17688	06/02/2026	LAKE JULIA FARMING CO	REPAIR AND MAINTENANCE INCLUDING GRAVEL PUSH UP, VERGE MAINTENANCE, LOADER HIRE AND FUEL	\$ 15,983.00
EFT17689	06/02/2026	LANDGATE	LANDGATE SERVICES INCLUDING CERTIFICATE OF TITLE	\$ 391.20
EFT17690	06/02/2026	LNB GROUP (WA) PTY LTD	ELECTRICAL SERVICES INCLUDING REPAIR FAULTY WATER BUBBLER IN MALE AWAY CHANGE ROOM AND RUN NEW CABLE FOR CCTV	\$ 1,874.39
EFT17691	06/02/2026	LOCK, STOCK & FARRELL LOCKSMITH PTY LTD	REPAIR AND MAINTENANCE INCLUDING NEW PAD LOCKS AND KEYS	\$ 1,751.25
EFT17692	06/02/2026	OMNICOM MEDIA GROUP AUSTRALIA PTY LTD	ADVERTISEMENT FOR PROPOSED DISPOSAL OF A PORTION OF ACHERNAR ROAD RESERVE - KALGOORLIE MINER - THURSDAY 22 JANUARY 2026	\$ 506.77
EFT17693	06/02/2026	MEDELECT	REPAIR AND MAINTENANCE INCLUDING PROGRAMMED PREVENTATIVE MAINTENANCE OF MEDICAL AND GAS EQUIPMENT FOR ADMIN, SPORT COMPLEX, SWIMMING POOL, CEMETERY, PARKS, DEPOT, BOWLS AND GOLF CLUB	\$ 5,807.45
EFT17694	06/02/2026	IXOM OPERATIONS PTY LTD	CHLORINE BOTTLE RENTAL COSTS FROM 01/01/2026 TO 31/01/2026	\$ 418.75
EFT17695	06/02/2026	PAYWISE PTY LTD	PAYROLL DEDUCTION - NOVATED LEASE	\$ 810.09
EFT17696	06/02/2026	PERFECT COMPUTER SOLUTIONS PTY LTD	MS BUSINESS BASIC OFFICE 365 ANNUAL SUBSCRIPTION FOR MEDICAL CENTRE	\$ 1,206.50
EFT17697	06/02/2026	WA CONTRACT RANGER SERVICES	CONTRACT RANGER SERVICES FOR THE 6/01/2026 AND 21/01/2026 INCLUDING TRAVEL	\$ 1,375.00
EFT17698	06/02/2026	ROOTS PLUMBING & GAS	PLUMBING SERVICES INCLUDING REMOVAL OF TOILET AND ISOLATION OF WATER	\$ 338.80
EFT17699	06/02/2026	SANDRA LEE CIABARRI	REPAIR AND MAINTENANCE INCLUDING SUPPLY SIGNAGE FOR MUSEUM	\$ 544.50
EFT17700	06/02/2026	YILGARN SHIRE SOCIAL CLUB	PAYROLL DEDUCTIONS	\$ 78.00
EFT17701	06/02/2026	P & D STEPHEN TRANSPORT PTY LTD	REPAIR AND MIANTENANCE INCLUDING HIRE OF PRIME MOVER FOR GRAVEL CARTING ON CRAMPHORNE ROAD FROM 02/1/2026 TO 29/1/2026	\$ 18,397.50
EFT17702	06/02/2026	SUPERLOOP LIMITED	MONTHLY NBN CHARGES FOR SHIRE ADMIN AND DEPOT FROM 11/01/2026 TO 10/02/2026	\$ 285.00
EFT17703	06/02/2026	SUPAGAS PTY LTD	CARAVAN PARK BULK GAS SUPPLY	\$ 414.85
EFT17704	06/02/2026	SOUTHERN CROSS VOLUNTEER FIRE & RESCUE SERVICES	CONTROLLED BURN AT ANDROMEDA COURT AND BETWEEN ALTAIR STEET AND GREAT EASTERN HIGHWAY	\$ 1,250.00
EFT17705	06/02/2026	SOUTHERN CROSS HARDWARE AND NEWS	REPAIR AND MAINTENANCE INCLUDING GALCON VALVES 710BT	\$ 2,455.50
EFT17706	06/02/2026	SOUTHERN CROSS MOTOR MART	REPAIR AND MAINTENANCE INCLUDING CORDLESS TRIMMER AND BATTERY	\$ 1,434.80
EFT17707	06/02/2026	WHEATBELT HOTELS PTY LTD	COUNCIL DINNER AND REFRESHMENTS	\$ 956.00
EFT17708	06/02/2026	SOUTHERN CROSS TYRE & AUTO SERVICES	JANUARY GOOD PURCHASES INCLUDING FUNNEL SET, SHACKLE, SCREW EXTRACTOR, BLOW GUN, AIR FILTER, FUEL FILTER AND FREIGHT	\$ 3,749.37
EFT17709	06/02/2026	SYNERGY	POWER USAGE - JANUARY 2026	\$ 20,083.85
EFT17710	06/02/2026	TOTALLY WORKWEAR	DEPOT UNIFORM ORDER	\$ 609.90

**Payments made from the Municipal Account for the Period 1st February to 28th February 2026
Presented to Council, 19th March 2026**

CHQ/EFT	Date	Payee	Description	Amount
EFT				
EFT17711	06/02/2026	FINANCE MANAGER	FM STAFF INTERNET REIMBURSEMENT - JANUARY 2026	\$ 158.36
EFT17712	06/02/2026	WA ROADS & CIVIL PTY LTD	REPAIR AND MAINTENANCE INCLUDING GRADER HIRE, OPERATOR AND MOBILISATION FROM 05/01/2026 TO 29/01/2026	\$ 64,993.50
EFT17713	06/02/2026	WB CONTRACTING	REPAIR AND MAINTENANCE INCLUDING MAINTENANCE GRADING ON KOOLYANOBING, MCKENZIE, SOUTHERN CROSS SOUTH ROAD, ROLLER AND WATER CART HIRE	\$ 54,048.50
EFT17714	06/02/2026	WESTRAC EQUIPMENT PTY LTD	REPAIR AND MAINTENANCE INCLUDING LUBE FILTERS, FILTER AS, FILTER A-FUE, ELEMENT AS AND ELEMENT-PRIM	\$ 5,501.91
EFT17715	06/02/2026	TRANSWA PUBLIC TRANSPORT AUTHORITY OF WA	TRANSWA TICKET SALES - JANUARY 2026	\$ 348.02
EFT17716	06/02/2026	STAFF	STAFF REIMBURSEMENT FOR HANDYMAN EQUIPMENT PURCHASE	\$ 495.00
EFT17717	06/02/2026	YILGARN LADIES DARTS ASSOCIATION	REFUND FOR FEES AND CHARGES DUE TO PAYMENT OF INVOICE 16340 TWICE	\$ 173.50
EFT17780	20/02/2026	3SIXT AUTOMOTIVE SERVICES	REPAIR AND MAINTENANCE INCLUDING DIAGNOSTIC SCAN, CLEAR AND RESET CODES AND LABOUR	\$ 140.00
EFT17781	20/02/2026	ALINTA SALES PTY LTD	POWER USAGE FOR CARAVAN PARK FROM 01/01/2026 TO 31/01/2026	\$ 11,107.54
EFT17782	20/02/2026	ALLIED MOVING SERVICES AUSTRALIA	RELOCATION SERVICES FOR FINANCE MANAGER	\$ 3,248.67
EFT17783	20/02/2026	RATEPAYER	RATES REFUND FOR ASSESSMENT A101578 EXPLORATION LICENCE	\$ 37.28
EFT17784	20/02/2026	EUROFINS ARL PTY LTD	ANALYTICAL SERVICES INCLUDING WATER SAMPLES AND HANDLING CHARGE	\$ 341.00
EFT17785	20/02/2026	AUSTRALIAN SERVICES UNION WESTERN AUSTRALIAN BRANCH	PAYROLL DEDUCTIONS	\$ 132.50
EFT17786	20/02/2026	BROOKS HIRE SERVICES PTY LTD	REPAIR AND MAINTENANCE INCLUDING MOBILISATION OF ROLLER FROM KALGOORLIE TO CRAMPHORNE ROAD	\$ 3,025.00
EFT17787	20/02/2026	BUNNINGS GROUP LTD	REPAIR AND MAINTENANCE INCLUDING PAVING ACCESSORY LANDSCAPE LOCK	\$ 426.00
EFT17788	20/02/2026	CARBOS CONCRETE	REPAIR AND MAINTENANCE INCLUDING 120 TONNE SCREENED SAND AND DELIVERY	\$ 2,554.80
EFT17789	20/02/2026	CMECH	REPAIR AND MAINTENANCE INCLUDING WATER CART SERVICE, OIL ENGINE, OIL TITAN, WORKSHOP CONSUMABLES AND LABOUR	\$ 1,933.00
EFT17790	20/02/2026	CHRISTOPHER MOORE	CARAVAN PARK GARDEN AND GROUNDS MAINTENANCE SERVICES FROM 06/02/2026 TO 17/02/2026	\$ 1,848.00
EFT17791	20/02/2026	AUSTRALIAN TAXATION OFFICE	JANUARY 2026 BAS	\$ 81,672.00
EFT17792	20/02/2026	COPIER SUPPORT	ADMIN PHOTOCOPIER PRINTING FROM 21/01/2026 TO 18/02/2026	\$ 1,123.04
EFT17793	20/02/2026	TEAM GLOBAL EXPRESS PTY LTD	FREIGHT - T-QUIP, WATER EXAMINATION AND ANALYTICAL SERVICES	\$ 198.64
EFT17794	20/02/2026	CRACK SEAL WA PTY LTD	REPAIR AND MAINTENANCE INCLUDING PREPARATION AND APPLICATION OF CRACK SEAL TO THE AIRPORT	\$ 9,537.00
EFT17795	20/02/2026	HOLLYWOOD TOUCH	REPAIR AND MAINTENANCE INCLUDING SUPPLY OF HIGH MODERN PVC PICKET FENCING PAYMENT TWO FINAL PAYMENT	\$ 4,314.50
EFT17796	20/02/2026	WESTERN AUSTRALIAN ELECTORAL COMMISSION	LOCAL GOVERNMENT ELECTION EXPENSES FOR 2026	\$ 4,218.91
EFT17797	20/02/2026	IAN DEREK CHRISTIE	REPAIR AND MAINTENANCE INCLUDING PERIODIC TRUCK, BOBCAT AND DINGO HIRE, PAVE N'LOCK JOINT COMPOUND, TRILOCK LEVER SET AND LABOUR	\$ 24,493.51

**Payments made from the Municipal Account for the Period 1st February to 28th February 2026
Presented to Council, 19th March 2026**

CHQ/EFT	Date	Payee	Description	Amount
EFT				
EFT17798	20/02/2026	JD AND AL POLLARD FAMILY TRUST	REPAIR AND MAINTENANCE INCLUDING WATER CART HIRE FROM 2/02/2026 TO 06/02/25026	\$ 16,137.00
EFT17799	20/02/2026	KARIS MEDICAL GROUP	MEDICAL SERVICES INCLUDING PRE-EMPLOYMENT MEDICAL FOR DEPOT STAFF	\$ 451.00
EFT17800	20/02/2026	EXTERIA STREET & PARK OUTFITTERS	SUPPLY DRIFTWOOD PICNIC SHELTERS	\$ 17,325.00
EFT17801	20/02/2026	LIBERTY OIL RURAL PTY LTD	BULK DIESEL PURCHASE	\$ 38,418.44
EFT17802	20/02/2026	LNB GROUP (WA) PTY LTD	ELECTRICAL SERVICES INCLUDING INSTALLATION OF SWITCHBOARD, POWER, LIGHTING AND SWITCHES TO CEO RESIDENCE SHED AND PATIO	\$ 7,638.18
EFT17803	20/02/2026	LOCAL GOVERNMENT PROFESSIONALS AUSTRALIA WA INCORPORATED	STAFF TRAINING INCLUDING FINANCE PROFESSIONALS CONFERENCE 2026	\$ 2,235.00
EFT17804	20/02/2026	MAJOR MOTORS PTY LTD	REPAIR AND MAINTENANCE INCLUDING BULL BAR ASM, LAMP ASM HEAD LH AND RH, LAMP ASM FRT C, BEZEL BUMPER AND CLIP	\$ 9,618.14
EFT17805	20/02/2026	MCLEODS LAWYERS PTY LTD	LEGAL SERVICES INCLUDING CONTRACT FOR SALE AND SETTLEMENT FEES MATTER NUMBER 55950	\$ 8,857.42
EFT17806	20/02/2026	COMFORT STYLE MERREDIN	SUPPLY HANNA BLOW MOULDED ROUND TABLES INCLUDING DELIVERY	\$ 6,060.00
EFT17807	20/02/2026	MERREDIN GLAZING SERVICE	GLAZING SERVICES INCLUDING REGLAZE CRACKED GLASS PANEL	\$ 617.98
EFT17808	20/02/2026	METAL ARTWORK BADGES	REPAIR AND MAINTENANCE INCLUDING DESK NAME PLAQUES	\$ 374.56
EFT17809	20/02/2026	MOORE AUSTRALIA (WA) PTY LTD	STAFF TRAINING INCLUDING BUDGET WORKSHOPS 2026	\$ 2,376.00
EFT17810	20/02/2026	OCTAGON LIFTS PTY LTD	REPAIR AND MAINTENANCE INCLUDING QUARTERLY COMPREHENSIVE LIFT MAINTENANCE FROM 11/02/2026 TO 10/05/2026	\$ 2,145.00
EFT17811	20/02/2026	PANIZZA FARMING CO	GRAVEL PURCHASE FOR SOUTHERN CROSS SOUTH ROAD GRAVEL SHEETING - 12000m3	\$ 13,200.00
EFT17812	20/02/2026	PERFECT COMPUTER SOLUTIONS PTY LTD	IT SUPPORT SERVICES INCLUDING UPGRADE SYNERGY SOFT TO LATEST VERSION AND RESIZE SOFTWARE	\$ 807.50
EFT17813	20/02/2026	PETROLTEC PTY LTD	REPAIR AND MAINTENANCE INCLUDING MOBILISATION, FUEL FILTER AND REPLACE KEYPAD FOR FUEL BOWSER	\$ 4,268.00
EFT17814	20/02/2026	PROPERTY INSPECTION MANAGER	12 MONTHS PROPERTY INSPECTION MANAGEMENT SUBSCRIPTION FROM 2026 TO 2027	\$ 549.00
EFT17815	20/02/2026	PAVING WORLD PTY LTD	REPAIR AND MAINTENANCE INCLUDING HONED PAVER, FREIGHT AND PALLET DEPOSIT	\$ 2,325.00
EFT17816	20/02/2026	WA CONTRACT RANGER SERVICES	CONTRACT RANGER SERVICES FOR 28/01/2026 AND 04/02/2026 INCLUDING TRAVEL	\$ 1,375.00
EFT17817	20/02/2026	REPEAT PLASTICS (WA)	REPAIR AND MAINTENANCE INCLUDING THE SUPPLY OF REPEAT KINGFISHER BENCH SEATS FOR SPORT COMPLEX	\$ 23,192.40
EFT17818	20/02/2026	ROOTS PLUMBING & GAS	PLUMBING SERVICES INCLUDING EXTENDING COPPER RAILS AND TEST	\$ 353.10
EFT17819	20/02/2026	ROSS'S DIESEL SERVICE	REPAIR AND MAINTENANCE INCLUDING HUB CAP FRONT AXLE 6 HOLE AND GASKET - H/CAB 6 BOLT	\$ 85.04
EFT17820	20/02/2026	SANDRA LEE CIABARRI	REPAIR AND MAINTENANCE INCLUDING PATCH, REPAIR AND PAINT INTERIOR WALLS AND DOORS	\$ 5,170.00
EFT17821	20/02/2026	SANMAN NOMINEES PTY LTD	REPAIR AND MAINTENANCE INCLUDING GRAVEL CARTING ON 04/11/2025 AND FROM 03/01/2026 TO 14/01/2026, WATER CART AND LOADER HIRE	\$ 28,237.00
EFT17822	20/02/2026	SHEQSY PTY LTD	GARMIN PAYMENTS FROM 01/01/2026 TO 31/01/2026	\$ 329.73

**Payments made from the Municipal Account for the Period 1st February to 28th February 2026
Presented to Council, 19th March 2026**

CHQ/EFT	Date	Payee	Description	Amount
EFT				
EFT17823	20/02/2026	DAIMLER TRUCKS PERTH	REPAIR AND MAINTENANCE INCLUDING 30,000KM SERVICE INCLUDING PARTS, CONSUMABLES AND LABOUR	\$ 2,037.59
EFT17824	20/02/2026	YILGARN SHIRE SOCIAL CLUB	PAYROLL DEDUCTIONS	\$ 72.00
EFT17825	20/02/2026	FOODWORKS	SHIRE FOODWORKS PURCHASES - JANUARY 2026	\$ 1,553.32
EFT17826	20/02/2026	WESTERN STABILISERS PTY LTD	REPAIR AND MAINTENANCE INCLUDING 80,000M2 WETMIX ON CRAMPORN ROAD AND MOBILISATION	\$ 137,668.20
EFT17827	20/02/2026	SUPERLOOP LIMITED	ADMIN AND MEDICAL CENTRE MONTHLY NBN CHARGES FROM 11/02/2026 TO 10/03/2026	\$ 380.00
EFT17828	20/02/2026	SOUTHERN CROSS HARDWARE AND NEWS	SHIRE PLUMBING PURCHASES JANUARY 2026 INCLUDING ENWARE T45 U/RIGHT R/GUARD BUBBLER CAM, TAP BRASS, STRAINER, WALL TAP ASSEMBLY, BATH OUTLET, PLUG, PUMP SUBMERSIBLE AND KIT CONVERSION	\$ 5,591.95
EFT17829	20/02/2026	SOUTHERN CROSS MOTOR MART	REPAIR AND MAINTENANCE INCLUDING POLYCUT BLADES	\$ 25.50
EFT17830	20/02/2026	SOUTHERN CROSS TYRE & AUTO SERVICES	REPAIR AND MAINTENANCE INCLUDING MULTI VOLT UHF EXPEDITION, CONNECTOR KIT AND LABOUR	\$ 784.31
EFT17831	20/02/2026	TOTALLY WORKWEAR	DEPOT STAFF UNIFORM ORDERS	\$ 1,640.62
EFT17832	20/02/2026	TOWN PLANNING INNOVATIONS PTY LTD	TOWN PLANNING CONSULTANCY SERVICES	\$ 90.75
EFT17833	20/02/2026	T-QUIP	REPAIR AND MAINTENANCE INCLUDING ROLLER-DECK, SHAFT-ROLLER, SHAFT-REAR ROLLER, ANTI SCALP CUP AND ROLLER	\$ 1,507.60
EFT17834	20/02/2026	NORTHAM MOTORS PTY LTD	REPAIR AND MAINTENANCE INCLUDING REPLACEMENT WINDSCREEN	\$ 858.00
EFT17835	20/02/2026	WATER CORPORATION	WATER USAGE - FEBRUARY 2026	\$ 11,895.94
EFT17836	20/02/2026	WB CONTRACTING	REPAIR AND MAINTENANCE INCLUDING MAINTENANCE GRADING ON SOUTHERN CROSS SOUTH, CRAMPORNE AND DULYALBIN ROAD, ROLLER AND WATER CART HIRE, LOADER AND OPERATOR HIRE	\$ 77,849.11
EFT17837	20/02/2026	WESTRAC EQUIPMENT PTY LTD	REPAIR AND MAINTENANCE INCLUDING EDGES, BOLTS AND NUTS	\$ 1,572.45
EFT17838	20/02/2026	TELSTRA LIMITED	WHISPIR USAGE - JANUARY 2026	\$ 2,749.40
EFT17839	20/02/2026	WREN OIL	WREN OIL COLLECTION SERVICES FROM 02/02/2026 TO 03/02/2026	\$ 177.10
EFT17840	20/02/2026	WURTH AUSTRALIA PTY LTD	REPAIR AND MAINTENANCE INCLUDING FLAP DISC, CABLE TIES, LOCK WASHERS, OIL SPILL ABSORBER, LUBRICANTS AND GLASS CLEANER	\$ 1,634.81
EFT17841	20/02/2026	YILGARN AGENCIES	REPAIR AND MAINTENANCE INCLUDING LAWN FERTILISER AND SODIUM BICARBONATE	\$ 1,937.59
TOTAL EFTS:				\$ 885,313.52

**Payments made from the Municipal Account for the Period 1st February 2026 to 28th February 2026
Presented to Council, 19th March 2026**

CHQ/EFT	Date	Payee	Description	Amount
CHQ				
2785	23/02/2026	CANON FINANCE AUSTRALIA PTY LTD	PHOTOCOPIER LEASE - FEBRUARY 2026	\$ 483.87
2786	24/02/2026	CANON FINANCE AUSTRALIA PTY LTD	PHOTOCOPIER LEASE - FEBRUARY 2026	\$ 127.62
2787	06/02/2026	DEPARTMENT OF TRANSPORT	DOT LICENSING FROM 02/02/2026 TO 06/02/2026	\$ 5,063.87
2788	13/02/2026	DEPARTMENT OF TRANSPORT	DOT LICENSING FROM 09/02/2026 TO 13/02/2026	\$ 6,795.75
2789	20/02/2026	DEPARTMENT OF TRANSPORT	DOT LICENSING FROM 16/02/2026 TO 20/02/2026	\$ 4,562.35
2790	27/02/2026	DEPARTMENT OF TRANSPORT	DOT LICENSING FROM 23/02/2026 TO 27/02/2026	\$ 17,478.90
2791	16/02/2026	MOTORCHARGE LIMITED	FUEL CARD - JANUARY 2026	\$ 1,563.29
2792	11/02/2026	SHIRE OF YILGARN - PAYROLL	NET PAYROLL PPE - 10/02/2026	\$ 125,878.36
2793	25/02/2026	SHIRE OF YILGARN - PAYROLL	NET PAYROLL PPE - 24/02/2026	\$ 129,731.18
2794	02/02/2026	SOUTHERN CROSS GENERAL PRACTICE	MONTHLY PAYMENT TO THE DOCTOR - FEBRUARY 2026	\$ 8,800.00
2795	09/02/2026	TELSTRA	PHONE - JANUARY 2026 - CCTV	\$ 21.00
2796	11/02/2026	TELSTRA	PHONE - JANUARY 2026 - ALARMS	\$ 122.97
2797	16/02/2026	TELSTRA	PHONE - JANUARY 2026 - SHIRE	\$ 405.48
2798	23/02/2026	TELSTRA	PHONE - JANUARY 2026 - MANAGER MOBILES	\$ 795.93
2799	13/02/2026	WESTPAC BANKING CORPORATION	EMCS CREDIT CARD - JANUARY 2026	\$ 356.39
2800	13/02/2026	WESTPAC BANKING CORPORATION	CEO CREDIT CARD - JANUARY 2026	\$ 1,106.60
2801	26/02/2026	SOUTHERN CROSS PHARMACY AND HEALTH	CHEMIST LEASE - FEBRUARY 2026	\$ 550.00
TOTAL CHEQUES:				\$ 303,843.56

Payments made from the Municipal Account for the Period 1st February 2026 to 28th February 2026
Presented to Council, 19th March 2026

CHQ/EFT	Date	Payee	Description	Amount
CHQ				
41366	06/02/2026	LGRCEU	PAYROLL DEDUCTIONS	\$ 20.50
41367	19/02/2026	CORNERSTONE HR LEADERSHIP, CULTURE & STRATEGY PTY LTD	HR CONSULTANCY SERVICES FOR EBA NEGOTIATIONS	\$ 412.50
			TOTAL CHEQUES:	\$ 433.00



**Shire of Yilgarn
BUDGET REVIEW REPORT
For the Period Ended 31st January 2026**

**LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996**

TABLE OF CONTENTS

Statement of Financial Activity by Program	2
Statement of Financial Activity by Nature or Type	3
Note 1 Significant Accounting Policies	4-13
Note 2 Summary Graphs - Financial Activity	14
Note 3 Net Current Funding Position	15
Note 4 Budget Amendments	16

Shire of Yilgarn
STATEMENT OF BUDGET REVIEW
(Nature or Type)
For the Period Ended 31st January 2026

	Budget v Actual		Predicted Variance				
	Note	Adopted Annual Budget	YTD Actual	Budget Increase / (Decrease)	Timing / (Carryover)	Estimated Year End	Material Variance
		\$	\$	\$	\$	\$	
Net current assets at start of financial year surplus/(deficit)		7,015,572	8,902,664	1,887,092		8,902,664	▲
Revenue from operating activities (excluding rates)							
Grants, Subsidies and Contributions		2,895,662	1,230,241			2,430,991	▼
Profit on Asset Disposal		4,296	0			4,200	
Fees and Charges		2,078,867	1,734,687	30,000		2,481,595	▲
Interest Earnings		629,882	396,622			679,923	
Other Revenue		757,066	544,089	13,200		852,794	▲
		6,365,773	3,905,639	43,200	0	6,449,503	
Expenditure from operating activities							
Employee Costs		(4,893,921)	(2,325,227)	53,500		(4,973,585)	
Materials and Contracts		(2,620,721)	(1,661,605)	275,250		(3,441,929)	▲
Utilities Charges		(956,069)	(328,866)	(2,000)		(605,334)	▼
Depreciation (Non-Current Assets)		(5,267,485)	(3,105,391)			(5,377,891)	
Interest Expenses		(57,874)	(29,593)			(55,940)	
Insurance Expenses		(380,895)	(396,106)	(89,000)		(405,358)	
Loss on Asset Disposal		(164,013)	(34,940)	(10,000)		(159,582)	
Other Expenditure		(953,107)	(505,738)			(943,339)	
		(15,294,085)	(8,387,466)	227,750	0	(15,962,958)	
Funding Balance Adjustment							
Add Back Depreciation		5,267,485	3,105,391			5,377,891	
Adjust (Profit)/Loss on Asset Disposal		159,717	34,940	(10,000)		155,382	
Adjust for Realisation on Disposal of Assets		(505,000)	(85,455)			(505,000)	
Non-cash movements in non-current assets & liabilities		0	0			0	
Amount attributable to operating activities		3,009,462	7,475,713	2,148,042	0	4,417,482	
INVESTING ACTIVITIES							
Non-Operating Grants, Subsidies and Contributions		5,684,530	1,904,916			5,684,575	
Land Held for Resale		0	0			0	
Land and Buildings		(1,990,453)	(1,792,967)	273,000		(2,260,739)	▲
Plant and Equipment		(1,826,000)	(694,446)			(1,817,946)	
Furniture and Equipment		(105,500)	(20,546)			(90,524)	
Infrastructure Assets - Roads		(5,854,277)	(2,044,386)	(166,046)	(207,348)	(5,254,152)	▼
Infrastructure Assets - Other		(327,000)	(95,535)	(120,000)	61,500	(249,923)	▼
Purchase of Investments		0	0			0	
Proceeds from Disposal of Assets		505,000	85,456			505,000	
Proceeds from Sale of Investments		0	0			0	
Amount attributable to investing activities		(3,913,700)	(2,657,508)	(13,046)	(145,848)	(3,483,709)	
FINANCING ACTIVITIES							
Proceeds from New Debentures		0	0			0	
Proceeds from Advances		0	0			0	
Self-Supporting Loan Principal		0	0			0	
Transfer from Reserves		399,000	0			399,000	
Repayment of Debentures		(99,947)	(49,831)			(99,662)	
Advances to Community Groups		0	0			0	
Transfer to Reserves		(4,232,049)	(261,043)			(4,488,713)	
Amount attributable to financing activities		(3,932,996)	(310,874)	0	0	(4,189,375)	
Budget deficiency before general rates		(4,837,233)	4,507,219			(3,255,602)	
Estimated amount to be raised from general rates		4,975,317	4,942,343			4,942,343	
Closing Funding Surplus(Deficit)		138,084	9,449,562			1,686,741	

SHIRE OF YILGARN
NOTES TO AND FORMING PART OF THE BUDGET REVIEW REPORT
FOR THE YEAR ENDED 30 JUNE 2026

1. SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Preparation

The budget review report has been prepared in accordance with applicable Australian Accounting Standards (as they apply to local government and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations. Material accounting policies which have been adopted in the preparation of this budget review report are presented below and have been consistently applied unless stated otherwise.

The report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

Critical accounting estimates

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The Local Government Reporting Entity

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this budget review.

In the process of reporting on the local government as a single unit, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

(b) 2025/26 Actual Balances

Balances shown in this budget review report as 2025/26 Actual are as forecast at the time of budget review preparation and are subject to final adjustments.

(c) Rounding Off Figures

All figures shown in this budget review report, other than a rate in the dollar, are rounded to the nearest dollar.

(d) Rates, Grants, Donations and Other Contributions

Rates, grants, donations and other contributions are recognised as revenues when the Shire obtains control over the assets comprising the contributions.

Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

(e) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in Note 4 Net Current Assets

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

SHIRE OF YILGARN
NOTES TO AND FORMING PART OF THE BUDGET REVIEW REPORT
FOR THE YEAR ENDED 30 JUNE 2026

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(f) Superannuation

The Shire contributes to a number of superannuation funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

(g) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks, other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts.

Bank overdrafts are shown as short term borrowings in current liabilities in Note 4 Net Current Assets.

(h) Trade and Other Receivables

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

(i) Inventories

General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land Held for Resale

Land held for development and sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point.

Land held for sale is classified as current except where it is held as non-current based on Council's intentions to release for sale.

(j) Fixed Assets

Each class of fixed assets within either property, plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

SHIRE OF YILGARN
NOTES TO AND FORMING PART OF THE BUDGET REVIEW REPORT
FOR THE YEAR ENDED 30 JUNE 2026

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(j) Fixed Assets (Continued)

Mandatory requirement to revalue non-current assets

Effective from 1 July 2012, the Local Government (Financial Management) Regulations were amended and the measurement of non-current assets at Fair Value became mandatory.

During the year ended 30 June 2013, the Shire commenced the process of adopting Fair Value in accordance with the Regulations.

Whilst the amendments initially allowed for a phasing in of fair value in relation to fixed assets over three years, as at 30 June 2015 all non-current assets were carried at Fair Value in accordance with the requirements.

Thereafter, each asset class must be revalued in accordance with the regulatory framework established and the Shire revalues its asset classes in accordance with this mandatory timetable.

Relevant disclosures, in accordance with the requirements of Australian Accounting Standards, have been made in the financial report as necessary.

Initial Recognition and Measurement between Mandatory Revaluation Dates

All assets are initially recognised at cost and subsequently revalued in accordance with the mandatory measurement framework detailed above.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework detailed above, are carried at cost less accumulated depreciation as management believes this approximates fair value. They will be subject to subsequent revaluation of the next anniversary date in accordance with the mandatory measurement framework detailed above.

Revaluation

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Land Under Roads

In Western Australia, all land under roads is Crown land, the responsibility for managing which, is vested in the local government.

Effective as at 1 July 2008, Council elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads and the fact Local Government (Financial Management) Regulation 16(a)(i) prohibits local governments from recognising such land as an asset.

In respect of land under roads acquired on or after 1 July 2008, as detailed above, Local Government (Financial Management) Regulation 16(a)(i) prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, Local Government (Financial Management) Regulation 4(2) provides, in the event of such an inconsistency, the Local Government (Financial Management) Regulations prevail.

Consequently, any land under roads acquired on or after 1 July 2008 is not included as an asset of the Shire

SHIRE OF YILGARN
NOTES TO AND FORMING PART OF THE BUDGET REVIEW REPORT
FOR THE YEAR ENDED 30 JUNE 2026

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Depreciation

The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

Major depreciation periods used for each class of depreciable asset are:

Asset	Years
Buildings	30 to 50 years
Furniture and Equipment	5 to 10 years
Plant and Equipment	5 to 10 years
Sealed roads and streets	
formation	not depreciated
pavement	50 years
bituminous seals	30 years
asphalt surfaces	25 years
Gravel Roads	
formation	not depreciated
pavement	50 years
gravel sheet	15 years
Formed roads	
formation	not depreciated
pavement	50 years
Footpaths - slab	12 years
Sewerage piping	50 years
Water supply piping & drainage systems	50 years
Airfields and runways	30 years
Refuse disposal sites	not depreciated

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in profit or loss in the period which they arise.

(k) Fair Value of Assets and Liabilities

When performing a revaluation, the Shire uses a mix of both independent and management valuations using the following as a guide:

Fair Value is the price that the Shire would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset (i.e. the market with the greatest volume and level of activity for the asset or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (ie the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

SHIRE OF YILGARN
NOTES TO AND FORMING PART OF THE BUDGET REVIEW REPORT
FOR THE YEAR ENDED 30 JUNE 2026

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(k) Fair Value of Assets and Liabilities (Continued)

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

Fair Value Hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation techniques

The Shire selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Shire are consistent with one or more of the following valuation approaches:

Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

Cost approach

Valuation techniques that reflect the current replacement cost of an asset at its current service capacity.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Shire gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability and considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

SHIRE OF YILGARN
NOTES TO AND FORMING PART OF THE BUDGET REVIEW REPORT
FOR THE YEAR ENDED 30 JUNE 2026

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Cost approach (Continued)

The mandatory measurement framework imposed by the *Local Government (Financial Management) Regulations* requires, as a minimum, all assets to be revalued at least every 3 years. Relevant disclosures, in accordance with the requirements of Australian Accounting Standards have been made in the budget review report as necessary.

(I) Financial Instruments

Initial Recognition and Measurement

Financial assets and financial liabilities are recognised when the Shire becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the Shire commits itself to either the purchase or sale of the asset (ie trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified 'at fair value through profit or loss', in which case transaction costs are expensed to profit or loss immediately.

Classification and Subsequent Measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method, or cost.

Amortised cost is calculated as:

- (a) the amount in which the financial asset or financial liability is measured at initial recognition;
- (b) less principal repayments and any reduction for impairment; and
- (c) plus or minus the cumulative amortisation of the difference, if any, between the amount initially recognised and the maturity amount calculated using the effective interest rate method.

The effective interest method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss.

(i) Financial assets at fair value through profit and loss

Financial assets are classified at "fair value through profit or loss" when they are held for trading for the purpose of short term profit taking. Assets in this category are classified as current assets. Such assets are subsequently measured at fair value with changes in carrying amount being included in profit or loss.

(ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Loans and receivables are included in current assets where they are expected to mature within 12 months after the end of the reporting period.

SHIRE OF YILGARN
NOTES TO AND FORMING PART OF THE BUDGET REVIEW REPORT
FOR THE YEAR ENDED 30 JUNE 2026

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(I) Financial Instruments (Continued)

(iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed maturities and fixed or determinable payments that the Shire management has the positive intention and ability to hold to maturity. They are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Held-to-maturity investments are included in current assets where they are expected to mature within 12 months after the end of the reporting period. All other investments are classified as non-current.

(iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in other comprehensive income (except for impairment losses). When the financial asset is derecognised, the cumulative gain or loss pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

Available-for-sale financial assets are included in current assets, where they are expected to be sold within 12 months after the end of the reporting period. All other available for sale financial assets are classified as non-current.

(v) Financial liabilities

Non-derivative financial liabilities (excl. financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in the profit or loss.

Impairment

A financial asset is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events (a "loss event") having occurred, which has an impact on the estimated future cash flows of the financial asset(s).

In the case of available-for-sale financial assets, a significant or prolonged decline in the market value of the instrument is considered a loss event. Impairment losses are recognised in profit or loss immediately. Also, any cumulative decline in fair value previously recognised in other comprehensive income is reclassified to profit or loss at this point.

In the case of financial assets carried at amortised cost, loss events may include: indications that the debtors or a group of debtors are experiencing significant financial difficulty, default or delinquency in interest or principal payments; indications that they will enter bankruptcy or other financial reorganisation; and changes in arrears or economic conditions that correlate with defaults.

For financial assets carried at amortised cost (including loans and receivables), a separate allowance account is used to reduce the carrying amount of financial assets impaired by credit losses. After having taken all possible measures of recovery, if management establishes that the carrying amount cannot be recovered by any means, at that point the written-off amounts are charged to the allowance account or the carrying amount of impaired financial assets is reduced directly if no impairment amount was previously recognised in the allowance account.

Derecognition

Financial assets are derecognised where the contractual rights for receipt of cash flows expire or the asset is transferred to another party, whereby the Shire no longer has any significant continual involvement in the risks and benefits associated with the asset.

SHIRE OF YILGARN
NOTES TO AND FORMING PART OF THE BUDGET REVIEW REPORT
FOR THE YEAR ENDED 30 JUNE 2026

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(l) Financial Instruments (Continued)

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

(m) Impairment of Assets

In accordance with Australian Accounting Standards the Shire assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another standard (e.g. AASB 116) whereby any impairment loss of a revaluation decrease in accordance with that other standard.

(m) Impairment of Assets (Continued)

For non-cash generating assets such as roads, drains, public buildings and the like, value in use is represented by the depreciated replacement cost of the asset.

At the time of adopting this budget review report, it is not possible to estimate the amount of impairment losses (if any) as at 30 June 2022.

In any event, an impairment loss is a non-cash transaction and consequently, has no impact on this budget review report.

(n) Trade and Other Payables

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

(o) Employee Benefits

Short-Term Employee Benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position. The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

SHIRE OF YILGARN
NOTES TO AND FORMING PART OF THE BUDGET REVIEW REPORT
FOR THE YEAR ENDED 30 JUNE 2026

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Other Long-Term Employee Benefits

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations or service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

(p) Borrowing Costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

(q) Provisions

Provisions are recognised when the Shire has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

(r) Leases

Leases of fixed assets where substantially all the risks and benefits incidental to the ownership of the asset, but not legal ownership, are transferred to the Shire, are classified as finance leases.

Finance leases are capitalised recording an asset and a liability at the lower amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Leased assets are depreciated on a straight line basis over the shorter of their estimated useful lives or the lease term.

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

Lease incentives under operating leases are recognised as a liability and amortised on a straight line basis over the life of the lease term.

SHIRE OF YILGARN
NOTES TO AND FORMING PART OF THE BUDGET REVIEW REPORT
FOR THE YEAR ENDED 30 JUNE 2026

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(s) Investment in Associates

An associate is an entity over which the Shire has significant influence. Significant influence is the power to participate in the financial operating policy decisions of that entity but is not control or joint control of those policies. Investments in associates are accounted for in the financial statements by applying the equity method of accounting, whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the Shire's share of net assets of the associate. In addition, the Shire's share of the profit or loss of the associate is included in the Shire's profit or loss.

The carrying amount of the investment includes, where applicable, goodwill relating to the associate. Any discount on acquisition, whereby the Shire's share of the net fair value of the associate exceeds the cost of investment, is recognised in profit or loss in the period in which the investment is acquired.

Profits and losses resulting from transactions between the Shire and the associate are eliminated to the extent of the Shire's interest in the associate.

When the Shire's share of losses in an associate equals or exceeds its interest in the associate, the Shire discontinues recognising its share of further losses unless it has incurred legal or constructive obligations or made payments on behalf of the associate. When the associate subsequently makes profits, the Shire will resume recognising its share of those profits once its share of the profits equals the share of the losses not recognised.

(t) Interests in Joint Arrangements

Joint arrangements represent the contractual sharing of control between parties in a business venture where unanimous decisions about relevant activities are required.

Separate joint venture entities providing joint venturers with an interest to net assets are classified as a joint venture and accounted for using the equity method. Refer to note 1 (o) for a description of the equity method of accounting.

Joint venture operations represent arrangements whereby joint operators maintain direct interests in each asset and exposure to each liability of the arrangement. The Shire's interests in the assets, liabilities, revenue and expenses of joint operations are included in the respective line items of the financial statements.

(u) Current and Non-Current Classification

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for sale where it is held as non-current based on the Shire's intentions to release for sale.

(v) Comparative Figures

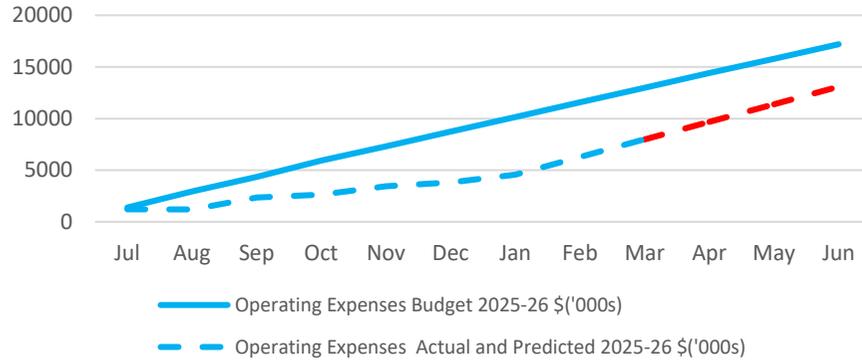
Where required, comparative figures have been adjusted to conform with changes in presentation for the current budget year.

(w) Budget Comparative Figures

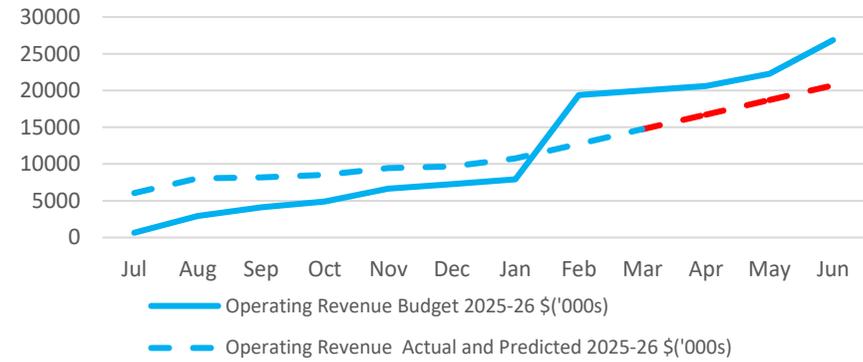
Unless otherwise stated, the budget comparative figures shown in this budget review report relate to the original budget estimate for the relevant item of disclosure.

SHIRE OF YILGARN
SUMMARY GRAPHS - BUDGET REVIEW
For the Period Ended For the Period Ended 31st January 2026

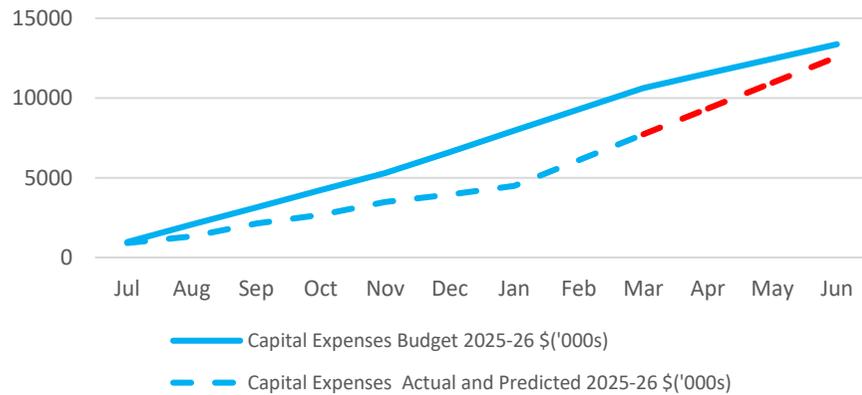
Operating Expenses



Operating Revenue



Capital Expenditure



Capital Revenue



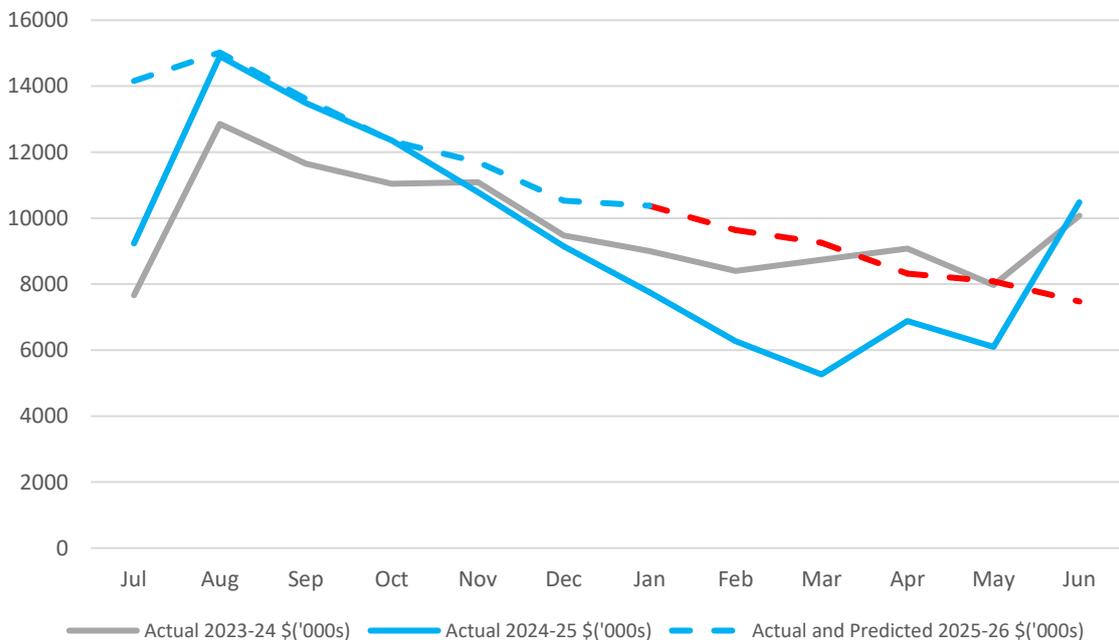
This information is to be read in conjunction with the accompanying financial statements and notes.

Shire of Yilgarn
NOTES TO THE BUDGET REVIEW REPORT
For the Period Ended 31st January 2026

Note 3: NET CURRENT FUNDING POSTION

	Note	Positive=Surplus (Negative=Deficit)		
		2025-26		Same Period
		This Period	Last Period	Last Year
		\$	\$	\$
Current Assets				
Cash Unrestricted		6,365,547	7,307,419	6,473,940
Cash Restricted		10,720,639	10,684,196	11,665,431
Receivables - Rates and Rubbish		680,442	770,096	634,813
Receivables -Other		3,237,523	2,356,521	599,213
Inventories		88,979	94,231	41,189
		21,093,131	21,212,463	19,414,586
Less: Current Liabilities				
Payables		(321,592)	(263,731)	(387,708)
Provisions		(416,751)	(416,751)	(472,459)
		(738,343)	(680,482)	(860,167)
Less: Cash Restricted		(10,720,639)	(10,684,196)	(11,665,431)
Net Current Funding Position		9,634,148	9,847,786	6,888,988

Liquidity Over the Year



Comments/Notes - Net Current Funding Position

Shire of Yilgarn
NOTES TO THE BUDGET REVIEW REPORT
For the Period Ended 31st January 2026

Note 4: BUDGET AMENDMENTS

Amendments to original budget since budget adoption. Surplus/(Deficit)

GL Account Code	Description	Council Resolution	Classification	No Change - (Non Cash Items) Adjust.	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance	Comments
				\$	\$	\$	\$	
Budget Adoption			Opening Surplus(Deficit)		1,887,092		1,887,092	
Major Item Include:								
\$1.0m - Approved but Outstanding Rec Centre Redevelopment Loan Funds Not Accounted for in Opening Balance Calcs								
\$0.7m - Overestimation of EOY Outstanding Creditors								
Budget Amendments Previously Approved - Pre 31 January 2023								
J10622	Annual Community Funding Program	156/2025	Operating Expenses			4,500	(4,500)	Community Support Requests Oversubscribed Budget / New Solar Powered Road Works Stoplights Increased Allocation to CEO Housing Project
E12350	Purchase Of Plant And Equipment	165/2025	Capital Expenses			55,000	(55,000)	
R14711	Transfer From Plant Reserve - Unclassified	165/2025	Capital Revenue		55,000		55,000	
RRG28	R2030 - Bodallin Wheatbin Rd - Replace Culvert And Reconstr	192/2025	Capital Expenses		213,013		213,013	
E09710	Housing Construction - Land & Buildings	192/2025	Capital Expenses			213,013	(213,013)	
Budget Amendments Previously Approved - Post 31 January 2023								
Nil								
Budget Amendments Resulting From Review								
<u>03. General Purpose Funding</u>								
Nil								
<u>04. Governance</u>								
E04122	Audit Fees		Operating Expenses			9,000	(9,000)	Increased Auditor General Costs
<u>05. Law, Order & Public Safety</u>								
E05204	Depreciation - Fire Prevention - Council		Non Cash Item	9,000			0	Depr underestimated - Replacement Vehicle
E05303	Communication Maintenance And Repairs		Operating Expenses			6,500	(6,500)	Replacement - 4x Vehicle Communications Equip
E05314	Bodallin 2.4 Appliance (YI5621)		Operating Expenses			19,000	(19,000)	Major Repairs Due to Fire Damage
E05322	South Yilgarn 2.4 Appliance - Truck 1 (YI5322)		Operating Expenses			19,000	(19,000)	Major Repairs to Pumps and Hoses
<u>07. Health</u>								
E07113	Manager Regulatory Services Vehicle - YI285		Operating Expenses			6,750	(6,750)	Budget Inclusion Missed From Original Budget
<u>08. Education & Welfare</u>								
E08101	Crc Salaries		Operating Expenses			11,000	(11,000)	Implementation of New EBA and Backpay from July
E08312	Senior Citizens Centre Maintenance		Operating Expenses			10,000	(10,000)	Increased Costs due to Aircon & Alarm Issues

Shire of Yilgarn
NOTES TO THE BUDGET REVIEW REPORT
For the Period Ended 31st January 2026

Note 4: BUDGET AMENDMENTS

Amendments to original budget since budget adoption. Surplus/(Deficit)

GL Account Code	Description	Council Resolution	Classification	No Change - (Non Cash Items) Adjust.	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance	Comments
				\$	\$	\$	\$	
<u>09. Housing</u>								
E09710	Housing Construction - Land & Buildings		Capital Expenses			180,000	(180,000)	Additional Allocation to Ensure Completion
J09750	37 Taurus St - Land & Buildings Capital		Capital Expenses		22,000		22,000	Retaining Wall Expenditure to be Carried Forward
J09755	35 Taurus St - Land & Buildings Capital		Capital Expenses		31,500		31,500	Retaining Wall Expenditure to be Carried Forward
J09762	3/50 Antares St - Land & Buildings Capital		Capital Expenses			3,000	(3,000)	Increase due to Cost of Solar Hot Water Systems
J09763	4/50 Antares St - Land & Buildings Capital		Capital Expenses			3,000	(3,000)	Increase due to Cost of Solar Hot Water Systems
<u>10. Community Amenities</u>								
J10301	Southern Cross Sewerage Maintenance		Operating Expenses		40,000		40,000	Less Staff Time Available to Allocate
J10705	Moorine Rock Toilet - Maintenance		Operating Expenses			4,000	(4,000)	Vanalim to building
J10714	SX CBD Toilet - Operations		Operating Expenses			8,000	(8,000)	General Increase in Costs
J10604	Xmas decorations. lights and banners		Operating Expenses		15,000		15,000	Lower Than Expected Costs
<u>11. Recreation & Culture</u>								
R11103	Outlying Community Hall Hire & Reimbursements		Operating Revenue		30,000		30,000	Hire of Bodallin Hall as Road Works Office
J11201	Swimming Pool maintenance		Operating Expenses			15,000	(15,000)	Significant Mintenance Issues in Pump Room
E11304	Depreciation - Other Recreation And Sport		Non Cash Item	60,000			0	Increased Depn due to Improvements
J11303	Public Parks - Bullfinch		Operating Expenses			13,000	(13,000)	Increased Costs - Reason to be investigated
J11311	Sports Complex - Maintenance		Operating Expenses			8,000	(8,000)	Increased Janitorial Costs due to Increased Capacity
J11313	Moorine Rock Tennis Club - Maintenance		Operating Expenses			8,000	(8,000)	Increased Vandalism & Criminal Damage
J11341	Yilgarn Bowls & Tennis Centre - Land & Buildings Capital		Capital Expenses			8,000	(8,000)	Increase Due to Rink Surrounds Issues
J11342	LRCI Rnd 3 - Southern Cross Sports Complex Upgrades		Capital Expenses			121,500	(121,500)	Payout of Retension
J11344	Renewal of Cricket Practice Nets & Surface		Capital Expenses			61,500	(61,500)	Completion of Repairs/Upgrades to Cricket Nets
<u>12. Transport</u>								
RRG28	R2030 - Bodallin Wheatbin Rd - Replace Culvert And Reconstruct - Slk 0.90 - 3.		Capital Expenses		149,046		149,046	Budget Inclusion no longer required
R2R48	R2R - Ivey Road - Gravel Sheeting - Slk 0.00 - 6.00 (25/26)		Capital Expenses			19,000	(19,000)	Additional Length Completed
WSFN1	WsfN - Koorda/Bullfinch Rd - Geotesting,Survey & Replace 2 Culverts - Full Len		Capital Expenses		36,000		36,000	Previous Year Expenditure Not Required
J12101	Concrete Footpath - Spica Street - Southern Cross		Capital Expenses		120,000		120,000	Expenditure to be Transferred to Maintenance
TRU14	Tru - Altair St - Reseal - Slk 0.00 - 1.50 (24/25 & 25/26)		Capital Expenses		111,348		111,348	Works to be Carried Forward
TRU16	Tru - Canopus Street - Reseal - Slk 0.00 - 1.10 (25/26)		Capital Expenses		96,000		96,000	Works to be Carried Forward
J12204	Footpath Maintenance		Operating Expenses			120,000	(120,000)	Amount Transferred from Capital
<u>13. Economic Services</u>								
J13204	Caravan Park Maintenance - Grounds & Bays		Operating Expenses			42,000	(42,000)	Appointment of Grounds Maintenance Contractor
E13215	Caravan Park Wages		Operating Expenses			60,000	(60,000)	Overall Strong Patronage & Addition of 2 x Cabins

Shire of Yilgarn
NOTES TO THE BUDGET REVIEW REPORT
For the Period Ended 31st January 2026

Note 4: BUDGET AMENDMENTS

Amendments to original budget since budget adoption. Surplus/(Deficit)

GL Account Code	Description	Council Resolution	Classification	No Change - (Non Cash Items) Adjust.	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance	Comments
				\$	\$	\$	\$	
<i>14. Other Property & Services</i>								
E14208	Insurance On Works		Operating Revenue			20,000	(20,000)	Increase in Cost of Insurance
E14214	Pre-Employment Medicals		Operating Expenses			7,500	(7,500)	Increased Costs Due to Staff Turnover
E14223	Employment Costs - Medicals & Police Checks - Public Works Overheads		Operating Expenses			1,500	(1,500)	New Staff Employment Reimbursements
E14616	Advertising		Operating Expenses			12,000	(12,000)	CEO Recruitment & Seizure for Sale Advertising
E14640	Loss On Sale Of Asset - Admin		Operating Expenses	10,000			0	Less Trade in Offered
Amended Budget Cash Position as per Council Resolution				79,000	2,805,999	1,068,763	1,737,236	

6.8 Asset Management Policy

Section:	General Administration
Date Adopted:	(To be completed)
Document Control:	Previous Policy Number - 6.8
Previous Policy Number:	6.8

OBJECTIVE

To provide Council governance direction for the sustainable lifecycle management of Council's assets so that infrastructure and facilities continue to support community needs in an affordable, safe and efficient manner.

POLICY

Council is committed to managing its assets using a planned lifecycle approach that balances service delivery, risk, operational capability and long-term financial sustainability.

Council will:

- manage assets in accordance with recognised asset management principles;
- maintain Asset Management Plans to support informed decision making;
- align asset renewal and maintenance planning with the Long-Term Financial Plan;
- consider whole of life cost when making asset decisions;
- maintain service levels that are affordable and sustainable; and
- monitor asset performance and renewal demand to support continuous improvement.

Council recognises that operational Asset Management Plans provide the technical framework for delivery and are supported by appropriate governance policies.

PROCESS

- Operational Asset Management Plans will be prepared and maintained by the Chief Executive Officer (or delegate) to support this policy.
- Asset Management Plans will be reviewed periodically to reflect updated asset data, condition information, renewal demand and financial modelling.
- Council will consider Asset Management Plans and associated renewal requirements as part of annual budget and long-term financial planning processes.
- Significant changes to service levels, asset strategies or renewal programs will be reported to Council.

5.9 Plant Replacement

Section:	Engineering
Date Adopted:	(to be completed)
Document Control:	To be established
Previous Policy Number:	5.9

OBJECTIVE

To provide governance direction for the planned replacement and management of Council's plant and fleet assets to ensure operational capability, service reliability and long-term financial sustainability.

Policy

Council will maintain a planned and financially sustainable plant replacement program to support the delivery of adopted maintenance and renewal programs across all asset classes.

Plant replacement decisions will be based on:

- serviceability and operational suitability;
- asset condition and reliability;
- lifecycle cost and value for money;
- productivity and operational efficiency; and
- alignment with Council's Asset Management Plans and Long-Term Financial Plan.

Council recognises that fleet configuration directly influences operational productivity and service delivery capacity.

Any proposed change to fleet configuration, plant type or fleet numbers must be supported by an assessment demonstrating that operational productivity and delivery capability are not reduced.

Where a proposed change may reduce service capacity or impact adopted service levels, the matter shall be reported to Council for consideration.

PROCESS

- Plant replacement will be managed through a rolling long-term replacement program maintained by the Chief Executive Officer (or delegate).
- Replacement timing will consider age, hours, kilometres, condition, maintenance history and operational performance.
- Operational Asset Management Plans will provide the supporting framework for lifecycle planning and replacement decisions.
- Council will review the plant replacement program as part of annual budget considerations.

SHIRE OF YILGARN

Plant & Fleet Asset Management Strategy

2026-2036

1. Executive Summary

The Shire of Yilgarn relies on its plant and fleet to physically deliver the maintenance, renewal and construction programs adopted under Council's Asset Management Plans. Roads, drainage, buildings, sewerage, parks and other infrastructure assets are not renewed through financial allocation alone; they are renewed through operational plant capability, workforce capacity and sustained productivity.

This Plant & Fleet Asset Management Plan provides Council with a structured framework to:

- Align plant ownership and replacement with required asset renewal outputs;
- Confirm that fleet capability supports the adopted Roads and Combined Asset Management Plans;
- Manage lifecycle replacement and reliability risks;
- Maintain delivery capacity through appropriate staffing and utilisation; and
- Ensure plant investment remains financially sustainable over the long term.

The Plan confirms that:

- The Shire's current fleet configuration is generally sufficient to deliver programmed works provided operational utilisation aligns with the adopted 60% benchmark used across Council's asset planning;
- Workforce availability and operational productivity represent the primary risks to delivery capability rather than fleet quantity;
- Planned replacement of ageing production plant is required to maintain reliability and avoid increasing downtime;
- Plant replacement decisions must remain directly linked to operational output rather than asset ownership alone.

The Plant & Fleet Asset Management Plan complements the 10-Year Plant Replacement Program and supports Council's obligations to maintain service delivery capability and long-term financial sustainability.

2. Purpose and Scope

Purpose

The purpose of this Plan is to ensure Council maintains sufficient plant and fleet capacity to:

- Deliver adopted maintenance and renewal programs;
- Support the lifecycle management objectives contained within the Road Asset Management Plan and Combined Asset Management Plan;

- Minimise service disruption caused by breakdown or under-capacity
- Provide an evidence-based framework for plant replacement decisions.

Scope

This Plan applies to all operational plant and fleet including:

- Heavy Plant
- Graders
- Loaders and backhoes
- Rollers
- Skid steer and compact construction plant

Heavy Trucks and Haulage

- 8-wheelers
- Prime movers
- Semi-trailers and dog combinations
- Trailers and dollies

Miscellaneous Operational Plant

- Line marker
- Water tanks
- Road brooms
- Attachments and specialist equipment

Light Trucks and Operational Vehicles

- Personal carriers
- Maintenance trucks
- Builder and mechanic trucks

Light Fleet

- Utilities
- Administration vehicles
- Supervisor and executive vehicles

The detailed replacement schedule is provided as a supporting appendix and aligns with Council's adopted replacement program.

3. Strategic Alignment

This Plan directly supports:

- Combined Asset Management Plan (CAMP): maintaining delivery capability for renewal programs.

- Road Asset Management Plan: maintaining unsealed and sealed road lifecycle programs.

4. Role of Plant in Asset Management

Plant is not an independent asset class operated in isolation.

Plant exists to deliver:

- Gravel re-sheeting and road renewal;
- Maintenance grading;
- Road construction and reconstruction;
- Drainage and formation works;
- Routine infrastructure maintenance across all asset classes.

The Road Asset Management framework establishes that maintaining the unsealed road network requires sustained re-gravelling outputs to offset material wear and prevent backlog growth.

5. Service Levels for Plant and Fleet

Availability Targets

Plant Class	Target Availability
Critical production plant (graders, loaders, haulage units)	≥ 85%
Supporting production plant	≥ 75%
Light fleet and supervision vehicles	≥ 90%

Operational Utilisation

The Combined Asset Management Plan adopts a practical plant utilisation benchmark of:

- 60% productive utilisation across available operating time

This benchmark allows for:

- Wet weather;
- Planned servicing;
- Mechanical downtime;
- Operational delays.

Utilisation materially below this level reduces renewal delivery and increases backlog risk.

6. Demand Model Required Outputs

Key operational production requirements include:

- Annual gravel resheeting benchmark derived from road lifecycle modelling;
- Maintenance grading program;
- Construction and renewal works programmed within annual capital budgets;

- Reactive maintenance across supporting infrastructure.

Road network analysis confirms long-term renewal demand within the gravel network, requiring sustained operational delivery to prevent backlog growth.

7. Capacity Model Delivery Capability

Delivery capability is assessed across three linked factors:

Plant Capacity

The current heavy fleet configuration provides sufficient theoretical production capacity to meet renewal demand when fully staffed and utilised.

Critical workflows include:

- Lead grader operations;
- Gravel haulage;
- Water and compaction support;
- Formation and trimming operations.

Workforce Capacity

Operational productivity is directly dependent on staffing.

Risks identified include:

- Operator shortages;
- Housing constraints affecting recruitment;
- Dependency on labour hire solutions.

Where staffing levels decline, machine availability may remain high but production output declines.

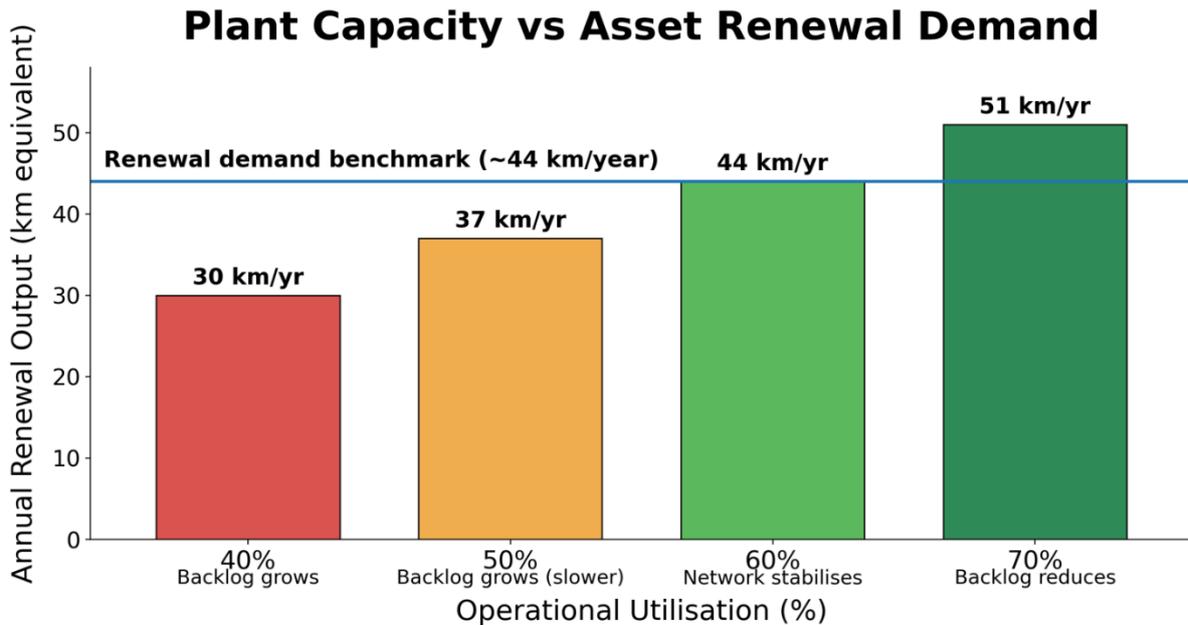
Productivity and Utilisation

Operational monitoring confirms:

- Output is highly sensitive to utilisation levels;
- Reduced utilisation creates immediate renewal shortfalls;
- Deferred works compound into lifecycle backlog.

The Plan recognises that plant ownership alone does not guarantee delivery capability.

The following figure demonstrates the relationship between operational utilisation and the Shire's ability to meet annual asset renewal demand. It visually illustrates the utilisation threshold assumed within the Asset Management framework and the consequence of operating below that level.



Note: Illustrative output based on utilisation scenarios aligned to AMP planning assumptions.

The graph confirms that the 60% utilisation benchmark adopted within the Combined Asset Management Plan represents the minimum operational threshold required to stabilise renewal demand. Utilisation below this level results in increasing renewal backlog, while higher utilisation levels provide capacity to progressively reduce historic backlog.

Improvement toward or above this benchmark can be influenced not only through workforce capacity, but also through deliberate plant and equipment planning that optimises fleet configuration, production flow and crew efficiency.

8. Fleet Strategy

Ownership vs Contracting

Council maintains an internal delivery model where:

- Core lifecycle activities remain internally delivered;
- Contractors provide short-term flexibility when required.
- Contract delivery typically attracts higher unit costs compared to in-house operations and is not considered a long-term substitute for core capability.

Standardisation

Fleet replacement aims to:

- Reduce parts complexity;
- Simplify operator training;
- Reduce downtime exposure.

Critical Machine Concept

The construction grader acts as the lead production machine.

When lead machine utilisation reduces:

- Truck haulage efficiency declines;
- Rollers and water trucks become underutilised;
- Entire crew productivity decreases.

Protecting lead machine availability is therefore critical to renewal delivery.

9. Lifecycle and Replacement Strategy

Plant lifecycle replacement is managed through:

- Age and operating hours;
- Reliability and breakdown history;
- Production risk exposure;
- Workshop maintenance costs.

The replacement program spreads capital investment over a 10-year horizon to maintain capability while avoiding financial spikes.

1. Replacement Principles
2. Replace before major reliability decline;
3. Maintain production continuity;
4. Prioritise critical production plant;
5. Align replacement timing with Long-Term Financial Plan.

10. Financial Summary

Key figures from replacement modelling:

- Total 10-year capital investment: \$13.08M
- Estimated trade return: \$4.51M
- Net replacement cost: \$8.57M
- Average annual depreciation provision approximately \$763k

The Plan confirms plant renewal remains affordable within long-term financial planning.

11. Risk Management

Risk	Impact	Rating	Mitigation
Operator shortage	Reduced output and backlog growth	High	Recruitment strategy, workforce housing
Lead machine downtime	Whole crew inefficiency	High	Scheduled replacement and monitoring
Mechanical failure	Program delays	High	Planned lifecycle replacement
Contractor dependence	Increased cost exposure	Medium	Maintain internal capability

12. Monitoring and Performance Indicators

- Monthly Monitoring
- Machine hours vs target
- Km delivered
- Downtime by cause
- Utilisation %
- Haulage loads / m³ delivered

Annual KPIs

- % planned works delivered
- Renewal output achieved
- Contractor reliance trend
- Fleet availability performance

13. Improvement Plan

Action	Purpose	Timing
Integrate plant KPIs into AMP reporting	Link plant performance to asset outcomes	Immediate
Implement utilisation dashboards	Improve operational accountability	Short term
Improve workforce stability	Protect delivery capability	Ongoing
Review haulage productivity annually	Validate configuration efficiency	Annual

14. Conclusion

The Shire's plant fleet has been structured and sized to deliver the adopted maintenance and renewal programs across Council's asset classes, including roads, transport infrastructure, buildings, sewerage and other supporting assets.

The fleet configuration is capable of meeting the productivity assumptions underpinning Council's Asset Management Plans, provided operational utilisation and staffing remain aligned with the adopted benchmarks.

The primary risk to long-term asset sustainability is therefore not fleet size, but operational delivery capacity. Workforce stability, equipment reliability and consistent utilisation levels are essential to achieving the renewal outputs assumed within the Combined Asset Management Plan and Road Asset Management Plan.

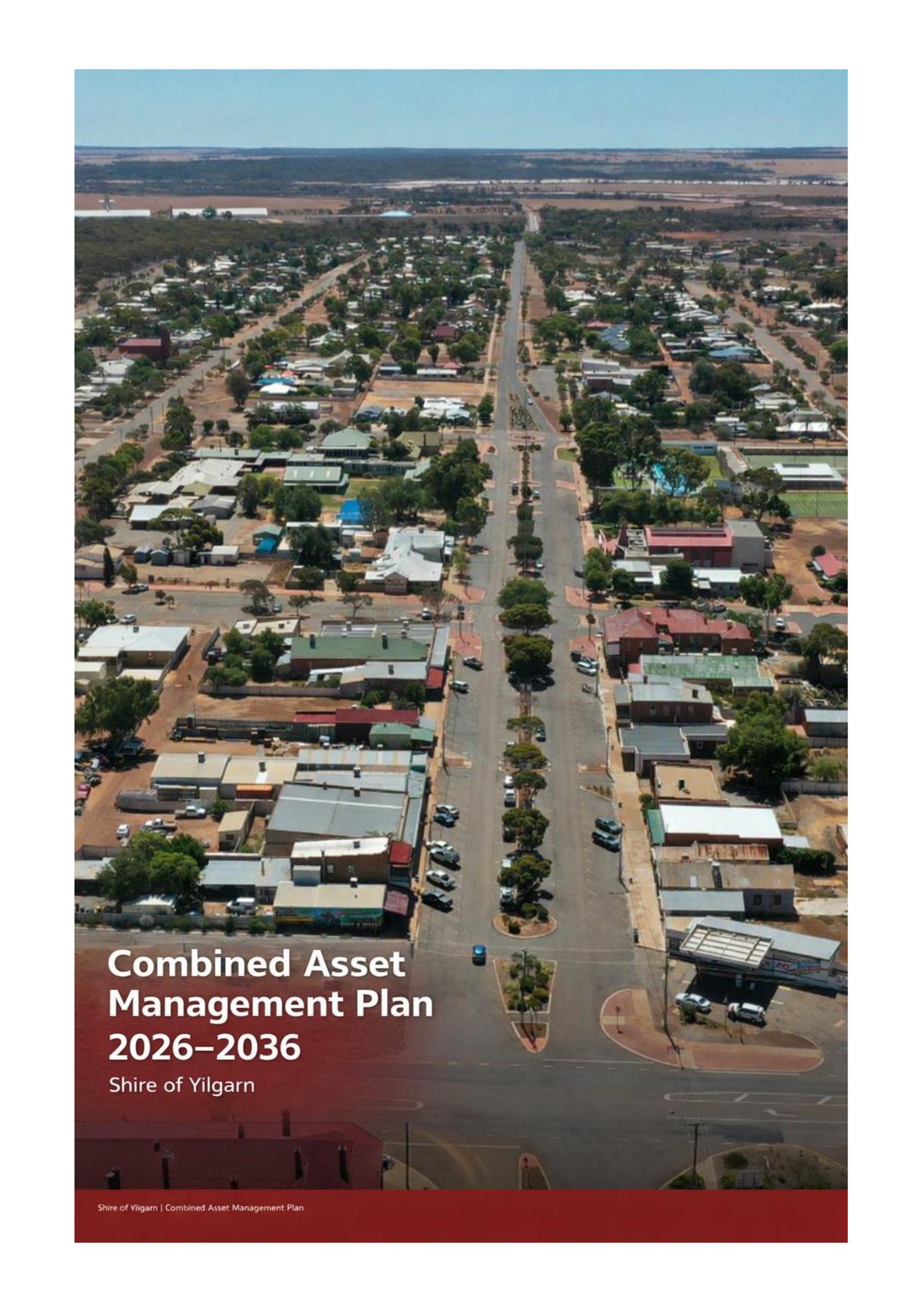
The only identified capacity constraint within the current fleet model relates to maintenance grading. Under existing resources, the Shire is unable to achieve a full network maintenance standard of two complete grades per year at current levels of service.

This shortfall represents a service level decision rather than a fleet deficiency and may be addressed through one or a combination of:

- adjustment of maintenance service levels;
- improved operational productivity and utilisation;
- additional operational resources; or
- targeted contractor support where required.

Maintaining focus on operational efficiency and workforce capability will ensure the existing fleet continues to protect Council's infrastructure investment and support long-term financial sustainability.

Any proposed change to fleet configuration, plant type or fleet numbers must be supported by a demonstrated assessment showing that the change will not reduce operational productivity or Council's ability to deliver adopted maintenance and renewal programs. Where a change has potential to reduce delivery capability or alter levels of service, the matter is to be reported to Council for consideration prior to implementation.

An aerial photograph of a town street, likely in the Shire of Yilgarn. The street runs vertically through the center, lined with trees and buildings. The buildings are mostly single-story houses and small businesses. The street is paved and has a median strip with trees. The background shows a flat landscape with some distant structures and a clear blue sky.

Combined Asset Management Plan 2026–2036

Shire of Yilgarn

EXECUTIVE SUMMARY

Managing Assets Across Time, Place and Responsibility

The Shire of Yilgarn manages a diverse portfolio of infrastructure assets developed over many decades to support settlement, industry and community life across a vast and remote regional area. These assets underpin essential services, community wellbeing, workforce attraction and economic activity, and represent a significant long-term responsibility for the Shire.

Many of these assets were constructed in earlier periods to meet historic needs and standards. As a result, a substantial portion of the asset base is now approaching or has exceeded the midpoint of its useful life. This creates increasing challenges in maintaining safety, service reliability and financial sustainability if decisions are deferred or addressed on a reactive basis.

This Combined Asset Management Plan provides a structured, long-term framework to guide how the Shire will manage, renew, consolidate and, where necessary, retire its infrastructure assets over the next ten years.



Historic single purpose civic infrastructure



A Large Asset Task with Limited Financial Capacity



The Shire of Yilgarn operates across a geographic area of approximately 30,000 square kilometres, servicing a small and dispersed population. This scale presents a unique asset management challenge: a large and ageing asset base supported by a relatively constrained rate base and limited recurrent revenue growth.

At the same time, regulatory expectations, safety standards and community service expectations continue to increase. These pressures mean that continuing to maintain all existing assets in their current form is neither affordable nor sustainable over the long term.

Without deliberate intervention, the Shire faces increasing exposure to unplanned failures, rising maintenance costs and heightened safety and service risks.

From Legacy Infrastructure to Planned Investment

This Plan represents a deliberate transition from managing a broad legacy asset base toward a more sustainable, planned investment approach.



Southern Cross Community Centre will become a modern, multi-use facility replacing legacy single purpose assets

Rather than spreading limited resources thinly across a large number of ageing facilities, the Shire’s strategy focuses on prioritising renewal where assets are critical to service delivery and safety; consolidating functions into fewer, fit for purpose and multi-use facilities where appropriate, and retiring or disposing of assets that no longer align with service needs, usage levels or long-term affordability.

What This Plan Delivers

This Combined Asset Management Plan provides Council with a clear understanding of the condition and risk profile of the Shire’s major asset classes; transparent renewal priorities based on asset condition, service importance and risk; a staged ten-year capital program aligned with the Long-Term Financial Plan; a defensible framework for consolidation and disposal decisions; and a grant ready, evidence, based platform to support external funding applications.

Transition to Asset Specific Plans

The sections that follow provide condensed, asset specific summaries focused on the key information required to support Council decision making. These summaries draw from the individual Asset Management Plans previously adopted by Council and present a consistent strategic view of asset condition, risk, management approach and forward investment priorities.

Asset Category Summaries Overview

Overview of the Shire’s major asset classes, condition profile and investment pressure (2026–2036)

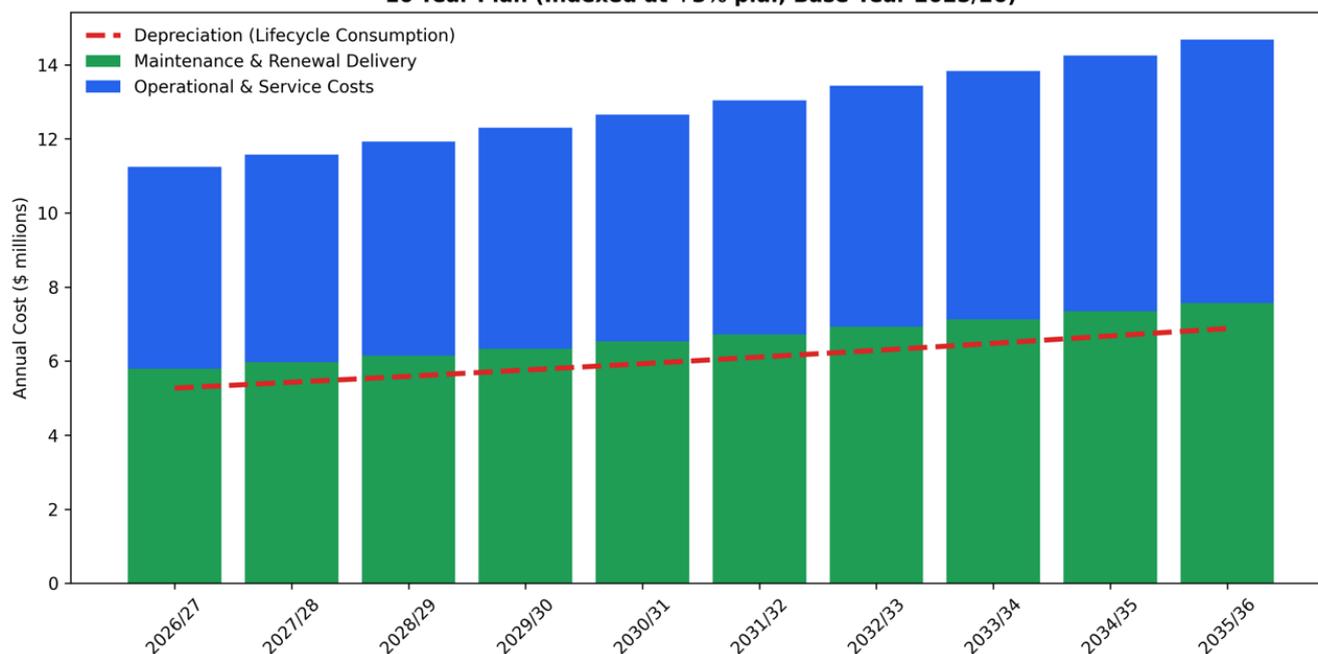
Asset Category	Primary Role	Condition Signal	10-Year Investment Pressure
Roads & Transport	Freight, access and community mobility network, including pavements, shoulders, culverts, roadside drainage, kerbing and road signage across a large regional area	High renewal demand driven by age, loading and historic design standards	Significant renewal pressure; acceleration dependent on external and State funding
Buildings & Community Facilities	Civic, community, recreation and operational facilities supporting service delivery and wellbeing	Mixed portfolio with modern facilities offset by ageing legacy assets	Targeted renewal required; consolidation critical to affordability
Property & Land Assets	Land holdings supporting service delivery, future development and operational flexibility	Variable condition and utilisation across the portfolio	Limited direct renewal pressure; focus on rationalisation and optimisation
Housing (Staff & Residential)	Workforce accommodation supporting attraction and retention	Mixed condition profile with ageing stock requiring staged renewal	Ongoing renewal and replacement required to maintain service capability
Caravan Parks & Tourism Assets	Income supporting accommodation and visitor services	Mixed condition profile; improving through staged modular renewal	Manageable if the staged renewal program is sustained
Other Infrastructure	Parks, recreation areas, footpaths outside road reserves, public open space assets and other non-transport supporting infrastructure	Generally serviceable, with ageing components	Gradual renewal pressure over the planning period
Sewerage Infrastructure	Essential public health and environmental protection services	Generally, sound with known lifecycle renewal requirements	Planned renewals manageable within current long-term planning
Plant & Fleet	Operational service delivery capability	Managed through formal replacement policy	Stable with ongoing discipline and funding provision

Note: Detailed asset condition data, lifecycle modelling and assumptions are provided in the relevant Asset Management Plans. This Combined Plan summarises strategic direction and financial pressure to support Council decision making.

Funding Position and Targeted Renewal Pressure

Comparing asset renewal demand with available funding (2026–2036)

**Council Operating, Maintenance and Asset Renewal Costs
10-Year Plan (Indexed at +3% p.a., Base Year 2025/26)**



Asset condition category	Description	Approx. % of asset base	Approx. value (\$m)	Status
Good / Serviceable	Assets meeting service levels, requiring routine maintenance only	62%	\$215 million	●
Planned renewal (10-year horizon)	Assets serviceable now and programmed for renewal within the CAMP period	28%	\$97 million	●
Poor / Legacy backlog	Assets below target condition requiring staged catch-up (largely historic)	10%	\$35 million	●
Total asset base (DRC)	Derived from adopted Asset Management Plans	100%	\$347 million	—

Managing Renewal Backlog and Service Levels

The Shire’s road network includes a legacy renewal backlog, primarily within the gravel road network. This backlog reflects the scale and age of the network, historical resourcing levels, and competing renewal demands across Council’s broader asset portfolio.

The current funding position enables Council to maintain the road network at its existing levels of service and to progressively address priority renewal needs. However, it does not provide capacity to eliminate all legacy renewal requirements within the short to medium term.

Council may influence the rate at which the renewal backlog is addressed through a combination of the following strategic levers:

- Improving productivity and delivery efficiency through operational improvements and internal optimisation;

- Rationalising the road network where appropriate to better align asset scale with community demand;
- Reviewing and adjusting levels of service on lower-use roads where risk and community expectations permit; and
- Pursuing targeted external funding to accelerate renewal on priority routes.

These options involve trade-offs between cost, service levels and network coverage and require explicit Council consideration as part of future budget and service planning.

Item	Indicative Annual Value	Source
Guaranteed operating & infrastructure income	\$11.25 million	2025/26 Statutory Budget
Rates	\$4.98 million	Budget
Operating grants & FAGs	\$2.89 million	Budget
Main Roads WA assistance	\$1.94 million	Budget
Roads to Recovery (Federal)	\$1.45 million	Budget
Primary pressure assets	Roads & Transport; Buildings	Council Asset Report / AMPs

The 10-year funding position shown above is based on the Shire of Yilgarn's 2025/26 adopted budget, which is balanced and sufficient to meet current operational, maintenance and asset renewal commitments at existing service levels. For planning purposes, both revenue and expenditure have been indexed at 3% per annum to reflect CPI and general cost escalation. This approach assumes no material change to service levels unless determined by Council.

The Combined Asset Management Plan consolidates condition information from the individual Asset Management Plans previously adopted by Council to provide a whole of Council view of asset condition. The summary below expresses the Shire's asset base in terms of depreciated replacement cost and groups assets by their current condition and expected renewal timing.

Asset renewal in this Plan is assessed using depreciated replacement cost and depreciation, which reflect the remaining service potential of Council's assets and align with the Shire's adopted budget and Long-Term Financial Plan.

This approach recognises that a significant proportion of asset renewal and life extension is delivered through routine maintenance, resealing programs and internal workforce activity, rather than as discrete capital replacement projects.

Accordingly, the Plan focuses on affordability, prioritisation and risk management rather than theoretical lifecycle outputs that do not reflect how assets are managed and renewed in practice.

How Assets are Actually Renewed in Yilgarn

In practice, a large proportion of asset renewal is already delivered within existing budgets through:

- Internal workforce activity (gravel re-sheeting, formation repairs, drainage and minor renewals).
- Internal plant and fleet capability that directly delivers asset life extension.
- Planned reseal programs on sealed local roads funded through State, Federal and Shire programs.

These activities address most lifecycle consumption and are not additional funding requirements.

Financial Sustainability and Targeted Investment Pressure

The Shire of Yilgarn’s asset portfolio is managed within a constrained but stable long-term financial framework. Council’s adopted budget and Long-Term Financial Plan provide sufficient capacity to operate, maintain and renew the majority of assets at their existing levels of service, supporting a planned and sustainable approach to asset management.

Within this overall position, a specific and significant renewal pressure exists within the unsealed road network. This pressure reflects the scale, age and extent of the gravel network and the cumulative impact of historic renewal demand, rather than any shortfall in current operating or maintenance funding.

The 10-year road program has been structured to stabilise and progressively reduce this renewal pressure through prioritised re-sheeting, internal delivery efficiencies and targeted renewal investment over time. This approach enables Council to manage risk, maintain serviceability and progressively address legacy renewal requirements within an affordable and planned framework.

Accordingly, Council’s focus is on managing renewal pressures through prioritisation, efficiency and program sequencing rather than across the board increases in funding. This targeted approach supports long-term financial sustainability while allowing Council to respond to renewal pressures where they are most acute.

Asset Classes Strategic Overview

Asset Class	Primary Role	Condition Signal	Financial Pressure	Strategic Response
Roads & Transport	Freight, access and community mobility network including pavements, culverts, drainage, kerbing and road signage	Ageing network with sections below current loading and safety standards	Highest renewal pressure	Prioritise critical routes; rely on State, Federal and industry funding
Buildings & Community Facilities	Civic, community, recreation and operational facilities	Mixed portfolio with ageing legacy assets	Moderate-High	Consolidate services into fewer, multi-use facilities
Housing (Staff & Residential)	Workforce accommodation supporting service delivery	Mixed condition with ageing stock	Moderate	Staged renewal and replacement aligned to workforce needs
Property & Land Assets	Land supporting service delivery and future development	Variable utilisation; low structural risk	Low	Rationalise surplus holdings and optimise portfolio
Caravan Parks & Tourism Assets	Income-generating accommodation and visitor services	Improving through modular renewal	Low-Moderate	Continue staged upgrades and retire end-of-life assets
Other Infrastructure	Parks, recreation areas and non-road public amenities	Generally serviceable with ageing components	Low-Moderate	Targeted renewal based on lifecycle prioritisation
Sewerage Infrastructure	Essential public health and environmental services	Generally sound	Low	Maintain planned renewal program

Plant & Fleet	Operational service delivery capability	Managed through replacement policy	Low	Continue disciplined lifecycle replacement
--------------------------	---	------------------------------------	-----	--

Affordability and Council Choices

This Combined Asset Management Plan confirms that the Shire of Yilgarn manages a diverse and ageing asset base within a constrained but stable funding environment. Council’s current revenue base supports the ongoing operation, maintenance and renewal of the majority of assets at their existing levels of service and is structured to prevent systemic asset decline.

While asset condition and service levels are actively managed, available long-term funding does not provide capacity to address all renewal demands across all asset classes simultaneously. As a result, renewal activity is prioritised based on risk, service importance, asset condition and whole of Council affordability rather than theoretical lifecycle outputs.

Accordingly, Council’s decisions over the next ten years will involve informed trade-offs between service levels, risk tolerance and financial sustainability. These decisions may include adjusting the timing and sequencing of renewal works, improving delivery efficiency, rationalising asset scale where appropriate, reviewing service levels on lower use assets, and pursuing targeted external funding to accelerate priority outcomes.

This approach ensures that asset management decisions remain transparent, evidence-based and aligned with Council’s adopted budget, Long-Term Financial Plan and community expectations.

Strategic Choices for Council

This Plan does not seek to eliminate all asset risk. Its purpose is to provide Council with a clear, evidence, based understanding of asset condition, affordability and strategic options, enabling informed decisions that balance service delivery, community expectations and long-term financial sustainability.

Monitoring, Review and Continuous Improvement

This Combined Asset Management Plan is a strategic document that must be actively monitored and periodically reviewed to remain relevant. Asset condition, service demand, funding availability and external influences will change over time, requiring Council to regularly reassess priorities and responses.

Monitoring Arrangements

- Asset performance, condition and renewal expenditure will be monitored through annual operational and capital programs.
- Progress against renewal priorities will be reported to Council through the annual budget and financial statements.
- Key risks associated with deferred renewal will be tracked and reported through internal risk management processes.

Review Cycle

- This Combined Asset Management Plan will be reviewed in full at least every four years, or sooner if material changes occur.
- Asset specific management plans will continue to be reviewed and updated on a rolling basis.

- Asset valuations, particularly for roads and transport infrastructure, will be refined as improved data becomes available.

Continuous Improvement

- Improve asset data quality through condition assessments and valuation updates.
- Strengthen the alignment between asset planning, long-term financial planning and annual budgets.
- Use performance reporting and post project reviews to refine renewal strategies and investment decisions.

Improvement Plan and Implementation Schedule

Key actions to strengthen asset management over the planning period.

The following Improvement Plan outlines the key actions required to strengthen asset management practices, improve data quality and ensure alignment between asset planning, financial capacity and service delivery. Actions are prioritised to support informed Council decision making and long-term sustainability.

Action	Purpose	Responsibility	Timing
Refine road asset valuations and condition data	Improve accuracy of renewal demand and funding gap analysis	Executive Manager Infrastructure	Short term (1–2 years)
Strengthen alignment between Asset Plans and LTFP	Ensure asset renewal is affordable and planned within financial capacity	CEO / Executive Team	Ongoing
Progress consolidation of buildings and facilities	Reduce long-term renewal liability and operating costs	Executive Manager Infrastructure / Council	Medium term (2–5 years)
Implement rolling review of Asset Management Plans	Keep asset data current and responsive to change	Asset Managers	Ongoing
Improve reporting of renewal risk to Council	Support informed decisions on prioritisation and risk acceptance	Executive Manager Infrastructure	Annual

Delivery of this Improvement Plan will support continuous improvement in asset management maturity and ensure that the Combined Asset Management Plan remains a practical and decision focused document.